Northern Health and Social Care Trust

INVESTORS IN PEOPLE
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Trust Board
Capital Programme

February 2024

Prepared & Issued by Capital Development, Infrastructure Division

28th March 2024

Contents

Section 1: Capital Programme 2023/24

1.1 CRL Allocation 2023/24

Following receipt of the most recent CRL on 23rd February 2024 the Trusts Capital Resourcing Limit is £31.390m (excluding sale of assets). This is an increase of £2.258m from the January Trust Board report (presenting December position). The increase is a result of additional allocations received in respect of Research & Development (£100k), the Electrical Infrastructure Upgrade (£50k), GP Improvement Schemes (£126k), ICT (£1.044m), Encompass (£1.5m), Alongside Midwifery Led Unit (£80k), General Capital (£78k), Task & Finish (£88k), Imaging Diagnostics (£152k), and IFRS16 (£74k) offset by the retraction of the Car Parking Hospital Parking Charges Act (-£1.034m). Table 1 below shows the breakdown of the CRL.

Table 1: Breakdown of CRL as at 29th February 2024

Funding type		Total £'000
Specific	Mental Health Inpatient Facility	2,027
	Inpatient Beds, Antrim Hospital	5,612
	Research & Development	412
	Electrical Infrastructure Antrim	500
	GP Improvement Scheme (Trust Owned)	764
	ICT	1,995
	Encompass	1,500
	Regional Mammography	974
	Alongside Midwifery Led Unit	80
General	General Capital[1]	7,224
	Invest to Save	1,800
	Backlog Maintenance	3,024
	Task & Finish	1,541
	Imaging Diagnostics	665
	Rapid Diagnostic Centre	2,310
	IFRS 16 Leases	962
	Total CRL available	**31,390**

[1] Breakdown of General Capital (including over commitment) by division is provided in the next table

1.2 General Capital Split by Division

The Trust is currently presenting an over commitment against the General CRL of £152k compared to an under commitment of £40k from the January Trust Board report. This change is to assist in managing potential slippage still to be realised. Table 2 below provides the breakdown of capital across the Divisions:

Table 2: General Capital Allocation by Division

Division	£'000	% of GC allocation
Children and Young People	72	1.0
Corporate (across divisions)	2,066	28.0
Community Care	577	7.8
Infrastructure (Excluding Backlog Maintenance & Invest to Save)	190	2.6
Medical Devices	2,232	30.2
Medicine and Emergency Medicine	435	5.9
Medical & Governance (Incorporating Pharmacy)	90	1.2
Mental Health, Learning Disability and Community Well-being	182	2.5
Paediatrics, Women's Services and Corporate Support	472	6.4
Strategic Planning, Performance & ICT	530	7.2
Surgical and Clinical Services	531	7.2
Total Approved Funding	**7,376**	
General Capital CRL	**7,224**	
Over (Under) Allocated	**152**	

1.3 Specific and General Capital Spend by Division at 29th February 2024

The following table indicates the actual spend and commitments at 29th February 2024. At this date 63.6% of the total approved capital has been spent or committed which is an increase of 16.1% from the January Trust Board Report.

Table 3: Specific and General Capital Spend by Division

Approved Funding 2023/24	Approved Funding £'000	Spend £'000	% Spend of Approved Funding
Children and Young People	72	14	
Corporate (across divisions)	17,207	11,773	
Community Care	577	344	
Infrastructure (Including Backlog Maintenance & Invest to Save)	5,114	2,223	
Medical Devices (Including Imaging Diagnostics)	2,897	2,254	
Medicine and Emergency Medicine	435	295	
Medical & Governance (Incorporating Pharmacy)	90	24	
Mental Health, Learning Disability and Community Well-being (Including T&F)	1,724	884	
Paediatrics, Women's Services and Corporate Support	472	376	
Strategic Planning, Performance & ICT	2,525	2,364	
Surgical and Clinical Services	531	508	
Total	**31,643**	**21.060**	**63.6%**
Total Capital CRL	**31,390**		
Over (Under) Allocated	**253**		

The total Trust over commitment is £253k, which is £99k over the General Capital by division (£152k) as shown in table 2. This is due to Backlog Maintenance funding which, like General Capital is over committed to manage potential slippage not yet realised.

1.4 Capital Business Cases

A total of 34 schemes were committed or deferred from 2022/23, allocation memos have been issued for each of these. For capital funding in 2023/24, 63 business cases was required, including medical devices which is an increase of 20 from the January Trust Board report due to the reallocation of slippage and additional CRL received. As of 29th February 2024, 57 (90%) have been received and 6 are still outstanding. Of those received all 57 have been allocated. Table 4 below provides the split by Division. For the 6 Business Cases still outstanding these are for schemes for which funding has just been approved and which can still complete this financial year. Capital Development will continue to keep the position under review as we approach year end and will reallocate where appropriate.

