Care • Compassion • Community

HSC Northern Health and Social Care Trust

Northern Health and Social Care Trust Board Meeting in Public - Cover Sheet

Subject:	Trust Board Capital Programme (December 2025)	**Date of Meeting:** 22 January 2026
Prepared By:	Donna Cooper, Business Manager Capital Development	
Approved By:	Diane Power, Head of Capital Development	
Presented By:	Paddy Graffin, Divisional Director Infrastructure	

Purpose

Approval	
Assurance	
Update	
Noting	✓

Strategic Objectives

Build Northern Partnerships and Integrate Care	***Continue to improve Outcomes & Experience***	***Deliver value by optimising Resources***	***Nurture our People, Enable our Talent & Build Our Teams***	***Improve population Health & address health & social care inequalities***
		✔		

Risk – please note if links to any principal, corporate or divisional risk

Committees/groups where this item has been presented before

Acronyms

Capital Resource Limit (CRL)

Executive Summary

The CRL as at 29th Dec 2025 is £24.689m detailed below:

	£'000
Research & Development	549
GP Improvements Trust Owned Premises	324
ICT	2,298
Alongside Midwifery Led Unit	3,320
General Capital	6,604
Backlog Maintenance	5,000
Elective Care	2,069
Task & Finish	1,045
Imaging Diagnostics	1,908
Rapid Diagnosis Centre	400
Car Parking – Hospital Parking Charges Act	399
IFRS16 Leases	773
Total	24,689

The attached report provides the details of: -

- Capital Programme 2025/26.
- PPEs received and outstanding.
- Key assumptions and issues.

The report is being presented at this Trust Board meeting for noting as per Trust Policy NHSCT/23/1770, General Capital Management Process.

Northern Health and Social Care Trust

INVESTORS IN PEOPLE
We invest in people Silver

Trust Board
Capital Programme
December 2025

Prepared & Issued by Capital Development, Infrastructure Division

22nd January 2026

Contents

Section 1: Capital Programme 2025/26

1.1 CRL Allocation 2025/26

Following receipt of the most recent CRL on 29th December 2025 the Trusts' Capital Resourcing Limit is £24.689m an increase of £6.348m from the November Trust Board Report following approval of funding request. Funding received for GP Improvement Scheme (Trust Owned) (£273k), ICT (£1,600k), General Capital (£1,221k), Backlog Maintenance (£750k), Elective Care (£1,365k), Imaging Diagnostics (£1,093k), Rapid Diagnostic Centre (£400k) and IFRS16 Leases (£46k) offset by a reduction in Alongside Midwifery Led Unit (-£400k). Table 1 below shows the following specific and general allocations:

Table 1: Breakdown of CRL as at 31st December 2025

Funding type		Total £'000
Specific	Research & Development	549
	GP Improvement Scheme (Trust Owned)	324
	ICT	2,298
	Alongside Midwifery Led Unit	3,320
General	General Capital[1]	6,604
	Backlog Maintenance	5,000
	Elective Care	2,069
	Task & Finish	1,045
	Imaging Diagnostics	1,908
	Rapid Diagnostic Centre	400
	Car Parking – Hospital Parking Charges Act	399
	IFRS16 Leases	773
	Total CRL available	**24,689**

[1]Breakdown of General Capital (including over commitment) by division is provided in the next table

1.2 General Capital Split by Division

As with previous years the Trust is presenting an over commitment against the General CRL of £615k which along with just over £1.3m on the pressures list, will assist in managing potential additional funding and slippage throughout the year as allocations are received. Table 2 below provides the breakdown of capital across the Divisions:

Table 2: General Capital Allocation by Division

Division	£'000	% of Total General Capital
Corporate (across divisions)	617	8.5%
Community Care	641	8.9%
Finance	302	4.2%
Infrastructure & Corporate Support Services (Excluding Backlog Maintenance)	1,933	26.8%
Medical Devices	1,063	14.7%
Medicine & Emergency Medicine	116	1.6%
Medical & Governance (Incorporating Pharmacy)	79	1.1%
Mental Health. Learning Disability & Psychological Services (Including T&F)	1,592	22.1%
Paediatrics & Women's Services	179	2.5%
Surgical & Clinical Services	123	1.7%
Strategic Planning, Performance & ICT	574	8.0%
Total Allocated	**6,604**	
General Capital CRL	**7,219**	
Over (Under) Allocated	**615**	

Note: With effect from 1st November 2025, Corporate Support Services temporarily moved from Paediatrics & Women's Services to the Infrastructure Division, including the transfer of any associated capital Funding

1.3 Specific and General Capital Spend by Division at 31st December 2025

The following table indicates the actual spend and commitments at 31st December 2025. At this date 26.7% of the total approved capital has been spent or committed which is a decrease of 23.3% on the same period last year which is partly attributable to delays in the submission of Business Cases received and the receipt of £6.348m in CRL funding on 29th December2025. Table 3 below provides the breakdown of Specific and General Capital Spend by Division

Table 3: Specific and General Capital Spend by Division

Approved Funding 2025/26	Approved Funding £'000	Spend £'000	% Spend of Approved Funding
Corporate (across divisions)	5,207	2198	
Community Care	641	139	
Finance	302		
Infrastructure & Corporate Support Services (Including Backlog Maintenance)	6,851	1106	
Medicine and Emergency Medicine	441	59	
Medical & Governance (Incorporating Pharmacy)	79		
Mental Health, Learning Disability and Community Well-being (Including T&F)	2,443	1111	
Paediatrics & Women's Services	619	62	
Strategic Planning, Performance & ICT	4,811	550	
Surgical & Clinical Services	2,872	1134	
IFRS16 Leases (Across Divisions)	773	322	
Total	**25,039**	**6,680**	**26.7%**
Total Capital CRL	**24,689**		
Over (Under) Allocated	**350**		

