

Trust Board Capital Programme April 2024

Prepared & Issued by Capital Development,
Infrastructure Division

23rd May 2024

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Section 1: Capital Position Year End 2023/24

1.1 CRL Allocation 2023/24

The Trust's Capital Resourcing Limit (CRL) for 2023/24 was £33,615m (excluding sale of assets). The table below shows the breakdown of the specific and general allocations and the final spend position:

Table 1: Breakdown of Final Spend 2023/24

Funding type	Project	Capital Allocation £'000	Final Spend £'000	(Under)/Over Spend £'000
Specific	Mental Health Inpatient Facility	2,402	2,402	
	Inpatient Beds, Antrim Hospital	5,638	5,638	
	Electrical Infrastructure Antrim	539	539	
	Research & Development	592	592	
	GP Improvement Scheme (Trust Owned)	753	759	6
	ICT	2,755	2,771	16
	Encompass	1,500	1,500	
	Regional Mammography	974	989	15
	Alongside Midwifery Led Unit	88	88	
General Capital	General Capital ¹	7,394	7,317	(77)
	Backlog Maintenance	3,024	3,045	21
	Invest to Save	1,800	1,800	
	Task & Finish	1,541	1,545	4
	Imaging Diagnostics	1,210	1,218	8
	Rapid Diagnostic Centre	2,408	2,414	6
	IFRS16 Leases	996	996	
	TOTAL CRL	33,615	33,614	(1)

The year end position was a very small underspend of £627 (0.0019%). Throughout the year as potential underspends became apparent Capital Development ensured any funding was re-allocated to other projects to maximise the potential for full spend to be achieved. Total slippage/underspends reallocated in 2023/24 amounted to £4.373m.

Section 2: Capital Programme 2024/25

2.1 CRL Allocation 2024/25

Following receipt of the most recent CRL on 12th April 2024 the Trusts Capital Resourcing Limit is £14.222m, made up of the following specific and general allocations:

Table 2: Breakdown of CRL as at 30th April 2024

Funding type		Total £'000
Specific	Electrical Infrastructure Antrim	4,079
	Alongside Midwifery Led Unit	1,700
General		
	General Capital ¹	5,702
	Rapid Diagnostic Centre	1,708
	Car Parking – Hospital Parking Charges Act	1,033
Total CRL available		14,222

¹Breakdown of General Capital (including over commitment) by division is provided in the next table

2.2 General Capital Split by Division

The Trust is currently presenting an over commitment against the General CRL of £402k to assist in managing potential additional funding and slippage. Table 3 below provides the breakdown of capital across the Divisions:

Table 3: General Capital Allocation by Division

Division	£'000	%
Children and Young People	41	0.67%
Corporate (across divisions)	3,239	53.06%
Community Care	364	5.96%
Infrastructure Excluding Backlog Maintenance & Invest to Save)	100	1.64%
Medical Devices	400	6.55%
Medical & Governance (Incorporating Pharmacy)	146	2.39%
Mental Health, Learning Disability and Community Well-being	657	10.76%
Paediatrics, Women's Services and Corporate Support	402	6.59%
Surgical and Clinical Services	305	5.00%
Strategic Planning, Performance & ICT	450	7.37%
Total Allocated	6,104	
General Capital CRL	5,702	
Over (Under) Allocated	402	

As with previous years the Trust is presenting an over commitment against the General CRL of £402k which along with just over £1.5m on the pressures list, will assist in managing potential additional funding and slippage throughout the year as allocations are received.

2.3 Capital Business Cases

A total of 12 schemes are already committed or deferred from 2023/24 and 8 allocation memos have been issued for these schemes with 4 waiting on confirmation of funding. For capital funding in 2024/25, 14 business cases are required. (Note this excludes Medical Devices and Backlog Maintenance until the list of schemes are approved). At 30th April 2024, 10 (71%) have been received, 6 have been allocated and 4 are at various stages in the QA process, the remaining 4 are outstanding.

