

Trust Board Capital Programme April 2022

Prepared & Issued by Capital Development,
SD&BS

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Section 1: Capital Position Year End 2021/22

1.1 CRL Allocation 2021/22

The Trust's Capital Resourcing Limit (CRL) for 2021/22 was £30.720m. The table below shows the breakdown of the specific and general allocations and the final spend position:

Funding type	Project	Capital Allocation £'000	Final Spend £'000	(Under)/Over Spend £'000
Specific	Mental Health Inpatient Facility	1,146	1,146	-
	ICT	8,010	8,195	185
	CPD Fees	273	273	
General	General Capital	10,865	11,230	365
	Farm Families Health Check	95	95	-
	Invest to Save	925	946	21
	Task and Finish	852	852	-
	Backlog Maintenance	4,187	4,335	148
	ICU Relocation Works (Antrim Hospital)	2,067	2,103	36
	No More Silos	500	404	(96)
	Imaging Diagnostics	1,800	1,072	(728)
	Total CRL available	30,720	30,651	(69)

At the end of another very challenging year the result was a small underspend of £69k (0.22%). Examples of areas underspent include Imaging Diagnostics and No More Silos - Urgent Care Centre. Throughout the year as potential underspends became apparent Capital Development ensured any funding was re-allocated to other projects to maximise the potential for full spend to be achieved. Total slippage/underspends reallocated in 2021/22 amounted to just under £5m with £1m only known the last week of the financial year.

Section 2: Capital Programme 2022/23

2.1 CRL Allocation 2022/23

Following receipt of the most recent CRL on 25th April 2022 the Trusts Capital Resourcing Limit is £13.363m, made up of the following specific and general allocations:

Funding type	Project	Total £'000
Specific	Mental Health Inpatient Facility	1,391
	GP Improvement Scheme - Trust Owned	899
General	General Capital ¹	5,823
	Backlog Maintenance	5,250
	Total CRL available	13,363

¹Breakdown of General Capital (including over commitment) by division is provided in the next table

2.2 General Capital Split by Division (based on over commitment in relation to OBC development)

The table below provides the breakdown of capital across the Divisions:

Division	£'000	%
Corporate (across divisions)	4,098	47.8
Community Care	513	6.0
Finance & Estates (Excluding Backlog Maintenance)	324	3.8
Human Resources	65	0.8
Medical Devices	400	4.7
Medical and Governance (Incorporating Pharmacy & Governance)	100	1.2
Medicine and Emergency Medicine	107	1.2
Mental Health, Learning Disability and Community Well-being	1,538	17.9
Nursing and User Experience (Including Corporate Support Services)	721	8.4
Surgical and Clinical Services	405	4.7

Women, Children and Families	315	3.5
Total Allocated	8,586	100
General Capital CRL	5,823	
Over (Under) Allocated	2,763	

As with previous years the plan is over committed in terms of OBC development as there is a high likelihood that schemes will not complete fully in year or following OBC development may not be viable. The Trust is presenting an over commitment against the General CRL of £2,763k which will assist in managing slippage throughout the year.

2.3 Capital Business Cases

A total of 32 schemes are already committed or deferred from 2021/22 and allocation memos are currently being issued for these schemes. For capital funding in 2022/23, 23 business cases are required. At 30th April 2022, 14 (61%) have been received and are at various stages in the QA process, 9 are still outstanding.

Division	No. of Business Cases Required	No. of Business Cases Received	No. of Business Cases Outstanding
Corporate (Across Divisions)	4	-	4
Community care	3	3	-
Finance & Estates (Excluding Backlog Maintenance)	2	1	1
Human Resources, Organisation Development & Corporate Communications	1	1	-
Medical and Governance (Incorporating Pharmacy & Governance)	1	-	1
Medicine and Emergency Medicine	2	2	-
Mental Health, Learning Disability and Community Well Being	3	2	1
Nursing and User Experience (Including CSS)	3	2	1
Surgical and Clinical Services	2	1	1
Strategic Development and Business Services	1	1	-
Women, Children and Families	1	1	-
Totals	23	14	9

2.4 Additional Pressures

Capital Development Department maintains a list of capital pressures highlighted by Divisions as requiring urgent funding. At 30th April 2022 this list totalled over £1.5m. The top pressure is the Gynae Treatment Suite, designed in 2021/22, which now requires an additional £226k due to price increases and the inclusion of an air-handling unit. This revised OBC is being presented at May Trust Board.

2.5 Business Cases to be presented at May Trust Board

All capital business cases over £250k require Trust Board approval. The following table lists the Business Cases that will be tabled at May Trust Board.

Scheme Title	£'000
Provision of Suitable PICU Therapeutic Environments, Holywell	1,273,400
Creation of a Gynaecology Treatment Suite at Antrim Area Hospital	525,513
Total	1,798,913

Section 3: Post Project Evaluations (PPEs)

3.1 Capital Post Project Evaluations 2020/21

At 30th April 2022, 15 PPEs out of 101 (15%) remain outstanding. The Divisions are currently working on ensuring the remainder are submitted as soon as possible. The following table shows the number outstanding per Division.

Division	Number of PPEs Required	Number of PPEs Received	Number of PPEs Outstanding
Community Care	6	6	-
Finance & Estates	13	5	8
Medicine and Emergency Medicine	4	4	-
Medical and Governance (Incorporating Pharmacy)	3	2	1
Mental Health, Learning Disability and Community Well Being	10	5	5

Nursing and User Experience (Including CSS)	32	32	-
Strategic Development and Business Services	2	2	-
Surgical and Clinical Services	25	24	1
Women, Children and Families	6	6	-
Total	101	86	15

3.2 Capital Post Project Evaluations 2021/22

There are 150 PPEs due to be completed for projects which completed during 2021/22. Capital Development has commenced the process of requesting the PPEs and assisting Divisions with their completion.

The table below shows the dates when the final PPEs are due:-

Division	Total PPEs Required	Total PPEs Completed	PPEs Outstanding 30 th June 2022	PPEs Outstanding 30 th Sept 2022	PPEs Outstanding 31 st Dec 2021	PPEs Due 31 st Mar 2023
Community Care	4	-	1	1	2	-
Finance & Estates	25	-	3	13	1	8
Medicine and Emergency Medicine	10	-	1	6	3	-
Medical and Governance (Incorporating Pharmacy)	5	-	-	5	-	-
Mental Health Learning Disability and Community Well Being	1	-	-	1	-	-
Nursing and User Experience	56	2	1	50	-	3
Strategic Development and Business Services	1	-	-	1	-	-
Surgical and Clinical Services	38	-	3	32	1	2
Women, Children and Families	10	-	-	10	-	-
Total	150	2	9	119	7	13

Section 4: Key Assumptions and Issues

There are a number of assumptions and issues relating to the Capital Plan for 2022/23. These include:

- The close monitoring of capital throughout the year. Monthly monitoring meetings will commence in June 2022 with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2023.
- Ensuring the over commitments of capital are managed in such a way to ensure breakeven is achieved.
- Ensuring Business Cases are drafted and approved in a timely manner so that capital funding received through CRLs and Monitoring Rounds is allocated in time to ensure all funding is spent by 31st March 2023.
- Ensuring all variations from business case costs are brought to the attention of Capital Development immediately so additional funding can be identified if available or any slippage can be reallocated.
- Capital Development and Finance will ensure any Business Cases required urgently due to timelines for Estates are prioritised through the QA process.

Our Vision

**To deliver excellent integrated
services in partnership with
our community**

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any of our services please contact:

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