Northern Health and Social Care Trust

INVESTORS IN PEOPLE
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Trust Board
Capital Programme
July 2024

Prepared & Issued by Capital Development, Infrastructure Division

22nd August 2024

Contents

Section 1: Capital Programme 2024/25

1.1 CRL Allocation 2024/25

Following receipt of the most recent CRL on 18th July 2024 the Trusts Capital Resourcing Limit is £30,674m, an increase of £13.733m from the June Trust Board Report. This is due to funding received for the Mental Health Inpatient Facility (£1.22m), GP Improvements Trust Owned Premises (£13k), Encompass (£8.855m), Mammography (£593k), General Capital (£905k), Invest to Save (£1,628), Task & Finish (£817k) and Imaging Diagnostics (£102k) offset by a reduction in the Alongside Midwifery Led Unit (£400k). Table 1 below shows the specific and general allocations:

Table 1: Breakdown of CRL as at 31st July 2024

Funding type		Total £'000
Specific	Mental Health Inpatient Facility	1,220
	Electrical Infrastructure Antrim	3,250
	GP Improvements Trust Owned Premises	13
	ICT	423
	Encompass	8,855
	Mammography	593
	Alongside Midwifery Led Unit	1,300
General	General Capital[1]	6,607
	Backlog Maintenance	3,125
	Invest to Save	1,628
	Task & Finish	817
	Imaging Diagnostics	102
	Rapid Diagnostic Centre	1,708
	Car Parking – Hospital Parking Charges Act	1,033
	Total CRL available	**30,674**

[1]Breakdown of General Capital (including over commitment) by division is provided in the next table

1.2 General Capital Split by Division

As with previous years the Capital Plan is over committed in terms of OBC development as there is a likelihood that schemes will not complete fully in year or in the process of development of the OBC may not be viable. The Trust is presenting an over commitment against the General CRL of £497k which is an increase of £188k from the June Trust Board report due to the allocation of several General Capital pressures such as the replacement of Ultrasound Breast Probes, Vehicles, Medical Devices, Mid Ulster Hospital Kitchen Freezer and additional funding required for the replacement of Fluoroscopy Room 3 in Antrim Hospital. Table 2 below provides the breakdown of capital across the Divisions:

Table 2: General Capital Allocation by Division

Division	£'000	%
Children and Young People	186	2.62%
Corporate (across divisions)	3,423	48.18%
Community Care	590	8.31%
Medical Devices	837	11.78%
Medical & Governance (Incorporating Pharmacy)	76	1.07%
Mental Health, Learning Disability and Community Well-being	657	9.25%
Paediatrics, Women's Services and Corporate Support	571	8.03%
Surgical and Clinical Services	314	4.42%
Strategic Planning, Performance & ICT	450	6.33%
Total Allocated	**7,104**	
General Capital CRL	**6,607**	
Over (Under) Allocated	**497**	

1.3 Capital Business Cases

A total of 17 schemes are already committed or deferred from 2023/24 and 15 allocation memos have been issued for these schemes with 2 waiting on confirmation of the level of investment required. For capital funding in 2024/25, 63 business cases are required. This is an increase of 20 from the June Trust Board report reflecting the additional allocation of funding. At 31st July 2024, 46 (73%) have been received, (1% decrease from the same period last year). Of these 46, 22 have been allocated and 24 are at various stages in the QA process, the remaining 17 are outstanding. Table 3 below provides the breakdown across the Divisions:

Table 3: Business Case Position by Division

Division	No. of Business Cases Required	No. of Business Cases Received	No. of Business Cases Outstanding
Children and Young People	5	3	2
Community Care	3	2	1
Infrastructure	25	19	6
Medical & Governance (Incorporating Pharmacy)	1	1	-
Mental Health, Learning Disability and Community Well-being	4	1	3
Paediatrics, Women's Services and Corporate Support	15	15	-
Surgical and Clinical Services	10	5	5
Totals	**63**	**46**	**17**

1.4 Additional Pressures

Capital Development Department maintains a list of capital pressures highlighted by Divisions as requiring urgent funding. At 31st July 2024 this list totalled just over £1.6m where funding is not yet identified with £961k of this figure a pressure from Encompass. Communication has taken place with the DoH regarding this under funding.

