Northern Health and Social Care Trust

INVESTORS IN PEOPLE
We invest in people Silver

Trust Board
Capital Programme
May 2024

Prepared & Issued by Capital Development, Infrastructure Division

27th June 2024

Contents

Section 1: Capital Programme 2024/25

1.1 CRL Allocation 2024/25

Following receipt of the most recent CRL on 30th May 2024 the Trusts Capital Resourcing Limit is £16.941m, an increase of £2.719m from the May Trust Board Report. This is due to funding received for ICT (£423k) Backlog Maintenance (£3.125m), offset by a reduction in Electrical Infrastructure (-£829k). The table below shows the specific and general allocations:

Table 1: Breakdown of CRL as at 30th April 2024

Funding type		Total £'000
Specific	Electrical Infrastructure Antrim	3,250
	ICT	423
	Alongside Midwifery Led Unit	1,700
General	General Capital[1]	5,702
	Backlog Maintenance	3,125
	Rapid Diagnostic Centre	1,708
	Car Parking – Hospital Parking Charges Act	1,033
	Total CRL available	**16,941**

[1]Breakdown of General Capital (including over commitment) by division is provided in the next table

2.1 General Capital Split by Division

As with previous years the plan is over committed in terms of OBC development as there is a high likelihood that schemes will not complete fully in year or in the process of development of the OBC may not be viable. The Trust is presenting an over commitment against the General CRL of £309k which is a reduction of £92k from the May Trust Board report due to the reduction of funding requirements in several General Capital schemes. Table 2 below provides the breakdown of capital across the Divisions:

Table 2: General Capital Allocation by Division

Division	£'000	%
Children and Young People	78	1.30%
Corporate (across divisions)	3,180	52.90%
Community Care	363	6.05%
Infrastructure (Excluding Backlog Maintenance & Invest to Save)	100	1.66%
Medical Devices	400	6.65%
Medical & Governance (Incorporating Pharmacy)	76	1.26%
Mental Health, Learning Disability and Community Well-being	657	10.93%
Paediatrics, Women's Services and Corporate Support	402	6.68%
Surgical and Clinical Services	305	5.08%
Strategic Planning, Performance & ICT	450	7.49%
Total Allocated	**6,011**	
General Capital CRL	**5,702**	
Over (Under) Allocated	**309**	

As with previous years the Trust is presenting an over commitment against the General CRL of £309k which along with just over £1.3m on the pressures list, will assist in managing potential additional funding and slippage throughout the year as allocations are received.

1.3 Capital Business Cases

A total of 15 schemes are already committed or deferred from 2023/24 and 10 allocation memos have been issued for these schemes with 5 waiting on confirmation of the level of investment required. For capital funding in 2024/25, 43 business cases are required. This is an increase of 30 from the May Trust Board report and now includes Backlog Maintenance, Invest to Save and Medical Devices. At 31st May 2024, 22 (51%) have been received, 7 have been allocated and 15 are at various stages in the QA process, the remaining 21 are outstanding.

Table 3: Business Case Position by Division

Division	No. of Business Cases Required	No. of Business Cases Received	No. of Business Cases Outstanding
Children and Young People	2	1	1
Community Care	3	2	1
Infrastructure	27	13	14
Medical & Governance (Incorporating Pharmacy)	1	1	-
Mental Health, Learning Disability and Community Well-being	1	-	1
Paediatrics, Women's Services and Corporate Support	4	3	1
Surgical and Clinical Services	5	2	3
Totals	**43**	**22**	**21**

1.4 Additional Pressures

Capital Development Department maintains a list of capital pressures highlighted by Divisions as requiring urgent funding. At 31st May 2024 this list totalled just under £1.3m where funding is not yet identified. Examples of items on the pressures list include a vehicle for Edenview Children's home, a wheelchair adapted car for respite carers and replacement waste compactors along with the remaining funding approved in the draft Capital Plan for household lifts, vehicles and Medical Devices.

1.5 Business Cases to be presented at October Trust Board

As per the General Capital Management Policy, all Capital Business Cases over the value of £500k require Trust Board approval**.** Table 4 below lists the Business Cases to be tabled for approval at October Trust Board.