Table 4: Business Case Position by Division

Division	No. of Business Cases Required	No. of Business Cases Received	No. of Business Cases Outstanding
Children and Young People	3	3	-
Corporate (across divisions)	5	5	-
Community Care	2	2	-
Infrastructure (Including Backlog Maintenance)	10	10	-
Medicine and Emergency Medicine	3	3	-
Medical & Governance (Incorporating Pharmacy)	4	4	-
Mental Health, Learning Disability and Community Well-being	4	4	-
Paediatrics, Women's Services and Corporate Support	13	11	2
Surgical and Clinical Services	19	15	4
Totals	**63**	**57**	**6**

1.5 Additional Pressures

The Capital Development Department maintains a list of capital pressures highlighted by Divisions as requiring urgent funding. As of the 29th February 2024 over £3.7m has been funded from both additional funding received and slippage from other schemes. This includes Medical Devices £1.1m, End User Devices £250k, the Temporary Car Park on the Antrim Site £190k, and replacement vehicles £208k.

1.6 Business Cases to be presented at March Trust Board

As per the General Capital Management Policy, all Capital Business Cases over the value of £500k require Trust Board approval**.** Table 5 below lists the Business Cases to be tabled for approval at March Trust Board.

Table 5: Business Cases being presented at March Trust Board

Scheme Title	£'000
Alongside Midwifery Led Unit (Including Inflation)	5,523
TOTAL	**5,523**

Table 6 lists the Addendums that will be tabled at March Trust Board for noting which are schemes where the Business Case value is greater than £500k, and costs have increased by less than 10% or the scope has changed but still within the value of the Business Case.

Table 6: Addendums being presented at March Trust Board

Scheme Title	£'000
Provision of Suitable of PICU Therapeutic Environments	88
Enabling works for the Implementation of the New Contract and Change of Analysers in the Laboratory, AAH	20
Upgrade Gamma Camera Nuclear Medicine Department Antrim Hospital	48
Implementation of Rapid Diagnosis Centre (RDC) in NHSCT	100
Total	**256**

Section 2: Post Project Evaluations (PPE)

2.1 Capital Post Project Evaluations 2022/23

There are 108 PPEs due for projects which completed during 2022/23. Capital Development have requested the service completion and return of PPEs by their date due. At the time of report completion 74 have been received (69%) (an increase of 26 (25%) from the January report) which is an increase from the same period last year, 14%, Capital Development continues to work with the Divisions to assist with their completion. Table 6 below shows the dates when the final PPEs are due:

Table 6: PPE position

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue	PPEs Due 31st Mar 2024
Children and Young People	3	1	1	1
Community Care	4	3	-	1
Infrastructure	20	12	1	7
Human Resources	2	1	1	-
Medicine and Emergency Medicine	8	7	1	-
Medical and Governance (Incorporating Pharmacy)	3	3	-	-
Mental Health Learning Disability and Community Well Being	4	1	3	-
Paediatrics, Women's Services and Corporate Support	26	19	7	-
Strategic Planning, Performance & ICT	2	-	-	2
Surgical and Clinical Services	36	27	7	2
Total	**108**	**74**	**21**	**13**

Section 3: Capital Programme 2024/25

The process to compile the draft Capital Programme for 2024/25 began on 25th October 2023. Table 7 below sets out each step.

Table 7: Capital Programme Key Dates

Actions	To be Completed by:
1. Prioritised list to be submitted to Capital Development	Friday 17th November 2023
2. Review of bids by Capital Development	Monday 20th November 2023
3. Review of Estate related bids regarding deliverability	Monday 27th November 2023
4. Draft Plan developed and presented for review at Capital Development Management Group	Monday 4th December 2023
5. Draft Plan be tabled at SMT for discussion	Tuesday 16th January 2024
6. Notification to commence development of business cases	W/C Monday 22nd January 2024
7. Business Cases and finance templates for proposed bids to be with Capital Development.	Friday 16th March 2024
8. Draft General Capital Plan 2024/25 to be tabled at Trust Board for noting	Thursday 28th March 2024
9. Allocation Memos to be issued on receipt of CRL from the Department of Health	TBC

Note: Actions have been completed up to and including stage 6.

Section 4: Key Assumptions and Issues

There are a number of assumptions and issues relating to the Capital Plan for 2023/24. These include:

- The close monitoring of capital throughout the year. Monthly monitoring meetings commenced in August 2023 with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2024.
- Ensuring the over commitments of capital are managed in such a way to ensure breakeven is achieved.
- Ensuring the schemes carried over from 22/23 are managed alongside any new schemes funded in 23/24.
- Monitoring the development of Business Cases liaising with stakeholders to ensure business cases are drafted and approved in a timely manner so that capital funding received through CRLs are allocated in time to ensure all funding is spent by 31st March 2024.
- Continual monitoring of schemes to ensure all variations from business case costs are brought to the immediate attention of Capital Development so additional funding can be identified if available or any slippage can be reallocated.
- Capital Development and Finance will ensure any Business Cases required urgently due to timelines for Estates are prioritised through the QA process.

Our Vision

To deliver excellent integrated services in partnership with our community

If you would like to give feedback on any of our services please contact:

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