

## Northern Health and Social Care Trust Board Meeting in Public - Cover Sheet

|                                                                    |                                                      |                                              |                                                                    |                                                                                      |
|--------------------------------------------------------------------|------------------------------------------------------|----------------------------------------------|--------------------------------------------------------------------|--------------------------------------------------------------------------------------|
| <b>Subject:</b>                                                    | Trust Board Capital Programme                        |                                              | <b>Date of Meeting:</b> 26 June 2025                               |                                                                                      |
| <b>Prepared By:</b>                                                | Donna Cooper, Business Manager Capital Development   |                                              |                                                                    |                                                                                      |
| <b>Approved By:</b>                                                | Diane Power, Head of Capital Development             |                                              |                                                                    |                                                                                      |
| <b>Presented By:</b>                                               | Paddy Graffin, Divisional Director Infrastructure    |                                              |                                                                    |                                                                                      |
| <b>Purpose</b>                                                     |                                                      |                                              |                                                                    |                                                                                      |
| To provide an update on the Trust's Capital Programme for 2025/26  |                                                      |                                              | <b>Approval</b>                                                    |                                                                                      |
|                                                                    |                                                      |                                              | <b>Assurance</b>                                                   |                                                                                      |
|                                                                    |                                                      |                                              | <b>Update</b>                                                      |                                                                                      |
|                                                                    |                                                      |                                              | <b>Noting</b>                                                      | ✓                                                                                    |
| <b>Strategic Objectives</b>                                        |                                                      |                                              |                                                                    |                                                                                      |
| <b>Build Northern Partnerships and Integrate Care</b>              | <b>Continue to improve Outcomes &amp; Experience</b> | <b>Deliver value by optimising Resources</b> | <b>Nurture our People, Enable our Talent &amp; Build Our Teams</b> | <b>Improve population Health &amp; address health &amp; social care inequalities</b> |
|                                                                    |                                                      | ✓                                            |                                                                    |                                                                                      |
| <b>Risk</b>                                                        |                                                      |                                              |                                                                    |                                                                                      |
|                                                                    | N/A                                                  |                                              |                                                                    |                                                                                      |
| <b>Committees/groups where this item has been presented before</b> |                                                      |                                              |                                                                    |                                                                                      |
| N/A                                                                |                                                      |                                              |                                                                    |                                                                                      |
| <b>Acronyms</b>                                                    |                                                      |                                              |                                                                    |                                                                                      |
| Capital Resource Limit (CRL)                                       |                                                      |                                              |                                                                    |                                                                                      |
| <b>Executive Summary</b>                                           |                                                      |                                              |                                                                    |                                                                                      |
| The CRL for 2024/25 was £34.884m as detailed below.                |                                                      |                                              |                                                                    |                                                                                      |
|                                                                    | £'000                                                |                                              |                                                                    |                                                                                      |
| Mental Health Inpatient Facility                                   | 2,302                                                |                                              |                                                                    |                                                                                      |
| Electrical Infrastructure Antrim                                   | 358                                                  |                                              |                                                                    |                                                                                      |
| Research & Development                                             | 672                                                  |                                              |                                                                    |                                                                                      |
| GP Improvements Trust Owned Premises                               | 618                                                  |                                              |                                                                    |                                                                                      |
| ICT                                                                | 2,854                                                |                                              |                                                                    |                                                                                      |
| Encompass                                                          | 9,864                                                |                                              |                                                                    |                                                                                      |
| Mammography                                                        | 596                                                  |                                              |                                                                    |                                                                                      |
| Alongside Midwifery Led Unit                                       | 410                                                  |                                              |                                                                    |                                                                                      |
| General Capital                                                    | 7,515                                                |                                              |                                                                    |                                                                                      |
| Backlog Maintenance                                                | 3,068                                                |                                              |                                                                    |                                                                                      |
| Invest to Save                                                     | 1,735                                                |                                              |                                                                    |                                                                                      |
| Task & Finish                                                      | 817                                                  |                                              |                                                                    |                                                                                      |
| Imaging Diagnostics                                                | 99                                                   |                                              |                                                                    |                                                                                      |
| Rapid Diagnostic Centre                                            | 1,708                                                |                                              |                                                                    |                                                                                      |
| Car Parking – Hospital Parking Charges Act                         | 334                                                  |                                              |                                                                    |                                                                                      |
| IFRS16 Leases                                                      | 1,846                                                |                                              |                                                                    |                                                                                      |
| Fees                                                               | 88                                                   |                                              |                                                                    |                                                                                      |
| <b>Total</b>                                                       | <b>34,884</b>                                        |                                              |                                                                    |                                                                                      |

