Northern Health and Social Care Trust

INVESTORS IN PEOPLE | Accredited Until 2021

Trust Board Capital Programme

July 2023

Prepared & Issued by Capital Development, SPP&ICT

24th August 2023

Contents

Section 1: Capital Programme 2023/24

1.1 CRL Allocation 2023/24

Following receipt of the most recent CRL on 20th July 2023 the Trusts Capital Resourcing Limit is £21,187m, an increase of £4,264m from the June Trust Board report relating to increased funding for Inpatient Beds (£2,050m), General Capital (£2,207m) and an allocation for ICT (£584k) and Task & Finish (£833k), offset by retracted funding for Electrical Infrastructure (-£1,410m) due to a delay in the programme.

The table below shows the breakdown of the CRL:

Funding type		Total £'000
Specific	Mental Health Inpatient Facility	2,977
	Inpatient Beds, Antrim Hospital	5,612
	Electrical Infrastructure Antrim	450
	GP Improvement Scheme (Trust Owned)	562
	ICT	583
General	General Capital[1]	7,146
	Backlog Maintenance	3,024
	Task & Finish	833
	Total CRL available	**21,187**

[1]Breakdown of General Capital (including over commitment) by division is provided in the next table

1.2 General Capital Split by Division – (Note: Finance & Estates/Strategic Planning, Performance & ICT Divisional changes will be reflected in the October 2023 Report)

The table below provides the breakdown of capital across the Divisions:

Division	£'000	%
Children and Young People	17	0.2
Corporate (across divisions)	3,819	49.6
Community Care	384	5.0
Finance & Estates (Excluding Backlog Maintenance & Invest to Save)	484	6.3
Medical Devices	967	12.6
Medicine and Emergency Medicine	527	6.9
Medical & Governance (Incorporating Pharmacy)	83	1.1
Mental Health, Learning Disability and Community Well-being	379	4.9
Paediatrics, Women's Services and Corporate Support	195	2.5
Surgical and Clinical Services	842	10.9
Total Approved Funding	**7,696**	
General Capital CRL	**7,146**	
Over (Under) Allocated	**550**	

As with previous years the plan is over committed in terms of OBC development as there is a high likelihood that schemes will not complete fully in year or in the process of development of the OBC may not be viable. The Trust is presenting an over commitment against the General CRL of £550k which is a reduction of £3m from the June Trust Board report due mainly to additional General Capital received.

1.3 Capital Business Cases

A total of 34 schemes are already committed or deferred from 2022/23 and allocation memos have been issued for 32 of these, the remaining 2 schemes are currently being reviewed. For capital funding in 2023/24, 35 business cases are required, including medical devices. At 31st July 2023, 26 (74%) have been received and are at various stages in the QA process, an increase of 9 from June Trust Board, 9 are still outstanding.

Division	No. of Business Cases Required	No. of Business Cases Received	No. of Business Cases Outstanding
Children and Young People	1	1	-
Corporate (across divisions)	3	-	3
Community Care	2	2	-
Finance & Estates (Including Backlog Maintenance)	8	6	2
Medicine and Emergency Medicine	3	3	-
Medical & Governance (Incorporating Pharmacy)	3	3	-
Mental Health, Learning Disability and Community Well-being	2	2	-
Paediatrics, Women's Services and Corporate Support	6	5	1
Strategic Planning Performance & ICT	1	1	-
Surgical and Clinical Services	6	3	3
Totals	**35**	**26**	**9**

1.4 Additional Pressures

Capital Development Department maintains a list of capital pressures highlighted by Divisions as requiring urgent funding. At 31st July 2023 this list totalled over £1.2m and includes requests end user computing devices (laptops etc.) along with requests for the completion of original bids such as household lifts and replacement vehicles.

1.5 Business Cases to be presented at August Trust Board

As per the new General Capital Management Policy which was approved at the Non-Clinical Policy Committee on 1st March 23 all capital business cases over £500k require Trust Board approval. The following table lists the Business Cases that will be tabled at August Trust Board.

Scheme Titl	£'000
Implementation of Rapid Diagnosis Centre (RDC) in NHSCT,,	4,018
Causeway Hospital Photovoltaics (PV) Scheme (Invest to Save)	1,800
Implementation of Hospital Parking Charges Act NHSCT	1,103
Ballycastle Health Centre – Medium to Long term GMS Accommodation Needs	693

Note: No Addendums are being presented at August Trust Board.

Section 2: Post Project Evaluations (PPEs)

2.1 Capital Post Project Evaluations 2020/21

The 5 PPEs outstanding from the 2020/21 year have all been received.

2.2 Capital Post Project Evaluations 2021/22

All 134 PPEs have been received for projects which completed during 2021/22.

2.3 Capital Post Project Evaluations 2022/23

There are 111 PPEs due for projects which completed during 2022/23. Capital Development have requested the service completion and return by the date due and to date 5 have been received. The table below shows the dates when the final PPEs are due, there are currently none outstanding:-

Division	Total PPEs Required	Total PPEs Completed	PPEs Due 30th Sept 2023	PPEs Due 31st Dec 2023	PPEs Due 31st Mar 2024
Children and Young People	3	-	2	-	1
Community Care	4	-	3	-	1
Finance & Estates	21	-	11	3	7
Human Resources	2	-	2	-	-
Medicine and Emergency Medicine	8	3	3	2	-
Medical and Governance (Incorporating Pharmacy)	3	1	1	-	1
Mental Health Learning Disability and Community Well Being	4	-	4	-	-
Paediatrics, Women's Services and Corporate Support	27	-	27	-	-
Strategic Planning, Performance & ICT	2	-	-	-	2
Surgical and Clinical Services	37	1	32	-	4
Total	**111**	**5**	**85**	**5**	**16**

Section 3: Key Assumptions and Issues

There are a number of assumptions and issues relating to the Capital Plan for 2023/24. These include:

- The close monitoring of capital throughout the year. Monthly monitoring meetings will commence in August 2023 with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2024.
- Ensuring the over commitments of capital are managed in such a way to ensure breakeven is achieved.
- Ensuring the schemes carried over from 22/23 is managed alongside any new schemes funded in 23/24.
- Ensuring Business Cases are drafted and approved in a timely manner so that capital funding received through CRLs and Monitoring Rounds is allocated in time to ensure all funding is spent by 31st March 2024.
- Ensuring all variations from business case costs are brought to the attention of Capital Development immediately so additional funding can be identified if available or any slippage can be reallocated.
- Capital Development and Finance will ensure any Business Cases required urgently due to timelines for Estates are prioritised through the QA process.

Our Vision

To deliver excellent integrated services in partnership with our community

If you would like to give feedback on any of our services please contact:

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Northern Health and Social Care Trust

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