

# Trust Board Capital Programme September 2022

Prepared & Issued by Capital Development,  
SD&BS

27<sup>th</sup> October 2022

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## Section 1: Capital Programme 2022/23

### 1.1 CRL Allocation 2022/23

Following receipt of the most recent CRL on 29<sup>th</sup> September 2022 the Trusts Capital Resourcing Limit is £46.759m, which is an increase of £3.76m from the July Trust Board Report, relating to funding received for Electrical Infrastructure, Invest to Save (Energy Efficiency) and Decontamination along with increases in Inpatient Beds, GP Schemes, ICT and Imaging Diagnostics.

The table below shows the breakdown of the specific and general allocations:

Funding type	Project	Total £'000
Specific	Mental Health Inpatient Facility	1,211
	Inpatient Beds, Antrim Hospital	20,384
	GP Schemes	1,333
	ICT Tranche 1 & 2	3,487
	Electrical Infrastructure Antrim	337
General	General Capital <sup>1</sup>	7,342
	Backlog Maintenance	5,250
	Invest to Save – Energy Efficiency	535
	Task and Finish	692
	Imaging Diagnostics	4,760
	Elective Care Equipment and Minor Works (Mid Ulster Eye Centre)	747
	Decontamination	680
	<b>Total CRL available</b>	<b>46,759</b>

<sup>1</sup>Breakdown of General Capital (including over commitment) by division is provided in the next table

## Section 2: Capital Allocations at 30<sup>th</sup> September 2022

### 2.1 General Capital Split by Division (based on over commitment in relation to OBC development)

The table below provides the breakdown of capital across the Divisions:

Division	£'000	%
Children and Young People	568	6.6
Corporate (across divisions)	3,742	43.6
Community Care	494	5.8
Finance & Estates (Excluding Backlog Maintenance & Invest to Save)	64	0.7
Human Resources	76	0.9
Medical Devices	396	4.6
Medical and Governance (Incorporating Pharmacy & Governance)	100	1.2
Medicine and Emergency Medicine	90	1.0
Mental Health, Learning Disability and Community Well-being	1,259	14.7
Paediatrics, Women's Services and Corporate Support	1,242	14.5
Strategic Development & Business Services	249	2.9
Surgical and Clinical Services	300	3.5
<b>Total Allocated</b>	<b>8,579</b>	<b>100</b>
<b>General Capital CRL</b>	<b>7,342</b>	
<b>Over (Under) Allocated</b>	<b>1,237</b>	

As with previous years the plan is over committed in terms of OBC development as there is a high likelihood that schemes will not complete fully in year or following OBC development may not be viable. The Trust is presenting an over commitment against the General CRL of £1,237k which is a decrease of £360k from the July Trust Board Report due mainly to slippage in estates schemes because of capacity issues.

## 2.2 Capital Business Cases

A total of 32 schemes are already committed or deferred from 2021/22 and allocation memos have been issued for these schemes. For capital funding in 2022/23, 58 business cases are required. At 30<sup>th</sup> September 2022, 37(64%) have been received and are at various stages in the QA process, 21 are still outstanding with an approval value of £4.9M. Capital Development Department is engaging with Divisions to submit the business cases as soon as possible and with Estates Services to ensure any Estates led schemes can still be achieved in year.

Division	No. of Business Cases Required	No. of Business Cases Received	No. of Business Cases Outstanding
Children and Young People	1	1	-
Corporate (Across Divisions)	9	6	3
Community care	3	3	-
Finance & Estates (Including Backlog Maintenance & Invest to Save)	15	8	7
Human Resources, Organisation Development & Corporate Communications	1	1	-
Medical and Governance (Incorporating Pharmacy & Governance)	1	-	1
Medicine and Emergency Medicine	2	2	-
Mental Health, Learning Disability and Community Well Being	3	3	-
Paediatrics, Women's Services and Corporate Support	4	4	-
Strategic Development & Business Services	1	1	-
Surgical and Clinical Services	18	8	10
<b>Totals</b>	<b>58</b>	<b>37</b>	<b>21</b>

## 2.3 Additional Pressures

Capital Development maintains a list of capital pressures highlighted by Divisions as requiring urgent funding. At 30<sup>th</sup> Sept 2022 this list totalled over £1.6m, an increase of £0.5m from the July Trust Board Report as additional pressures have been identified.

## 2.4 Business Cases to be presented at October Trust Board

All capital business cases over £250k require Trust Board approval. The following table lists the Business Cases that will be tabled at October Trust Board.

Scheme Title	£'000
Causeway Main CT Main CT Replacement Causeway Hospital 2022-23	956,250
Replacement of Mid Ulster Theatres Ventilation	729,273
Refurbishment of Galgorm Accommodation	1,495,320
<b>TOTAL</b>	<b>3,180,843</b>

## Section 3: Post Project Evaluations (PPEs)

### 3.1 Capital Post Project Evaluations 2020/21

There has been no change in the number of outstanding PPEs since the July Trust Board Report. The Divisions are currently working on ensuring the remainder are submitted as soon as possible.

### 3.2 Capital Post Project Evaluations 2021/22

There are 146 PPEs due to be completed for projects which completed during 2021/22. The Divisions are currently working on the outstanding June and September PPEs and Capital Development are assisting with their completion.

The table below shows the dates when the final PPEs are due:-

Division	Total PPEs Required	Total PPEs Completed	PPEs Outstanding 30 <sup>th</sup> June 2022	PPEs Outstanding 30 <sup>th</sup> Sept 2022	PPEs Outstanding 31 <sup>st</sup> Dec 2022	PPEs Due 31 <sup>st</sup> Mar 2023
Children & Young People	5	-	-	5	-	-
Community Care	4	-	1	1	2	-
Finance & Estates	25	-	3	13	1	8
Medicine and Emergency Medicine	10	5	-	3	2	-
Medical and Governance (Incorporating Pharmacy)	5	1	-	4	-	-
Mental Health Learning Disability and Community Well Being	1	-	-	1	-	-
Paediatrics, Women's Services and Corporate Support	60	21	1	35	-	3
Strategic Development and Business Services	1	1	-	-	-	-
Surgical and Clinical Services	35	7	2	24	1	1
<b>Total</b>	<b>146</b>	<b>35</b>	<b>7</b>	<b>86</b>	<b>6</b>	<b>12</b>

## Section 4: Key Assumptions and Issues

There are a number of assumptions and issues relating to the Capital Plan for 2022/23. These include:

- The close monitoring of capital throughout the year. Monthly monitoring meetings has commenced with the Capital Development Department working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31<sup>st</sup> March 2023.
- Ensuring the over commitments of capital are managed in such a way to ensure breakeven is achieved.
- Ensuring Business Cases are drafted and approved in a timely manner so that capital funding received through CRLs and Monitoring Rounds is allocated in time to ensure all funding is spent by 31<sup>st</sup> March 2023.
- Ensuring all variations from business case costs are brought to the attention of the Capital Development Department immediately so additional funding can be identified if available or any slippage can be reallocated.
- Capital Development Department and Finance will ensure any Business Cases required urgently due to timelines for Estates are prioritised through the QA process.




Our Vision

**To deliver excellent integrated services in partnership with our community**

If you would like to give feedback on any of our services please contact:

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