1.5 Business Cases to be presented at August Trust Board

As per the General Capital Management Policy, all Capital Business Cases over the value of £500k require Trust Board approval**.** Table 4 below lists the Business Cases to be tabled for approval at August Trust Board.

Table 4: Business Cases being presented at August Trust Board

Scheme Title	£'000
Fit for Purpose Accommodation for the Carrickfergus Community Mental Health Team (Carrick CMHT)	1,416
TOTAL	**1,416**

Section 2: Post Project Evaluations (PPEs)

2.1 Capital Post Project Evaluations 2022/23

There are 106 PPEs due for projects which completed during 2022/23. Capital Development have requested the service completion and return of PPEs by their date due. To date there has been 84 (79%) received an increase of 6 from the June Trust Board Report. Capital Development have been in regular contact with the Divisions with regard to their completion however capacity within Divisions is currently impacted by Encompass. Table 5 below shows the numbers outstanding by Division:

Table 5: PPEs Overdue 2022/23

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue
Children and Young People	3	1	2
Community Care	4	4	-
Infrastructure	20	12	8
Human Resources	2	1	1
Medicine and Emergency Medicine	8	8	-
Medical and Governance (Incorporating Pharmacy)	3	3	-
Mental Health Learning Disability and Community Well Being	4	1	3
Paediatrics, Women's Services and Corporate Support	26	19	7
Strategic Planning Performance & ICT	2	1	1
Surgical and Clinical Services	34	34	-
Total	**106**	**84**	**22**

2.2 Capital Post Project Evaluations 2023/24

There are 103 PPEs due to be completed for projects which completed during 2023/24 (including those for IFRS 16 Leases). Capital Development has commenced the process of requesting the PPEs and assisting Divisions with their completion. Table 6 below shows the dates when the final PPEs are due:

Table 6:PPE Position 2023/24

Division	Total PPEs Required	Total PPEs Completed	PPEs Due 30th June 2024	PPEs Due 30th Sept 2024	PPEs Due 31st Dec 2024	PPEs Due 31st Mar 2025
Children and Young People	7	-	1	6	-	-
Community Care	2	-	-	1	-	1
Infrastructure	19	1	-	8	4	6
Medicine and Emergency Medicine	3	1	-	1	-	1
Medical and Governance (Incorporating Pharmacy)	3	-	-	3	-	-
Mental Health Learning Disability and Community Well Being	14	-	-	9	1	4
Paediatrics, Women's Services and Corporate Support	29	-	-	29	-	-
Surgical and Clinical Services	26	7	-	16	-	3
Total	**103**	**9**	**1**	**73**	**5**	**15**

Section 3: Key Assumptions and Issues

There are routinely a number of assumptions and issues relating to the Capital Plan for 2024/25. This year the position is more challenging due to the rollout of encompass.

In any year close monitoring of capital throughout the year is required to ensure breakeven is achieved, managing the commitments and slippage position. Monitoring, via meetings/reports, takes place throughout the year with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2025.

There is continual monitoring of schemes to ensure all variations from business case costs are brought to the immediate attention of Capital Development so additional funding can be identified if available or any slippage can be reallocated.

The Capital Plan for 24/25 acknowledged that there would be a strain on Trust resources to deliver schemes this year due to support to Encompass. As such approximately 53% less Estates led schemes and more equipment purchases where less input is required, when compared with previous years.

Based on previous years approximately 86% slippage arises from Estates led schemes, due to less of these schemes in 24/25 it is anticipated there will be less slippage towards the end of the year to manage the year end position.

In respect of completion of Business Case templates Capital Development are supporting business case authors appreciating that resources are constrained as colleagues support the planning and rollout of Encompass.

As of 31st July 2024 there is a funding gap to support Encompass of £1.399m. The current position prioritises funding through general contingency of £438k and slippage £622k (pushes this commitment into 25/26) leaving a gap of £339k. Capital Development are aware that the Trust Encompass SRO and leads have highlighted the funding gap to DHCNI.

Our Vision

To deliver excellent integrated services in partnership with our community

If you would like to give feedback on any of our services please contact:

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