

Trust Board Performance Report

December 2025

Prepared and issued by
Strategic Planning, Performance & ICT
20 January 2026



Contents

Name	Page Number (s)
Introduction	3
Cancer Care	4 - 7
Unscheduled Care – Ambulance Arrivals & Patient Handover	8 - 12
Unscheduled Care – Emergency Care	13 - 18
Unscheduled Care – Stroke Thrombolysis	19
Elective Care - Outpatients	20 - 23
Elective Care – Inpatients / Day Cases / Length of Stay	24 - 26
Elective Care - Diagnostics	27 - 28
Elective Care – Endoscopy	29 - 30
Theatres	31 - 32
Elective Care - AHPs	33 - 34
Mental Health & Learning Disability	35 - 38
Children’s Services	39 - 40
Community Services	41 - 42
Safety & Quality	43 - 44



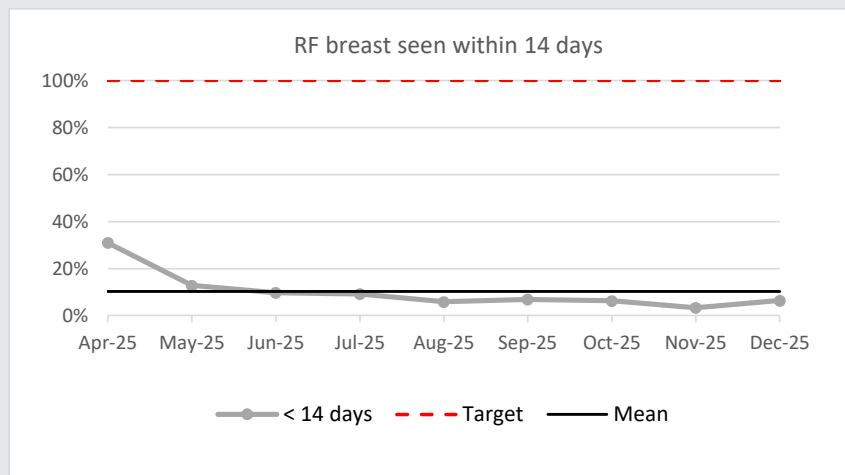
Introduction

- The transition to encompass has meant that many performance metrics have had to be validated in detail as well as working with epic/encompass on build issues which continue to be affecting a range of reports. As metrics' confidence levels increase they will be included in the Trust Board report and data will be caveated where appropriate.
- The Trust continues to be monitored on the new System Oversight Measures (SOMs). Validated metrics have been published for Quarter 1 and Quarter 2, with new metrics being added as they become available in the encompass system.
- Due to ongoing encompass validation, figures within this report may be refreshed and therefore will not match previous publications.
- Changes from November Trust Board Report:
 - P21: Untriaged Outpatient Referrals
 - P31: DNA / CND rates and run time rates for Theatres
 - P32: Operating times for Theatres
 - P38: Waiting times Psychological Therapies



Cancer Care

14 Day Breast Target – Regional Performance



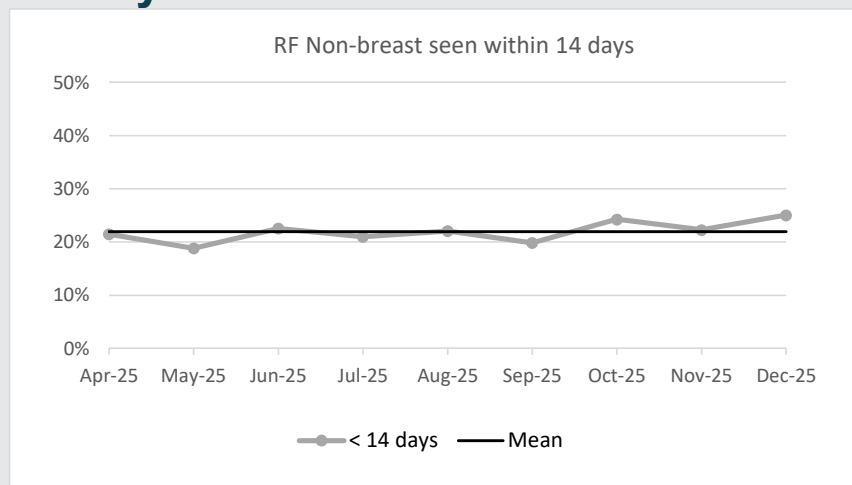
December 2025 – 6.44% seen within 14 Days

Source: HSC System Oversight Measures (SharePoint)