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The CRL at 29th May 2025 is £15.489m as detailed below

|                                            | £'000         |
|--------------------------------------------|---------------|
| GP Improvements Trust Owned Premises       | 11            |
| ICT                                        | 360           |
| Alongside Midwifery Led Unit               | 5,018         |
| General Capital                            | 5,384         |
| Backlog Maintenance                        | 4,250         |
| Car Parking – Hospital Parking Charges Act | 369           |
| IFRS16 Leases                              | 97            |
| <b>Total</b>                               | <b>15,489</b> |

The attached report provides the details of: -

- Capital Position 2024/25.
- Capital Programme 2025/26.
- PPEs received and outstanding.
- Key assumptions and issues.

The report is being presented at this Trust Board meeting for noting as per Trust Policy NHSCT/23/1770, General Capital Management Process.

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Trust Board  
Capital Programme  
May 2025

Prepared & Issued by Capital Development,  
Infrastructure Division

26<sup>th</sup> June 2025

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## Section 1: Capital Position Year End 2024/25

### 1.1 CRL Allocation 2024/25

The Trust's Capital Resourcing Limit (CRL) for 2024/25 was £34.884m. The table below shows the breakdown of the specific and general allocations and the final spend position:

**Table 1: Breakdown of Final Spend 2024/25**

| Funding type    | Project                             | Capital Allocation<br>£'000 | Final Spend<br>£'000 | (Under)/Over<br>Spend<br>£'000 |
|-----------------|-------------------------------------|-----------------------------|----------------------|--------------------------------|
| Specific        | Mental Health Inpatient Facility    | 2,302                       | 2,302                |                                |
|                 | Electrical Infrastructure Antrim    | 358                         | 358                  |                                |
|                 | Research & Development              | 672                         | 672                  |                                |
|                 | GP Improvement Scheme (Trust Owned) | 618                         | 618                  |                                |
|                 | ICT                                 | 2,854                       | 2,854                |                                |
|                 | Encompass                           | 9,867                       | 9,864                | (3)                            |
|                 | Regional Mammography                | 593                         | 596                  | 3                              |
|                 | Alongside Midwifery Led Unit        | 410                         | 410                  |                                |
| General Capital |                                     |                             |                      |                                |
|                 | General Capital <sup>1</sup>        | 7,484                       | 7,515                | 32                             |
|                 | Backlog Maintenance                 | 3,125                       | 3,068                | (57)                           |
|                 | Invest to Save                      | 1,738                       | 1,735                | (3)                            |

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|  |                                            |               |               |     |
|--|--------------------------------------------|---------------|---------------|-----|
|  | Task & Finish                              | 817           | 817           |     |
|  | Imaging Diagnostics                        | 102           | 99            | (3) |
|  | Rapid Diagnostic Centre                    | 1,708         | 1,708         |     |
|  | Car Parking – Hospital Parking Charges Act | 334           | 334           |     |
|  | IFRS16 Leases                              | 1,816         | 1,846         | 30  |
|  | Robinson Hospital Ward Extension (Fees)    | 63            | 63            |     |
|  | MacMillian Support Centre (Fees)           | 25            | 25            |     |
|  | <b>TOTAL CRL</b>                           | <b>34,884</b> | <b>34,884</b> |     |

Throughout the year as potential underspends became apparent Capital Development ensured any funding was re-allocated to other projects to maximise the potential for full spend to be achieved. Total slippage/underspends reallocated in 2024/25 amounted to just under £2m.