Table 4: Business Case Position by Division

Division	No. of Business Cases Required	No. of Business Cases Received	No. of Business Cases Outstanding
Children and Young People	1	1	-
Community Care	3	2	1
Infrastructure	2	2	-
Medical & Governance (Incorporating Pharmacy)	2	2	-
Mental Health, Learning Disability and Community Well-being	1	-	1
Paediatrics, Women's Services and Corporate Support	4	3	1
Surgical and Clinical Services	1	-	1
Totals	14	10	4

2.4 Additional Pressures

Capital Development Department maintains a list of capital pressures highlighted by Divisions as requiring urgent funding. At 30th April 2024 this list totalled over £1.5m where funding is not yet identified. Examples of items on the pressures list include a vehicle for Edenview Children's home, a wheelchair adapted car for respite carers and replacement waste compactors along with the remaining funding approved in the draft Capital Plan for household lifts, vehicles and Medical Devices

2.5 Business Cases to be presented at May Trust Board

There are no Business Cases to be presented this month

Section 3: Post Project Evaluations (PPEs)

3.1 Capital Post Project Evaluations 2022/23

There are 107 PPEs due for projects which completed during 2022/23. Capital Development have requested the service completion and return of PPEs by their date due. At the time of report completion 78 have been received (73%), (an increase of 4 (4%) from the March report) which is an increase from the same period last year, 5%. Capital Development have been in regular contact with the Divisions with regard to their completion.

Table 5: PPEs Overdue 2022/23

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue
Children and Young People	3	1	2
Community Care	4	3	1
Infrastructure	22	12	10
Human Resources	2	1	1
Medicine and Emergency Medicine	8	8	-
Medical and Governance (Incorporating Pharmacy)	3	3	-
Mental Health Learning Disability and Community Well Being	4	1	3
Paediatrics, Women's Services and Corporate Support	26	19	7
Surgical and Clinical Services	35	30	5
Total	107	78	29

3.2 Capital Post Project Evaluations 2023/24

There are 104 PPEs due to be completed for projects which completed during 2023/24 (including those for IFRS 16 Leases). Capital Development has commenced the process of requesting the PPEs and assisting Divisions with their completion. Table 6 below shows the dates when the final PPEs are due:

Table 6: PPE Position 2023/24

Division	Total PPEs Required	Total PPEs Completed	PPEs Due 30 th June 2024	PPEs Due 30 th Sept 2024	PPEs Due 31 st Dec 2024	PPEs Due 31 st Mar 2025
Children and Young People	7	-	1	6	-	-
Community Care	2	-	-	1	-	1
Infrastructure	20	-	1	8	4	7
Medicine and Emergency Medicine	3	-	-	2	-	1
Medical and Governance (Incorporating Pharmacy)	3	-	-	3	-	-
Mental Health Learning Disability and Community Well Being	14	-	-	9	1	4
Paediatrics, Women's Services and Corporate Support	29	-	-	29	-	-
Surgical and Clinical Services	26	1	-	21	1	3
Total	104	1	2	79	6	16

Section 4: Key Assumptions and Issues

There are a number of assumptions and issues relating to the Capital Plan for 2024/25. These include:

- The close monitoring of capital throughout the year. Monthly monitoring meetings takes place throughout the year with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2025.
- Ensuring the constraining resources during the roll out of Encompass does not impact on the monitoring of capital schemes.
- Ensuring the over commitments of capital are managed in such a way to ensure breakeven is achieved.
- Ensuring the schemes carried over from 23/24 are managed alongside any new schemes funded in 24/25.
- Ensuring the new Business Case templates are implemented during the 24/25 year and guidance provided to Business Managers.
- Monitoring the development of Business Cases liaising with stakeholders to ensure business cases are drafted and approved in a timely manner so that capital funding received through CRLs are allocated in time to ensure all funding is spent by 31st March 2025.
- Continual monitoring of schemes to ensure all variations from business case costs are brought to the immediate attention of Capital Development so additional funding can be identified if available or any slippage can be reallocated.
- Capital Development and Finance will ensure any Business Cases required urgently due to timelines for Estates are prioritised through the QA process.

Our Vision

To deliver excellent integrated services in partnership with our community

If you would like to give feedback on any of our services please contact:

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 Northern Health and Social Care Trust

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