Cancer Care

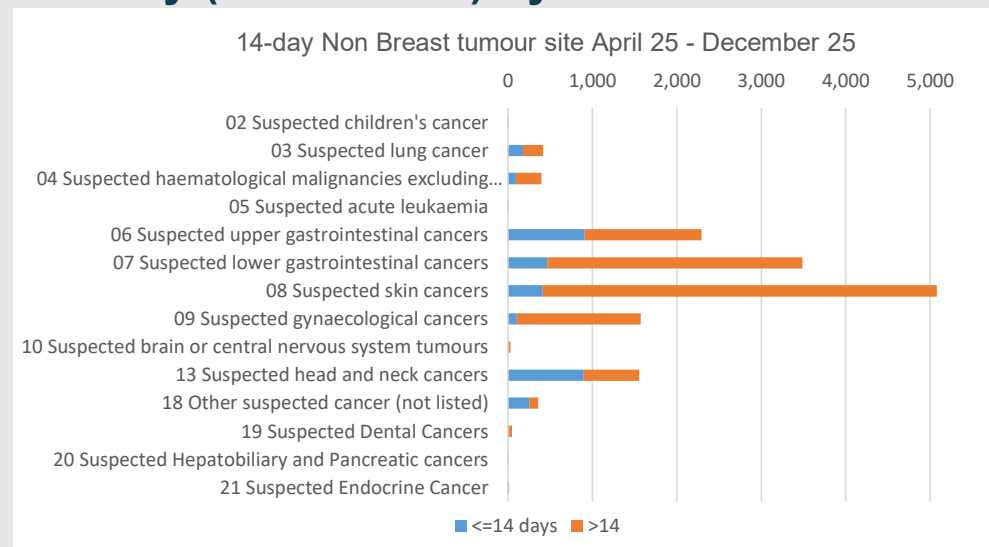
14 Day Non-Breast Performance



December 2025 – 25.05% seen within 14 Days

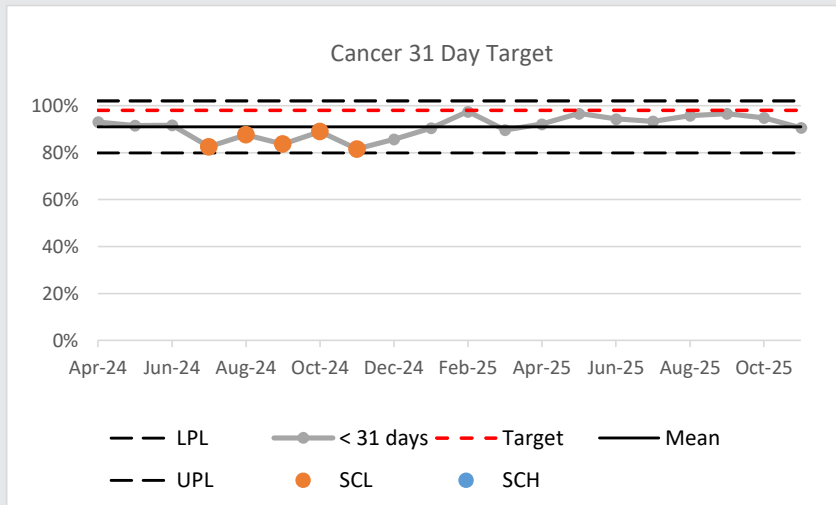
Source: HSC - PAS Two Week First Seen - EPIC (686119)

