

Trust Board Capital Programme December 2023

Prepared & Issued by Capital Development,
Infrastructure Division

25th January 2024

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Section 1: Capital Programme 2023/24

1.1 CRL Allocation 2023/24

Following receipt of the most recent CRL on 22nd December 2023 the Trusts Capital Resourcing Limit is £29.131m (excluding sale of assets). This is an increase of £544k from the November Trust Board report (presenting October position). The increase is a result of additional allocations received in respect of, Research & Development (£100k), Regional Mammography (974k) and ICT (£160k) offset by a reduction in The Rapid Diagnostic Centre (-£690k). No further bids will be accepted for general capital 2023/24 due to existing pressures. However capital bids that are critical will be considered on an individual basis. Table 1 below shows the breakdown of the CRL.

Table 1: Breakdown of CRL as at 31st December 2023

Funding type		Total £'000
Specific	Mental Health Inpatient Facility	2,027
	Inpatient Beds, Antrim Hospital	5,612
	Research & Development	313
	Electrical Infrastructure Antrim	450
	GP Improvement Scheme (Trust Owned)	638
	ICT	952
	Regional Mammography	974
General	General Capital ¹	7,146
	Invest to Save	1,800
	Backlog Maintenance	3,024
	Task & Finish	1,453
	Imaging Diagnostics	512
	Rapid Diagnostic Centre	2,310
	Car Parking – Hospital Parking Charges Act	1,034
	IFRS 16 Leases	888
Total CRL available		29,131

¹Breakdown of General Capital (including over commitment) by division is provided in the next table

1.2 General Capital Split by Division

The Trust is currently presenting an under commitment against the General CRL of £40k which is a movement of -£179k from the November Trust Board report. This is as a result of the schemes to refurbish Lamont House, accommodation requirements for the CMHT in Carrick, refurbishment of Antrim Theatre and Cellular & Molecular Pathology not proceeding in 2023/24. The under commitment is under review and allocations for critical pressures will be issued taking cognisance of timeframe and year end. Table 2 below provides the breakdown of capital across the Divisions:

Table 2: General Capital Allocation by Division

Division	£'000	% of GC allocation
Children and Young People	19	0.3
Corporate (across divisions)	3,199	45.0
Community Care	483	6.8
Infrastructure (Excluding Backlog Maintenance & Invest to Save)	190	2.7
Medical Devices	1,305	18.4
Medicine and Emergency Medicine	435	6.1
Medical & Governance (Incorporating Pharmacy)	82	1.1
Mental Health, Learning Disability and Community Well-being	134	1.9
Paediatrics, Women's Services and Corporate Support	409	5.7
Strategic Planning, Performance & ICT	277	3.9
Surgical and Clinical Services	573	8.1
Total Approved Funding	7,106	
General Capital CRL	7,146	
Over (Under) Allocated	(40)	

1.3 Specific and General Capital Spend by Division at 31st December 2023

The following table indicates the actual spend and commitments at 31st December 2023. At this date 47.5% of the total approved capital has been spent or committed which is an increase of 14.5% on the same period last year.

Table 3: Specific and General Capital Spend by Division

Approved Funding 2023/24	Approved Funding £'000	Spend £'000	% Spend of Approved Funding
Children and Young People	19	-	
Corporate (across divisions)	17,443	9,174	
Community Care	483	246	
Infrastructure (Including Backlog Maintenance & Invest to Save)	4,881	1,550	
Medical Devices	1,818	816	
Medicine and Emergency Medicine	435	254	
Medical & Governance (Incorporating Pharmacy)	81	7	
Mental Health, Learning Disability and Community Well-being (Including T&F)	1,588	342	
Paediatrics, Women's Services and Corporate Support	409	334	
Strategic Planning, Performance & ICT	1,228	626	
Surgical and Clinical Services	573	419	
Total	28,958	13,768	47.5%
Total Capital CRL	29,131		
Over (Under) Allocated	(173)		

The total Trust under commitment is £173k, which is £133k over the General Capital by division (£40k) as shown in table 2. This is due to Backlog Maintenance funding being reviewed. Allocations are currently underway with assurances that schemes will complete in 2023/24.

1.4 Capital Business Cases

A total of 34 schemes were committed or deferred from 2022/23, allocation memos have been issued for each of these. For capital funding in 2023/24, 43 business cases was required, including medical devices which is the same as the November report. As of 31st December 2023, 39 (91%) have been received and 4 are still outstanding. Of those received 37 have been allocated and the other 2 are at various stages in the QA process. Table 4 below provides the split by Division. For the 4 Business Cases still outstanding the schemes can still complete this financial year. Capital Development will continue to keep the position under review as we approach year end and will reallocate where appropriate.

