

Trust Board Capital Business Case Briefing Paper	
Reference Number:	TB/148/12/G
Date of Meeting:	26 th January 2023
Presenting Director:	Dr Petra Corr, Divisional Director, Mental Health, Learning Disability & Community Wellbeing Division
Subject:	Amended Business Case: Provision of Suitable Male PICU Therapeutic Environment, Holywell Hospital, Antrim
Purpose/Action Required:	To provide an amended business case to Trust Board for approval to allow for the awarding of the tender to the contractor to enable work to progress (previously discussed and agreed May 2022). The amended business case reflects significant inflationary pressures in costs and a revision of the project to a more limited scope to align with the available capital. The amended business case now includes the works for the male PICU only to enable the male PICU work to progress as a priority in the first instance. This will allow for subsequent consideration of the need for the work to female PICU (subject to confirmation of the required level of capital investment, proposed timescales for that work, alongside the timeliness of confirmation of next phase of capital for the new Mental Health Inpatient Service on the Antrim Hospital Site which will enable closure of all beds on Holywell site). Approval of amended Business Case to approve funding for the proposed refurbishment of the male Inpatient Psychiatric Intensive Care (PICU) ward located in Holywell Hospital, Antrim.
Background:	Background: <u>Holywell Hospital Intensive Psychiatric Care Units (PICU):</u> Holywell Hospital currently has two PICUs which include: • Inver 1 – Female PICU (5 beds)

	• Lissan 1 – Male PICU (9 beds) Providing for 14 PICU beds in the NHSCT, the two current PICU ward environments currently offer inpatient accommodation and care via communal bed spaces. Communal PICU wards do not offer patients the privacy and personal space they require to optimise their therapeutic environments and /or treatment. Consequently, the communal ward environment can contribute to incidents arising both personally for the patient and between the patient and either staff or other patients e.g. communal noises, disturbances, lack of privacy, lack of sleep and rest etc. Patient environments have a direct correlation to behaviours that challenge. These behavioural incidents occur between patients and other patients and staff. Individual patient rooms provide privacy; promote choice and empowerment of the patient, which has the potential to reduce communal tensions and incidents occurring, therefore positively contributing to the therapeutic process. The Quality Network for Psychiatric Intensive Care Units (QNPICU) 2020 review recommended that both PICU wards have single bedrooms for patients' private space in accordance with the QNPICU Standards.
Benefits:	While both PICU wards require reconfiguration from communal ward facilities to include individual patient rooms, the male ward is considered the highest priority for improvement due to the higher numbers of patients having shared bay-style bedroom space with subsequent infringement to privacy and dignity. This reconfiguration would also realise two ensuite bedrooms on the ward. Currently there is no single bedroom accommodation for those patients requiring PICU admission in Holywell. The current seclusion facilities within PICU also requires refurbishment, including the installation of up to date safety and observational features installed in keeping with legislative developments and a rights based approach to the practice e.g. FREDA principles of Fairness, Respect, Equality, Dignity and Autonomy.



	This will enable Male PICU seclusion facilities to meet the QNPICU Standards for Seclusion environments and the National Association of Psychiatric Intensive Care Units (NAPICU) Design Guidance for Psychiatric Care Units 2017 The refurbishment of the existing seclusion room in male PICU would allow the most unwell patients to be observed in an improved environment than is currently provided.
Total Capital Costs:	Capital Costs: Total £1,515k - 2022/23 £0.692m (Task and Finish), 2023/24 £823k (preferably from T&F funding or potentially General Capital if no further T&F funding is made available). Revenue costs: Additional Domestic Services costs will be required to clean the 2 new ensuite rooms at a cost of £5.5k per annum. Salto Access maintenance £496 per annum. Total Revenue consequence £6k - Funding to be identified.
Affordability:	Funded from DoH "Task & Finish" funding stream for FY2022/23. Second year funding stream for 2023/24FY would have to be identified, if T&F funding for 1 year only.
Risks:	This project has required considered planning to ensure no delay to planned programme of works. Work plans indicate that completion of the refurbishment of the male PICU will not be completed until September 2023, requiring identification of capital funding across both 2022/23 and 2023/24FY. The successful delivery has been reliant on significant planning from the operational and clinical teams to enable this capital work to progress in year. Reduced PICU bed numbers within the NHSCT have been discussed and agreed across the Region. As such, in preparation for the proposed start date of January 2023, the NHSCT has closed the female PICU to enable decant of male PICU patients into the female PICU. Further male PICU bed numbers have been reduced from 9 to 5 in Lissan 1 in line with the



	bed capacity of female PICU ward to enable the move to progress.
Conclusion:	The full refurbishment of the male PICU ward within the Lissan 1 ward environment will: • Improve the patient experience through provision of single bedrooms realising greater dignity and privacy for patients. • Improve patient safety by reducing the risk of potential hospital acquired infections in a single bedroom environment. • A redesigned PICU ward environment would enable the NHSCT to strive toward AIMS accreditation and thereby raise awareness of the clinical excellence and good practice in psychiatric intensive care provision in the Trust. • Installation of up to date safety and observational features installed in the seclusions areas will keep with legislative developments and a rights based approach to the practice e.g. FREDA principles of Fairness, Respect, Equality, Dignity and Autonomy • Improvement in PICU Seclusion environment will enable the male PICU ward to meet the QNPICU Standards for Seclusion environments and the National Association of Psychiatric Intensive Care Units (NAPICU) Design Guidance for Psychiatric Care Units 2017.