14 Day (Non-Breast) by Tumour Site



Cancer Care

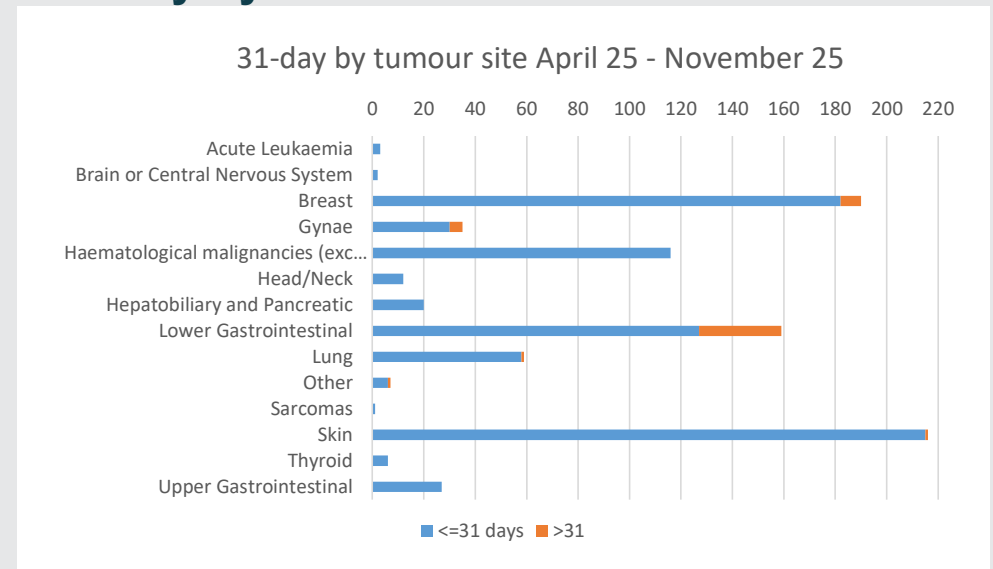
31 Day Target



November 2025 – 90.57% < 31 Days

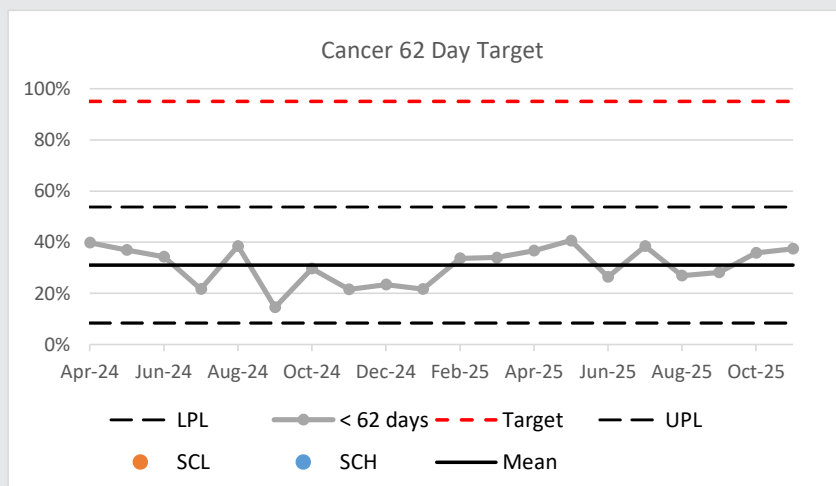
Source: Cancer Pathway Management Dashboard – EPIC (101727)

