Care • Compassion • Community

HSC Northern Health and Social Care Trust

Northern Health and Social Care Trust Board Meeting in Public - Cover Sheet

Subject:	Trust Board Capital Programme (February 2025)	**Date of Meeting:** 27 March 2025
Prepared By:	Donna Cooper, Business Manager Capital Development	
Approved By:	Diane Power, Head of Capital Development	
Presented By:	Paddy Graffin, Divisional Director Infrastructure	

Purpose

The report is being presented at this Trust Board meeting for noting as per Trust Policy NHSCT/23/1770, General Capital Management Process.	**Approval**	
	Assurance	
	Update	
	Noting	✓

Strategic Objectives

Build Northern Partnerships and Integrate Care	***Continue to improve Outcomes & Experience***	***Deliver value by optimising Resources***	***Nurture our People, Enable our Talent & Build Our Teams***	***Improve population Health & address health & social care inequalities***
		✓		

Risk – please note if links to any principal, corporate or divisional risk

Committees/groups where this item has been presented before

Acronyms

Capital Resource Limit (CRL)

Executive Summary

The CRL at 28th February 2025 was £32.717m as detailed below.

	£'000
Mental Health Inpatient Facility	1,910
Electrical Infrastructure Antrim	275
Research & Development	683
GP Improvements Trust Owned Premises	648
ICT	1,399
Encompass	9,867
Mammography	593
Alongside Midwifery Led Unit	250
General Capital	7,266
Backlog Maintenance	3,125
Invest to Save	1,738
Task & Finish	817
Imaging Diagnostics	102
Rapid Diagnostic Centre	1,708
Car Parking – Hospital Parking Charges Act	364
IFRS16 Leases	1,972

The attached report provides the details of:-

- Capital Programme 2024/25.
- PPEs received and outstanding.
- Key assumptions and issues.

We provide compassionate care with our community, in our community

Northern Health and Social Care Trust

INVESTORS IN PEOPLE
We invest in people Silver

Trust Board
Capital Programme
February 2024

Prepared & Issued by Capital Development, Infrastructure Division

27th March 2025

Contents

Section 1: Capital Programme 2024/25

1.1 CRL Allocation 2024/25

Following receipt of the most recent CRL on 21st February 2025 the Trust's Capital Resourcing Limit is £32,717m, a decrease of £531k from the January Trust Board Report. This is due to funding received for Encompass (£1.012m), ICT (£183k), IFRS16 Leases (£219k) offset by reductions in Mental Health Inpatient Facility (-£550k), Electrical Infrastructure (-£625k), the Alongside Midwifery Led unit (-£100k) and the Car Parking – Hospital Parking Charges Act (-£670k). Table 1 below shows the specific and general allocations:

Table 1: Breakdown of CRL as at 28th February 2025

Funding type		Total £'000
Specific	Mental Health Inpatient Facility	1,910
	Electrical Infrastructure Antrim	275
	Research & Development	683
	GP Improvements Trust Owned Premises	648
	ICT	1,399
	Encompass	9,867
	Mammography	593
	Alongside Midwifery Led Unit	250
General	General Capital[1]	7,266
	Backlog Maintenance	3,125
	Invest to Save	1,738
	Task & Finish	817
	Imaging Diagnostics	102
	Rapid Diagnostic Centre	1,708
	Car Parking – Hospital Parking Charges Act	364
	IFRS16 Leases	1,972
	Total CRL available	**32,717**

[1]Breakdown of General Capital (including over commitment) by division is provided in the next table

1.2 General Capital Split by Division

The Trust is presenting an over commitment against the General CRL of £109k which is an increase of £329k from the January Trust Board report. This adjustment is made to manage any slippage at this late stage in the financial year. Table 2 below provides the breakdown of capital across the Divisions:

Table 2: General Capital Allocation by Division

Division	£'000	%
Children and Young People	183	2.47%
Corporate (across divisions)	3,184	43.17%
Community Care	492	6.68%
Medical Devices	1,758	23.84%
Medical & Governance (Incorporating Pharmacy)	72	0.98%
Mental Health, Learning Disability and Community Well-being	135	1.83%
Paediatrics, Women's Services and Corporate Support	973	13.20%
Surgical and Clinical Services	128	1.73%
Strategic Planning, Performance & ICT	450	6.10%
Total Allocated	**7,375**	
General Capital CRL	**7,266**	
Over (Under) Allocated	**109**	

1.3 Specific and General Capital Spend by Division at 28th February 2025

The following table indicates the actual spend and commitments at 28th February 2025. At this date 56% of the total approved capital has been spent or committed which is a decrease of 7.6% on the same period last year due mainly to the delay in starting schemes because of the implementation of Encompass.

