Northern Health and Social Care Trust Board Meeting in Public - Cover Sheet

Subject:	Trust Board Capital Programme (October 2025)			**Date of Meeting:** 27 November 2025	
Prepared By:	Donna Cooper, Business Manager Capital Development				
Approved By:	Diane Power, Head of Capital Development				
Presented By:	Paddy Graffin, Divisional Director Infrastructure				
Purpose					
				Approval	
				Assurance	
				Update	
				Noting	✓
Strategic Objectives					
Build Northern Partnerships and Integrate Care	***Continue to improve Outcomes & Experience***	***Deliver value by optimising Resources***	***Nurture our People, Enable our Talent & Build Our Teams***	***Improve population Health & address health & social care inequalities***	
		✓			
Risk – please note if links to any principal, corporate or divisional risk					
Committees/groups where this item has been presented before					
Acronyms					
Capital Resource Limit (CRL)					
Executive Summary					

The CRL at 27th Oct 2025 is £18.341m detailed below:

	£'000
Research & Development	549
GP Improvements Trust Owned Premises	51
ICT	698
Alongside Midwifery Led Unit	3,720
General Capital	5,383
Backlog Maintenance	4,250
Elective Care	704
Task & Finish	1,045
Imaging Diagnostics	815
Car Parking – Hospital Parking Charges Act	399
IFRS16 Leases	727
Total	18,341

The attached report provides the details of: -

- Capital Programme 2025/26.
- PPEs received and outstanding.
- Key assumptions and issues.

The report is being presented at this Trust Board meeting for noting as per Trust Policy NHSCT/23/1770, General Capital Management Process.

Northern Health and Social Care Trust

INVESTORS IN PEOPLE
We invest in people Silver

Trust Board
Capital Programme
October 2025

Prepared & Issued by Capital Development, Infrastructure Division

27th November 2025

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Section 1: Capital Programme 2025/26

1.1 CRL Allocation 2025/26

Following receipt of the most recent CRL on 27th October 2025 the Trusts' Capital Resourcing Limit is £18.341m an increase of £377k from the October Trust Board Report. This is due to funding received for Research & Development (£166k), ICT (£50k) and IFRS16 Leases (£161k). Table 1 below shows the following specific and general allocations:

Table 1: Breakdown of CRL as at 31st October 2025

Funding type		Total £'000
Specific	Research & Development	549
	GP Improvement Scheme (Trust Owned)	51
	ICT	698
	Alongside Midwifery Led Unit	3,720
General	General Capital[1]	5,383
	Backlog Maintenance	4,250
	Elective Care	704
	Task & Finish	1,045
	Imaging Diagnostics	815
	Car Parking – Hospital Parking Charges Act	399
	IFRS16 Leases	727
	Total CRL available	**18,341**

[1]Breakdown of General Capital (including over commitment) by division is provided in the next table

1.2 General Capital Split by Division

As with previous years the Trust is presenting an over commitment against the General CRL of £1.192m which along with just over £2m on the pressures list, will assist in managing potential additional funding and slippage throughout the year as allocations are received. Table 2 below provides the breakdown of capital across the Divisions:

Table 2: General Capital Allocation by Division

Division	£'000	%
Children and Young People	50	0.8%
Corporate (across divisions)	806	12.3%
Community Care	383	5.8%
Finance	302	4.6%
Infrastructure (Excluding Backlog Maintenance & Invest to Save)	821	12.5%
Medical Devices	606	9.2%
Medicine & Emergency Medicine	686	10.4%
Medical & Governance (Incorporating Pharmacy)	79	1.2%
Mental Health. Learning Disability & Psychological Services (Including T&F)	452	21.3%
Paediatrics, Women's Services and Corporate Support	606	6.9%
Surgical and Clinical Services	385	9.2%
Strategic Planning, Performance & ICT	1,400	5.8%
Total Allocated	**6,575**	
General Capital CRL	**5,383**	
Over (Under) Allocated	**1,192**	

1.3 Capital Business Cases

A total of 16 schemes are already committed or deferred from 2024/25 and 9 allocation memos have been issued for these schemes with the remainder waiting on leases to be signed or confirmation of the level of investment required. For capital funding in 2025/26, 78 business cases are required. At 31st October 2025, 66 (85%) have been received, a 24% increase from the October Trust Board Report. Of these 66, 39 have been allocated and 27 are at various stages in the QA process, the remaining 12 are outstanding. Table 3 below provides the breakdown across the Divisions:

Table 3: Business Case Position by Division

Division	Required	Received	Outstanding
Children and Young People	2	0	2
Corporate (across divisions)	1	1	0
Community Care	3	3	0
Finance	1	1	0
Infrastructure (Including Backlog Maintenance & Invest to Save)	23	17	6
Medicine & Emergency Medicine	6	5	1
Medical & Governance (Incorporating Pharmacy)	1	1	0
Mental Health. Learning Disability & Psychological Services (Including Task & Finish)	6	6	0
Paediatrics, Women's Services and Corporate Support	9	9	0
Surgical and Clinical Services	11	8	3
Strategic Planning, Performance & ICT	2	2	0
IFRS16 Leases (Across Divisions)	13	13	0
Totals	**78**	**66**	**12**

- Capital Development continue to engage regularly with Divisions to ensure timely submission of the remaining Business Cases, supporting the completion of schemes within the current financial year. Regular monitoring meetings will enable the timely reallocation of any slippage to identified pressures.

1.4 Business Cases to be presented at November Trust Board

As per the General Capital Management Policy, all Capital Business Cases over the value of £500k require Trust Board approval**.** Table 4 below lists the Business Cases to be tabled for approval at November Trust Board.

Table 4: Business Cases being presented at November Trust Board

Scheme Title	£'000
Main CT replacement Mid Ulster Hospital *	830
Robinson Memorial Hospital Extension (Retrospective Approval) **	2,776
TOTAL	

* £725k in year with remainder being a commitment into 2026/27

** £1,732k funded by the Robinson Hospital Charitable Trust Funds (CTFs) that exist for the Robinson Memorial Hospital held by the Trust, £640k funding held privately by the Robinson Board of Trustees, £404k will come from CRL and General Capital allocations in 2027/28 (final year of the scheme).

Table 5 lists the Addendums that will be tabled at November Trust Board which are capital schemes which have increased costs.

Table 5: Addendums being presented at November Trust Board

Scheme Title	£'000

Upgrade of Endoscopy Decontamination Equipment and Ventilation systems in Antrim Hospital Day Procedure Unit	23

Section 2: Post Project Evaluations (PPEs)

2.1 Capital Post Project Evaluations 2023/24

There are 97 PPEs due for projects which completed during 2023/24, including 20 relating to IFRS16 leases. At the time of report completion 53 have been received, 55% an increase of just 1 from the October Trust Board Report. Capital Development have been in regular contact with the Divisions regarding their completion. Table 6 shows the position by Division.

Table 6: PPEs Overdue 2023/24

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue
Children and Young People	5	2	3
Community Care	2	2	-
Infrastructure	17	3	14
Medicine and Emergency Medicine	3	3	-
Medical and Governance (Incorporating Pharmacy)	2	-	2
Mental Health Learning Disability and Community Well Being	5	2	3
Paediatrics, Women's Services and Corporate Support	18	13	5
Surgical and Clinical Services	25	23	2
IFRS16 Leases (Across Divisions)	20	5	15
Total	**97**	**53**	**44**

2.2 Capital Post Project Evaluations 2024/25

There are 111 PPEs due to be completed for projects which completed during 2024/25 (split between 89 General Capital & 22 IFRS16) with their date of completion based on the project end date. There has been none received from the October Trust Board Report. Table 7 below shows the dates when the final PPEs are due:

Table 7: PPE Position 2024/25

Division	Total PPEs Required	Total PPEs Completed	PPEs Due 30th Sept 2025	PPEs Due 31st Dec 2025	PPEs Due 31st Mar 2026
Children and Young People	6	-	6	-	-
Community Care	5	-	4	-	1
Infrastructure	34	-	31	-	3
Medical and Governance (Incorporating Pharmacy)	5	1	-	4	-
Mental Health Learning Disability and Community Well Being	3	-	2	-	1
Paediatrics, Women's Services and Corporate Support	16	2	13	1	-
Surgical and Clinical Services	20	3	14	2	1
IFRS 16 Leases (Across Divisions)	22	2	20	-	-
Total	**111**	**8**	**90**	**7**	**6**

Section 3: Key Assumptions and Issues

There are a number of assumptions and issues relating to the Capital Plan for 2025/26. These include:

- Monthly monitoring meetings takes place throughout the year with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2026.
- The Capital budget is under considerable pressure this year with no additional funding being made available through monitoring rounds and identified pressures totalling over £2m. Capital Development continues to manage this position by regularly reviewing current schemes and reallocating funding from the pressures list where slippage is identified.
- Monitoring the development of Business Cases liaising with stakeholders to ensure business cases are drafted and approved in a timely manner
- Continual monitoring of schemes to ensure all variations from business case costs are brought to the immediate attention of Capital Development so additional funding can be identified if available or any slippage can be reallocated.

Our Vision

To deliver excellent integrated services in partnership with our community

If you would like to give feedback on any of our services please contact:

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Northern Health and Social Care Trust

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