## Section 2: Capital Programme 2025/26

### 2.1 CRL Allocation 2025/26

Following receipt of the most recent CRL on 29th May 2025 the Trusts Capital Resourcing Limit is £15.489m, made up of the following specific and general allocations:

**Table 2: Breakdown of CRL as at 31<sup>st</sup> May 2025**

| Funding type |                                     | Total<br>£'000 |
|--------------|-------------------------------------|----------------|
| Specific     | GP Improvement Scheme (Trust Owned) | 11             |
|              | ICT                                 | 360            |
|              | Alongside Midwifery Led Unit        | 5,018          |
| General      | General Capital <sup>1</sup>        | 5,384          |

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|  |                                            |               |
|--|--------------------------------------------|---------------|
|  | Backlog Maintenance                        | 4,250         |
|  | Car Parking – Hospital Parking Charges Act | 369           |
|  | IFRS16 Leases                              | 97            |
|  |                                            |               |
|  | <b>Total CRL available</b>                 | <b>15,489</b> |

<sup>1</sup>Breakdown of General Capital (including over commitment) by division is provided in the next table

## 2.2 General Capital Split by Division

As with previous years the Trust is presenting an over commitment against the General CRL of £1.539m which along with just under £1m on the pressures list, will assist in managing potential additional funding and slippage throughout the year as allocations are received. Table 3 below provides the breakdown of capital across the Divisions:

**Table 3: General Capital Allocation by Division**

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| Division                                                        | £'000        |
|-----------------------------------------------------------------|--------------|
| Children and Young People                                       | 50           |
| Corporate (across divisions)                                    | 679          |
| Community Care                                                  | 370          |
| Finance                                                         | 240          |
| Infrastructure (Excluding Backlog Maintenance & Invest to Save) | 1361         |
| Medical Devices                                                 | 525          |
| Medicine & Emergency Medicine                                   | 645          |
| Medical & Governance (Incorporating Pharmacy)                   | 150          |
| Mental Health, Learning Disability and Community Well-being     | 1481         |
| Paediatrics, Women's Services and Corporate Support             | 440          |
| Surgical and Clinical Services                                  | 597          |
| Strategic Planning, Performance & ICT                           | 385          |
| <b>Total Allocated</b>                                          | <b>6,923</b> |
| <b>General Capital CRL</b>                                      | <b>5,384</b> |
| <b>Over (Under) Allocated</b>                                   | <b>1,539</b> |

## 2.5 Business Cases to be presented at June Trust Board

As per the General Capital Management Policy, all Capital Business Cases over the value of £500k require Trust Board approval. Table 4 below lists the Business Cases to be tabled for approval at June Trust Board.

**Table 4: Business Cases being presented at June Trust Board**

| Scheme Title | £'000 |
|--------------|-------|
|--------------|-------|

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|                                                                          |              |
|--------------------------------------------------------------------------|--------------|
| Regional Cellular Pathology Consumables & Equipment                      | 3,109        |
| Installation and Replacement of Lifts in Service Users Home Environments | 688          |
| Address Car Parking Issues at Causeway Hospital                          | 560          |
| <b>TOTAL</b>                                                             | <b>4,357</b> |

### Section 3: Post Project Evaluations (PPEs)

#### 3.1 Capital Post Project Evaluations 2022/23

There are 106 PPEs due for projects which completed during 2022/23. At the time of report completion 99 have been received (93%), (an increase of 8 from the March report). Capital Development have requested the service completion and urgent return of those outstanding.

**Table 5: PPEs Overdue 2022/23**

| Division                                                   | Total PPEs Required | Total PPEs Completed | Total PPEs Overdue |
|------------------------------------------------------------|---------------------|----------------------|--------------------|
| Children and Young People                                  | 3                   | 2                    | 1                  |
| Community Care                                             | 4                   | 4                    | -                  |
| Infrastructure                                             | 21                  | 18                   | 3                  |
| Human Resources                                            | 2                   | 2                    | -                  |
| Medicine and Emergency Medicine                            | 8                   | 8                    | -                  |
| Medical and Governance (Incorporating Pharmacy)            | 3                   | 3                    | -                  |
| Mental Health Learning Disability and Community Well Being | 4                   | 4                    | -                  |
| Paediatrics, Women's Services and Corporate Support        | 26                  | 23                   | 3                  |
| Strategic Planning Performance & ICT                       | 1                   | 1                    | -                  |
| Surgical and Clinical Services                             | 34                  | 34                   | -                  |
| <b>Total</b>                                               | <b>106</b>          | <b>99</b>            | <b>7</b>           |

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### 3.2 Capital Post Project Evaluations 2023/24

There are 99 PPEs due for projects which completed during 2023/24, including 20 relating to IFRS16 leases. At the time of report completion 30 have been received (31%), (an increase of 3 from the March report). Capital Development have been in regular contact with the Divisions regarding their completion.