Table 4: Business Case Position by Division

Division	No. of Business Cases Required	No. of Business Cases Received	No. of Business Cases Outstanding
Children and Young People	1	1	-
Corporate (across divisions)	4	3	1
Community Care	2	2	-
Infrastructure (Including Backlog Maintenance)	8	8	-
Medicine and Emergency Medicine	3	3	-
Medical & Governance (Incorporating Pharmacy)	3	3	-
Mental Health, Learning Disability and Community Well-being	3	3	-
Paediatrics, Women's Services and Corporate Support	8	8	-
Surgical and Clinical Services	11	8	3
Totals	43	39	4

1.5 Additional Pressures

The Capital Development Department maintains a list of capital pressures highlighted by Divisions as requiring urgent funding. As of the 31st December 2023 this list totalled over £900k and includes Medical Devices, design fees for the Alongside Midwifery led Unit, along with requests for the completion of original bids such as Household Lifts

1.6 Business Cases/Addendums to be presented at January Trust Board

There are no Business Cases to be presented. Table 5 lists the Addendums that will be tabled at January Trust Board which are schemes where the costs have increased or the expenditure has varied from the original Business Case.

Table 5: Addendums being presented at December Trust Board

Scheme Title	£'000
Holywell Hospital-Carrick Ward 4 (secure unit) Ventilation Minor Refurbishment Recovery	166
Causeway Hospital Photovoltaics (PV) Scheme	(271)
Total	(105)

Section 2: Post Project Evaluations (PPE)

2.1 Capital Post Project Evaluations 2022/23

There are 110 PPEs due for projects which completed during 2022/23. Capital Development have requested the service completion and return of PPEs by their date due. At the time of report completion 48 have been received (44%) (an increase of 18 (16%) from the November report) which is a slight decrease from the same period last year, 6%, Capital Development continues to work with the Divisions to assist with their completion. Table 6 below shows the dates when the final PPEs are due:

Table 6: PPE position

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue	PPEs Due 31 st Mar 2024
Children and Young People	4	1	1	2
Community Care	4	2	1	1
Infrastructure	20	12	1	7
Human Resources	2	-	2	-
Medicine and Emergency Medicine	8	6	2	-
Medical and Governance (Incorporating Pharmacy)	3	3	-	-
Mental Health Learning Disability and Community Well Being	4	1	3	-
Paediatrics, Women's Services and Corporate Support	26	1	25	-
Strategic Planning, Performance & ICT	2	-	-	2
Surgical and Clinical Services	37	22	13	2
Total	110	48	48	14

Section 3: Capital Programme 2024/25

The process to compile the draft Capital Programme for 2024/25 began on 25th October 2023. Table 7 below sets out each step.

Table 7: Capital Programme Key Dates

Actions	To be Completed by:
1. Prioritised list to be submitted to Capital Development	Friday 17 th November 2023
2. Review of bids by Capital Development	Monday 20 th November 2023
3. Review of Estate related bids regarding deliverability	Monday 27 th November 2023
4. Draft Plan developed and presented for review at Capital Development Management Group	Monday 4 th December 2023
5. Draft Plan be tabled at SMT for discussion	Tuesday 16 th January 2024
6. Notification to commence development of business cases	W/C Monday 22 nd January 2024
7. Business Cases and finance templates for proposed bids to be with Capital Development.	Friday 16 rd March 2024
8. Draft General Capital Plan 2024/25 to be tabled at Trust Board for noting	Thursday 21 st March 2024
9. Allocation Memos to be issued on receipt of CRL from the Department of Health	TBC

Note: Actions have been completed up to and including stage 4.

Section 4: Key Assumptions and Issues

There are a number of assumptions and issues relating to the Capital Plan for 2023/24. These include:

- The close monitoring of capital throughout the year. Monthly monitoring meetings commenced in August 2023 with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2024.
- Ensuring the over commitments of capital are managed in such a way to ensure breakeven is achieved.
- Ensuring the schemes carried over from 22/23 are managed alongside any new schemes funded in 23/24.
- Monitoring the development of Business Cases liaising with stakeholders to ensure business cases are drafted and approved in a timely manner so that capital funding received through CRLs are allocated in time to ensure all funding is spent by 31st March 2024.
- Continual monitoring of schemes to ensure all variations from business case costs are brought to the immediate attention of Capital Development so additional funding can be identified if available or any slippage can be reallocated.
- Capital Development and Finance will ensure any Business Cases required urgently due to timelines for Estates are prioritised through the QA process.

Our Vision

To deliver excellent integrated services in partnership with our community

If you would like to give feedback on any of our services please contact:

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