Table 4: Business Cases being presented at June Trust Board

Scheme Title	£'000
Installation and Replacement of Lifts in Service Users Home Environments (General Capital)	688
TOTAL	**688**

Table 5 lists the Addendums that will be tabled at June Trust Board which are schemes where the costs have increased due to a rise in costs only.

Table 5: Addendums being presented at June Trust Board

Scheme Title	£'000
Refurbishment and Operationalisation of Galgorm Accommodation (Backlog Maintenance)	289
Upgrade of Endoscopy Decontamination Equipment and Ventilation systems in Antrim Hospital DPU (General Capital)	48
Replacement of Steam Sterilisers and Steam Generators in HSDU (General Capital)	36
Replacement of Washer Disinfectors and Upgrade of RO Plant in HSDU (General Capital)	36
Total	**409**

Section 2: Post Project Evaluations (PPEs)

2.1 Capital Post Project Evaluations 2022/23

There are 107 PPEs due for projects which completed during 2022/23. Capital Development have requested the service completion and return of PPEs by their date due. There has been no change in the number received from the May Trust Board Report. Capital Development have been in regular contact with the Divisions with regard to their completion.

Table 6: PPEs Overdue 2022/23

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue
Children and Young People	3	1	2
Community Care	4	3	1
Infrastructure	22	12	10
Human Resources	2	1	1
Medicine and Emergency Medicine	8	8	-
Medical and Governance (Incorporating Pharmacy)	3	3	-
Mental Health Learning Disability and Community Well Being	4	1	3
Paediatrics, Women's Services and Corporate Support	26	19	7
Surgical and Clinical Services	35	30	5
Total	**107**	**78**	**29**

3.2 Capital Post Project Evaluations 2023/24

There are 104 PPEs due to be completed for projects which completed during 2023/24 (including those for IFRS 16 Leases). Capital Development has commenced the process of requesting the PPEs and assisting Divisions with their completion. Table 6 below shows the dates when the final PPEs are due:

Table 7: PPE Position 2023/24

Division	Total PPEs Required	Total PPEs Completed	PPEs Due 30th June 2024	PPEs Due 30th Sept 2024	PPEs Due 31st Dec 2024	PPEs Due 31st Mar 2025
Children and Young People	7	-	1	6	-	-
Community Care	2	-	-	1	-	1
Infrastructure	20	-	1	8	4	7
Medicine and Emergency Medicine	3	-	-	2	-	1
Medical and Governance (Incorporating Pharmacy)	3	-	-	3	-	-
Mental Health Learning Disability and Community Well Being	14	-	-	9	1	4
Paediatrics, Women's Services and Corporate Support	29	-	-	29	-	-
Surgical and Clinical Services	26	1	-	21	1	3
Total	**104**	**1**	**2**	**79**	**6**	**16**

Section 4: Key Assumptions and Issues

There are a number of assumptions and issues relating to the Capital Plan for 2024/25. These include:

- The close monitoring of capital throughout the year. Monthly monitoring meetings takes place throughout the year with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2025.
- Ensuring the constraining resources during the roll out of Encompass does not impact on the monitoring of capital schemes.
- Ensuring the over commitments of capital are managed in such a way to ensure breakeven is achieved.
- Ensuring the schemes carried over from 23/24 are managed alongside any new schemes funded in 24/25.
- Ensuring the new Business Case templates are implemented during the 24/25 year and guidance provided to Business Managers.
- Monitoring the development of Business Cases liaising with stakeholders to ensure business cases are drafted and approved in a timely manner so that capital funding received through CRLs are allocated in time to ensure all funding is spent by 31st March 2025.
- Continual monitoring of schemes to ensure all variations from business case costs are brought to the immediate attention of Capital Development so additional funding can be identified if available or any slippage can be reallocated.
- Capital Development and Finance will ensure any Business Cases required urgently due to timelines for Estates are prioritised through the QA process.

Our Vision

To deliver excellent integrated services in partnership with our community

If you would like to give feedback on any of our services please contact:

Email: user.feedback@northerntrust.hscni.net

Telephone: 028 9442 4655

Northern Health and Social Care Trust

@NHSCTrust

www.northerntrust.hscni.net