Northern Health and Social Care Trust
Feedback Report to Trust Board

Report from:	Report from Resources Committee
Author of Report:	Paddy Graffin, Director of Infrastructure (Obo of Owen Harkin)
Lead Director:	Owen Harkin, Director of Finance / Deputy Chief Executive
Presented By:	Scott Armstrong, Non-Executive Director / Committee Chair
Date of Meeting:	17th September 2025

Purpose

To provide Trust Board with an update from the Fifth Meeting of the Resources Committee.

Strategic Objectives (select)

Build Northern Partnerships and Integrate Care	***Continue to improve Outcomes & Experience***	***Deliver value by optimising Resources***	***Nurture our people, enable our talent and build our Teams***	***Improve population Health and address health and social care inequalities***
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Summary of Committee Business

The fifth meeting of the Resources Committee took place on 17th September 2025.

- The Committee received an update on the current financial position and noted that plans are being developed as part of the regional workstreams from the System Financial Management Group to target the remaining gap and this includes more savings for 2025/26.
- The Committee considered the correspondence received from Mike Farrar with respect to the 25/26 Financial Plans and the 2-stage approach was considered.
- The Committee considered the Savings Plans for 25/26 and the Committee noted that the Trust has agreed to work towards the £100m regional target of which the Northern Trust share is £18.1m and Phase 2 savings will include High and Catastrophic scenarios. Phase 1 savings are forecasting at June 2025 to achieve £22.0m versus the plan of £22.9m. The Committee were advised that it is anticipated that Phase 1 savings will be met in full.
- Locally areas of focus, including those requiring regional enablement, are: Nurse Agency, Medical Workforce, Social/Enhanced Care, Productivity, Sustainability and Procurement.

- The Divisional Finance and Performance Focus was presented by Community Care and they updated on demography impact on services, home care service pressures, homecare contingency beds, intermediate care and the community bed model, performance, finance and the reform agenda.
- The Committee received an update on the Elective Care Framework and the associated implementation and Funding Plan.
- The Committee approved the Terms of Reference for the encompass Optimisation Board.
- A report was received outlining a positive update on Trust progress with respect to closure and de-escalation issues raising with the Support and Intervention Framework.
- Reports were received in respect of ICT Strategic Forum and Property Asset Management.
- An analysis of Revenue Business cases from 1st April 2025 to 8th September 2025 was noted.
- The Committee received an update on communication received from the DoH with respect to Revenue Business Case Test Drilling 2024/25.
- The next meeting of the Resources Committee will take place on the 1st December 2025.

Reports Approved by the Committee

- Energy Management and Sustainability Annual Reports were noted and approved by the Committee.

Items for Escalation to Trust Board