1.4 Capital Business Cases

A total of 16 schemes are already committed or deferred from 2024/25 and 14 allocation memos have been issued for these schemes with the remainder waiting on leases to be signed or confirmation of the level of investment required. For capital funding in 2025/26, 116 business cases are required. At 31st December 2025, 114 (98%) have been received, a 13% increase from the November Trust Board Report. Of these 114, 39 have been allocated and 27 are at various stages in the QA process, the remaining 2 are outstanding. Table 4 below provides the breakdown across the Divisions:

Table 4: Business Case Position by Division

Division	Required	Received	Outstanding
Corporate (across divisions)	1	1	0
Community Care	4	4	0
Finance	1	1	0
Infrastructure & (Including Backlog Maintenance)	48	46	2
Medicine & Emergency Medicine	5	5	0
Medical & Governance (Incorporating Pharmacy)	1	1	0
Mental Health. Learning Disability & Psychological Services (Including Task & Finish)	7	7	0
Paediatrics, Women's Services	10	10	0
Surgical and Clinical Services	22	22	0
Strategic Planning, Performance & ICT	2	2	0
IFRS16 Leases (Across Divisions)	15	15	0
Totals	**116**	**114**	**2**

Capital Development continue to engage regularly with Divisions to ensure timely submission of the remaining Business Cases, supporting the completion of schemes within the current financial year. Regular monitoring meetings will enable the timely reallocation of any slippage to identified pressures.

1.5 Business Cases to be presented at January Trust Board

As per the General Capital Management Policy, all Capital Business Cases over the value of £500k require Trust Board approval**.** Table 5 below lists the Business Case which is to be tabled for approval at January Trust Board.

Table 5: Business Cases being presented at January Trust Board

Scheme Title	£'000
Replacement of 9 Ultrasound Scanners Trustwide	698

Section 2: Post Project Evaluations (PPEs)

2.1 Capital Post Project Evaluations 2023/24

There are 97 PPEs due for projects which completed during 2023/24, including 20 relating to IFRS16 leases. At the time of report completion 68 have been received, 70% of an increase of 15 from the November Trust Board Report. Capital Development have been in regular contact with the Divisions regarding their completion. Table 6 shows the position by Division.

Table 6: PPEs Overdue 2023/24

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue
Children and Young People	4	2	2
Community Care	2	2	-
Infrastructure	17	13	4
Medicine and Emergency Medicine	3	3	-
Medical and Governance (Incorporating Pharmacy)	2	-	2
Mental Health Learning Disability and Community Well Being	5	4	1
Paediatrics, Women's Services and Corporate Support	19	16	3
Surgical and Clinical Services	25	23	2
IFRS16 Leases (Across Divisions)	20	5	15
Total	**97**	**68**	**29**

2.2 Capital Post Project Evaluations 2024/25

There are 111 PPEs due to be completed for projects which completed during 2024/25 (split between 89 General Capital & 22 IFRS16) with their date of completion based on the project end date. There has been only 1 received from the November Trust Board Report. Table 7 below shows the dates when the final PPEs are due:

Table 7: PPE Position 2024/25

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue	PPEs Due 31st Mar 2026
Children and Young People	6	-	6	-
Community Care	5	-	4	1
Infrastructure	34	1	30	3
Medical and Governance (Incorporating Pharmacy)	5	1	4	-
Mental Health Learning Disability and Community Well Being	3	-	2	1
Paediatrics, Women's Services and Corporate Support	16	2	14	-
Surgical and Clinical Services	20	3	16	1
IFRS 16 Leases (Across Divisions)	22	2	20	-
Total	**111**	**9**	**96**	**6**

Section 3: Capital Programme 2026/27

The process to compile the draft Capital Programme for 2026/27 began on 18th November 2024. Table 8 below sets out each step.

Table 8: Capital Programme Key Dates

Actions	To be Completed by:
1. Prioritised list to be submitted to Capital Development	Monday 1st December 2025
2. Meetings with Divisions & Estates to discuss bids	W/C Monday 8th December 2025
3. Review of bids	Monday 15th December 2025
4. Draft Plan developed and presented for review at Capital Development Management Group	Wednesday 17th December 2025
5. Draft Plan be tabled at SMT for ratification	Tuesday 20th January 2026
6. Draft General Capital Plan 2025/26 to be tabled at Trust Board for noting	Thursday 26th March 2026
7. Allocation Memos to be issued on receipt of CRL from the Department of Health	TBC

Note: Actions have been completed up to and including stage 4.

Section 4: Key Assumptions and Issues

There are a number of assumptions and issues relating to the Capital Plan for 2025/26. These include:

- Monthly monitoring meetings takes place throughout the year with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2026.
- Capital Development continues to manage the position by regularly reviewing current schemes and reallocating funding from the pressures list where slippage is identified.
- Monitoring the development of Business Cases liaising with stakeholders to ensure business cases are drafted and approved in a timely manner
- Continual monitoring of schemes to ensure all variations from business case costs are brought to the immediate attention of Capital Development so additional funding can be identified if available or any slippage can be reallocated.

Our Vision

To deliver excellent integrated services in partnership with our community

If you would like to give feedback on any of our services please contact:

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Northern Health and Social Care Trust

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