Table 3: Specific and General Capital Spend by Division

Approved Funding 2023/24	Approved Funding £'000	Spend £'000	% Spend of Approved Funding
Children and Young People	286	115	
Corporate (across divisions including Encompass)	20,852	14,503	
Community Care	649	291	
Finance	30		
Infrastructure (Including Backlog Maintenance & Invest to Save)	4,970	482	
Medicine and Emergency Medicine	58	58	
Medical & Governance (Incorporating Pharmacy)	72		
Mental Health, Learning Disability and Community Well-being (Including T&F)	1,051	30	
Paediatrics, Women's Services and Corporate Support	1,207	1,007	
Strategic Planning, Performance & ICT	1,995	1,004	
Surgical and Clinical Services	1,657	804	
Total	**32,826**	**18,294**	
Total Capital CRL	**32,717**		**56%**
Over (Under) Allocated	**(109)**		

1.4 Capital Business Cases

A total of 17 schemes were already committed or deferred from 2023/24 and 16 allocation memos have been issued for these schemes with 1 not proceeding in year. For capital funding in 2024/25, 85 business cases were required, all have been received and funding allocated.

1.5 Additional Pressures

Capital Development maintains a list of capital pressures highlighted by Divisions as requiring urgent funding. Throughout the 2024/25 year just under £2m has been allocated to these pressures.

1.6 Business Cases/Addendums to be presented at March Trust Board

As per the General Capital Management Policy, all Capital Business Cases over the value of £500k require Trust Board approval**.** Table 5 below lists the Business Cases to be tabled for approval at March Trust Board.

Table 5: Business Cases being presented at March Trust Board

Scheme Title		£'000
The provision of Fit for Purpose Accommodation for the Psychological Therapies Service (PTS) and Adult Autistic Spectrum Disorder Services	Including Estimated Inflation	1,766
	Excluding Inflation	1,520
An Alongside Midwifery Led Unit on the Antrim Hospital Site		5,707

Table 6 lists the Addendums that will be tabled at November Trust Board which are schemes where the costs have increased less than 10%.

Table 6: Addendums being presented at March Trust Board

Scheme Title	£'000
Upgrade of Endoscopy Decontamination Equipment and Ventilation systems in Antrim Hospital Day Procedure Unit	78

Section 2: Post Project Evaluations (PPEs)

2.1 Capital Post Project Evaluations 2022/23

There are a total of 106 PPEs due for projects which completed during 2022/23. Capital Development have been in regular contact with the Divisions with regard to their completion. At 28th February 2025 16 remain outstanding, a decrease of 4 from the January Trust Board report. Capital Development have been assured the remainder would be prioritised. Table 7 below shows the numbers outstanding by Division:

Table 7: PPEs Overdue 2022/23

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue
Children and Young People	3	2	1
Community Care	4	4	-
Infrastructure	20	14	6
Human Resources	2	2	-
Medicine and Emergency Medicine	8	8	-
Medical and Governance (Incorporating Pharmacy)	3	3	-
Mental Health Learning Disability and Community Well Being	4	3	1
Paediatrics, Women's Services and Corporate Support	26	19	7
Strategic Planning Performance & ICT	2	1	1
Surgical and Clinical Services	34	34	-
Total	**106**	**90**	**16**

2.2 Capital Post Project Evaluations 2023/24

There are 99 PPEs due to be completed for projects which completed during 2023/24. Capital Development have requested the service completion and return of PPEs by their date due and at the time of report completion 27 have been received, an increase of 6 from the January Trust Board report. Table 8 below shows the position by Division:

Table 8: PPE Position 2023/24

Division	Total PPEs Required	Total PPEs Completed	PPEs Outstanding	PPEs Due 31st Mar 2025
Children and Young People	7	1	6	-
Community Care	2	-	1	1
Infrastructure	18	1	11	6
Medicine and Emergency Medicine	3	3	-	-
Medical and Governance (Incorporating Pharmacy)	3	-	3	-
Mental Health Learning Disability and Community Well Being	10	4	2	4
Paediatrics, Women's Services and Corporate Support	30	-	30	-
Surgical and Clinical Services	26	18	1	7
Total	**99**	**27**	**54**	**18**

2.3 Capital Post Project Evaluations 2024/25

Capital Development are currently working on preparing the draft PPEs due to be completed during the 2025/26 year, these will be issued to Divisions by the end of April 2025.

Section 3: Capital Programme 2025/26

The draft General Capital Plan 2025/26 is being presented at this meeting for noting.

Section 4: Key Assumptions and Issues

There are routinely a number of assumptions and issues relating to the Capital Plan for 2024/25. This year the position has been more challenging due to the rollout of encompass. As of 28th February 2025 the funding gap to support Encompass was £203k. This gap was funded via General Capital.

In any year close monitoring of capital throughout the year is required to ensure breakeven is achieved, managing the commitments and slippage position. Monitoring, via meetings/reports, takes place throughout the year with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2025. It has been no different this year however due to pressures on occasions updates were via emails rather than meetings due to availability of colleagues.

Our Vision

To deliver excellent integrated services in partnership with our community

If you would like to give feedback on any of our services please contact:
Email: user.feedback@northerntrust.hscni.net
Telephone: 028 9442 4655

Northern Health and Social Care Trust

@NHSCTrust

www.northerntrust.hscni.net