

Northern Health and Social Care Trust Board Meeting in Public - Cover Sheet

Subject:	Trust Board Capital Programme		Date of Meeting: 24 October 2024	
Prepared By:	Donna Cooper, Business Manager Capital Development			
Approved By:	Diane Power, Head of Capital Development			
Presented By:	Paddy Graffin, Director of Infrastructure			
Purpose				
To provide an update to Trust Board			Approval	
			Assurance	
			Update	
			Noting	✓
Strategic Objectives				
Build Northern Partnerships and Integrate Care	Continue to improve Outcomes & Experience	Deliver value by optimising Resources	Nurture our people, enable our talent and build our Teams	Improve population Health & address health & social care inequalities
		✓		
Risk – please note if links to any principal, corporate or divisional risk				
Committees/groups where this item has been presented before				
Acronyms				
Executive Summary				
The CRL at 30 th September 2024 was £32.790m as detailed below.				
	£'000			
Mental Health Inpatient Facility	1,220			
Electrical Infrastructure Antrim	2,100			
Research & Development	664			
GP Improvements Trust Owned Premises	563			
ICT	971			
Encompass	8,855			
Mammography	593			
Alongside Midwifery Led Unit	1,050			
General Capital	6,607			
Backlog Maintenance	3,125			
Invest to Save	1,628			
Task & Finish	817			
Imaging Diagnostics	102			
Rapid Diagnostic Centre	1,708			
Car Parking – Hospital Parking Charges Act	1,033			
IFRS16 Leases	1,754			
The attached report provides the details of:-				
• Capital Programme 2024/25. • PPEs received and outstanding. • Key assumptions and issues.				

We provide compassionate care with our community, in our community

Trust Board
Capital Programme
September 2024

Prepared & Issued by Capital Development,
Infrastructure Division

24th October 2024

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Section 1: Capital Programme 2024/25

1.1 CRL Allocation 2024/25

Following receipt of the most recent CRL on 4th September 2024 the Trust's Capital Resourcing Limit is £32.790m, an increase of £2.116m from the August Trust Board Report. This is due to funding received for Research & Development (£664k), GP Improvements Trust Owned Premises (£550k), ICT (£548k), IFRS16 Leases (£1.754m), offset by reductions in Electrical Infrastructure Antrim (£1.150m) and the Alongside Midwifery Led Unit (£250k). Table 1 below shows the specific and general allocations:

Table 1: Breakdown of CRL at 30th September 2024

Funding type		Total £'000
Specific	Mental Health Inpatient Facility	1,220
	Electrical Infrastructure Antrim	2,100
	Research & Development	664
	GP Improvements Trust Owned Premises	563
	ICT	971
	Encompass	8,855
	Mammography	593
	Alongside Midwifery Led Unit	1,050
General		
	General Capital ¹	6,607
	Backlog Maintenance	3,125
	Invest to Save	1,628
	Task & Finish	817
	Imaging Diagnostics	102
	Rapid Diagnostic Centre	1,708
	Car Parking – Hospital Parking Charges Act	1,033
	IFRS16 Leases	1,754
	Total CRL available	32,790

¹Breakdown of General Capital (including over commitment) by division is provided in the next table

1.2 General Capital Split by Division

The Trust is presenting an under commitment against the General CRL of £26k which is a decrease of £523k from the August Trust Board report due to slippage declared in the Fit for Purpose Accommodation for the Carrickfergus Community Mental Health Team (Carrick CMHT) scheme. Capital Development are currently reviewing the position to allocate funding to schemes from the list of pressures taking into account the current gap in Encompass Funding. Table 2 below provides the breakdown of capital across the Divisions:

Table 2: General Capital Allocation by Division

Division	£'000	%
Children and Young People	188	2.86%
Corporate (across divisions)	3,382	51.39%
Community Care	590	8.96%
Medical Devices	869	13.20%
Medical & Governance (Incorporating Pharmacy)	76	1.15%
Mental Health, Learning Disability and Community Well-being	135	2.86%
Paediatrics, Women's Services and Corporate Support	573	8.70%
Surgical and Clinical Services	319	4.85%
Strategic Planning, Performance & ICT	450	6.84%
Total Allocated	6,581	
General Capital CRL	6,607	
Over (Under) Allocated	(26)	

1.3 Capital Business Cases

A total of 17 schemes are already committed or deferred from 2023/24 and 16 allocation memos have been issued for these schemes with 1 waiting on confirmation of the level of investment required. For capital funding in 2024/25, 74 business cases are required. This is an increase of 11 from the August Trust Board report reflecting the additional allocation of funding mainly IFRS16 Leases. At 30th September 2024, 64 (86%) have been received, (3% decrease from the same period last year). Of these 64, 43 have been allocated and 21 are at various stages in the QA process, the remaining 10 are outstanding. Table 3 below provides the breakdown across the Divisions:

Table 3: Business Case Position by Division

Division	No. of Business Cases Required	No. of Business Cases Received	No. of Business Cases Outstanding
Children and Young People	6	4	2
Community Care	4	3	1
Finance	1	1	-
Infrastructure	26	21	5
Medical & Governance (Incorporating Pharmacy)	1	1	-
Mental Health, Learning Disability and Community Well-being	6	6	-
Paediatrics, Women's Services and Corporate Support	16	16	-
Strategic Planning Performance Including ICT	1	1	-
Surgical and Clinical Services	13	11	2
Totals	74	64	10

1.4 Additional Pressures

Capital Development Department maintains a list of capital pressures highlighted by Divisions as requiring urgent funding. At 30th September 2024 this list totalled just over £1.8m where funding is not yet identified with £961k of this figure a pressure from Encompass. Communication has taken place with the DHCNI regarding this under funding.

1.5 Business Cases to be presented at October Trust Board

There are no Business Cases to be presented this month.

Section 2: Post Project Evaluations (PPEs)

2.1 Capital Post Project Evaluations 2022/23

There are 106 PPEs due for projects which completed during 2022/23. Capital Development have requested the service completion and return of PPEs by their date due. There has been no change from the August Trust Board Report. Capital Development have been in regular contact with the Divisions with regard to their completion however capacity within Divisions is currently impacted by Encompass. Table 4 below shows the numbers outstanding by Division:

Table 4: PPEs Overdue 2022/23

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue
Children and Young People	3	1	2
Community Care	4	4	-
Infrastructure	20	12	8
Human Resources	2	1	1
Medicine and Emergency Medicine	8	8	-
Medical and Governance (Incorporating Pharmacy)	3	3	-
Mental Health Learning Disability and Community Well Being	4	1	3
Paediatrics, Women's Services and Corporate Support	26	19	7
Strategic Planning Performance & ICT	2	1	1
Surgical and Clinical Services	34	34	-
Total	106	84	22

2.2 Capital Post Project Evaluations 2023/24

There are 103 PPEs due to be completed for projects which completed during 2023/24 (including those for IFRS 16 Leases). Capital Development have requested the service completion and return of PPEs by their date due and at the time of report completion 15 have been received. Table 5 below shows the dates when the final PPEs are due:

Table 5: PPE Position 2023/24

Division	Total PPEs Required	Total PPEs Completed	PPEs Due 30 th June 2024	PPEs Due 30 th Sept 2024	PPEs Due 31 st Dec 2024	PPEs Due 31 st Mar 2025
Children and Young People	7	-	1	6	-	-
Community Care	2	-	-	1	-	1
Infrastructure	19	1	-	8	4	6
Medicine and Emergency Medicine	3	3	-	-	-	-
Medical and Governance (Incorporating Pharmacy)	3	-	-	3	-	-
Mental Health Learning Disability and Community Well Being	10	-	-	3	3	4
Paediatrics, Women's Services and Corporate Support	30	-	-	30	-	-
Surgical and Clinical Services	26	11	-	11	-	4
Total	100	15	1	62	7	15

Section 3: Key Assumptions and Issues

There are routinely a number of assumptions and issues relating to the Capital Plan for 2024/25. This year the position is more challenging due to the rollout of encompass.

In any year close monitoring of capital throughout the year is required to ensure breakeven is achieved, managing the commitments and slippage position. Monitoring, via meetings/reports, takes place throughout the year with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2025.

There is continual monitoring of schemes to ensure all variations from business case costs are brought to the immediate attention of Capital Development so additional funding can be identified if available or any slippage can be reallocated.

The Capital Plan for 24/25 acknowledged that there would be a strain on Trust resources to deliver schemes this year due to support to Encompass. As such approximately 53% less Estates led schemes and more equipment purchases where less input is required, when compared with previous years.

Based on previous years approximately 86% slippage arises from Estates led schemes, due to less of these schemes in 24/25 it is anticipated there will be less slippage towards the end of the year to manage the year end position.

In respect of completion of Business Case templates Capital Development are supporting business case authors appreciating that resources are constrained as colleagues support the planning and rollout of Encompass.

As of 30th September 2024 the funding gap to support Encompass remains at £1.399m. The current position prioritises funding through general contingency of £438k and slippage £622k (pushes this commitment into 25/26) leaving a gap of £339k. Capital Development are aware that the Trust Encompass SRO and leads have highlighted the funding gap to DHCNI.

Our Vision

To deliver excellent integrated services in partnership with our community

If you would like to give feedback on any of our services please contact:

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 Northern Health and Social Care Trust

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