**Table 6: PPEs Overdue 2023/24**

| Division                                                   | Total PPEs Required | Total PPEs Completed | Total PPEs Overdue |
|------------------------------------------------------------|---------------------|----------------------|--------------------|
| Children and Young People                                  | 5                   | 1                    | 4                  |
| Community Care                                             | 2                   | -                    | 2                  |
| Infrastructure                                             | 18                  | 2                    | 16                 |
| Medicine and Emergency Medicine                            | 3                   | 3                    | -                  |
| Medical and Governance (Incorporating Pharmacy)            | 3                   | -                    | 3                  |
| Mental Health Learning Disability and Community Well Being | 5                   | 1                    | 4                  |
| Paediatrics, Women's Services and Corporate Support        | 17                  | -                    | 17                 |
| Surgical and Clinical Services                             | 26                  | 19                   | 7                  |
| IFRS16 Leases (Across Divisions)                           | 20                  | 4                    | 16                 |
| <b>Total</b>                                               | <b>99</b>           | <b>30</b>            | <b>69</b>          |

### 3.3 Capital Post Project Evaluations 2024/25

There are 89 PPEs due to be completed for projects which completed during 2024/25 with their date of completion based on the project end date. There are also 22 PPEs due to be completed for IFRS 16 projects which are all due 6 months following the issue of a Capital allocation. Capital Development has commenced the process of requesting the PPEs and assisting Divisions with their completion. Table 7 below shows the dates when the final PPEs are due:

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**Table 7: PPE Position 2024/25**

| Division                                                   | Total PPEs Required | Total PPEs Completed | PPEs Due 30 <sup>th</sup> Sept 2025 | PPEs Due 31 <sup>st</sup> Dec 2025 | PPEs Due 31 <sup>st</sup> Mar 2026 |
|------------------------------------------------------------|---------------------|----------------------|-------------------------------------|------------------------------------|------------------------------------|
| Children and Young People                                  | 6                   | -                    | 6                                   | -                                  | -                                  |
| Community Care                                             | 5                   | -                    | 4                                   | -                                  | 1                                  |
| Infrastructure                                             | 34                  | -                    | 31                                  | -                                  | 3                                  |
| Medical and Governance (Incorporating Pharmacy)            | 5                   | -                    | 5                                   | -                                  | -                                  |
| Mental Health Learning Disability and Community Well Being | 3                   | -                    | 2                                   | -                                  | 1                                  |
| Paediatrics, Women's Services and Corporate Support        | 16                  | -                    | 15                                  | 1                                  | -                                  |
| Surgical and Clinical Services                             | 20                  | -                    | 17                                  | 2                                  | 1                                  |
| IFRS 16 Leases (Across Divisions)                          | 22                  | -                    | 22                                  | -                                  | -                                  |
| <b>Total</b>                                               | <b>111</b>          | <b>-</b>             | <b>102</b>                          | <b>3</b>                           | <b>6</b>                           |

#### Section 4: Key Assumptions and Issues

There are a number of assumptions and issues relating to the Capital Plan for 2025/26. These include:

- The close monitoring of capital throughout the year. Monthly monitoring meetings takes place throughout the year with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31<sup>st</sup> March 2026.
- Ensuring the over commitments of capital are managed in such a way to ensure breakeven is achieved.
- Ensuring any schemes carried over from 24/25 are managed alongside any new schemes funded in 25/26.
- Ensuring the new Business Case templates are implemented during the 25/26 year and guidance provided to Business Managers.

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- Monitoring the development of Business Cases liaising with stakeholders to ensure business cases are drafted and approved in a timely manner so that capital funding received through CRLs are allocated in time to ensure all funding is spent by 31<sup>st</sup> March 2026.
- Continual monitoring of schemes to ensure all variations from business case costs are brought to the immediate attention of Capital Development so additional funding can be identified if available or any slippage can be reallocated.
- Capital Development and Finance will ensure any Business Cases required urgently due to timelines for Estates are prioritised through the QA process.

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Our Vision

**To deliver excellent integrated  
services in partnership with  
our community**

If you would like to give feedback on  
any of our services please contact:  
**Email:** [user.feedback@northerntrust.hscni.net](mailto:user.feedback@northerntrust.hscni.net)  
**Telephone:** 028 9442 4655

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