31 Day by Tumour Site



Cancer Care

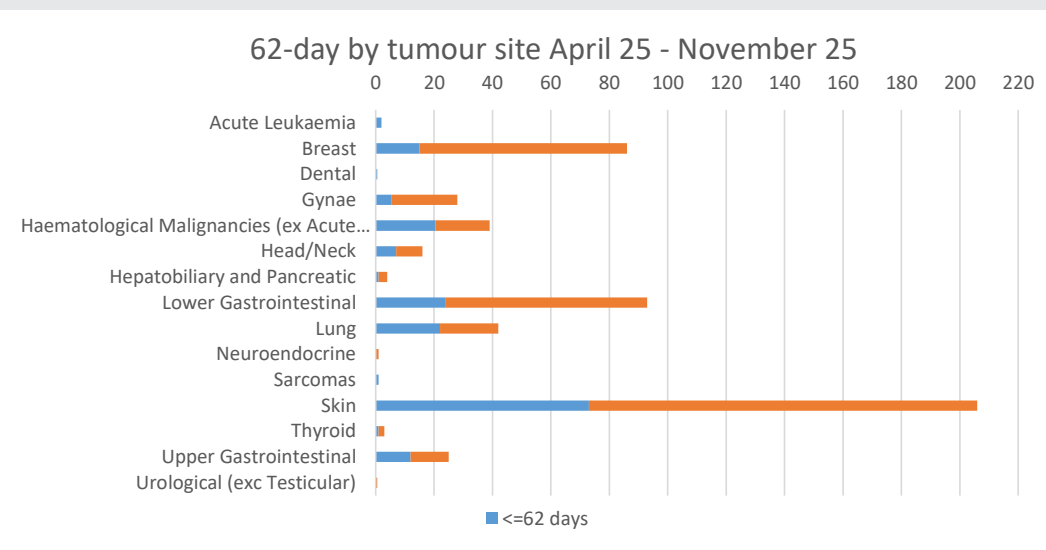
62 Day Target



November 2025 – 37.4% < 62 Days

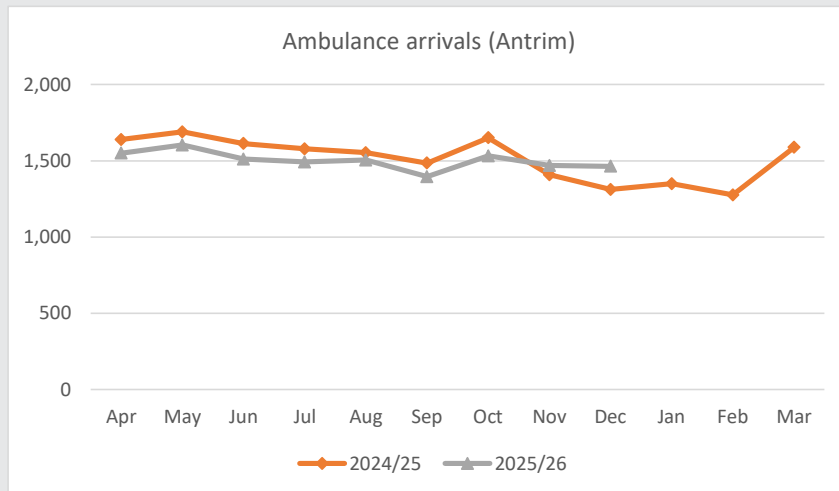
Source: Cancer Pathway Management Dashboard – EPIC (101727)

62 Day by Tumour Site



Unscheduled Care Ambulance Arrivals

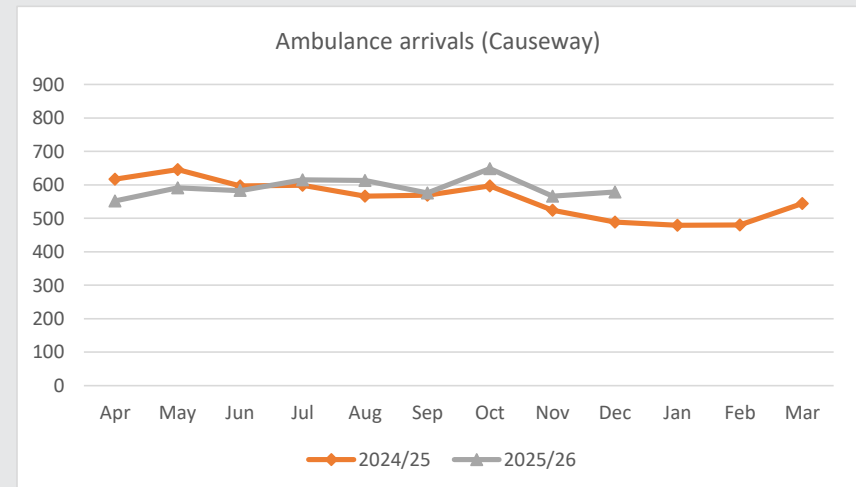
Antrim



April - December 2025 2.9% decrease YTD compared to same period last year

Source: Northern Ireland Ambulance Service (NIAS)

Causeway



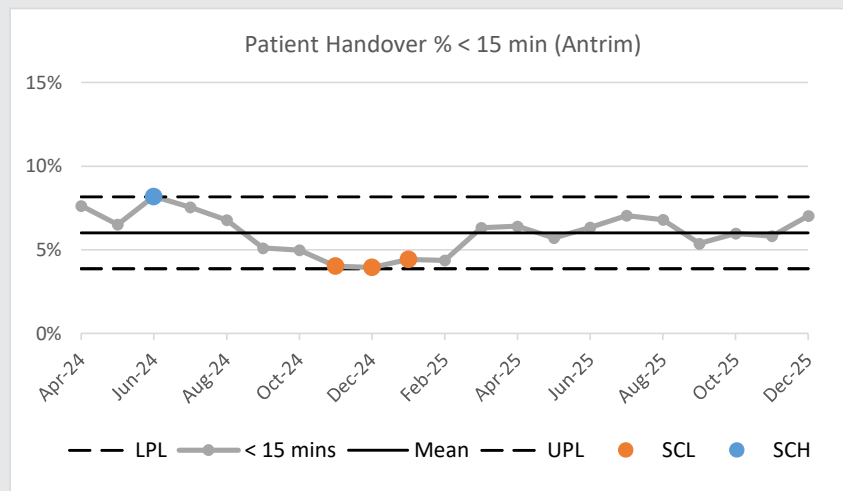
April - December 2025 2.3% increase YTD compared to same period last year



Unscheduled Care

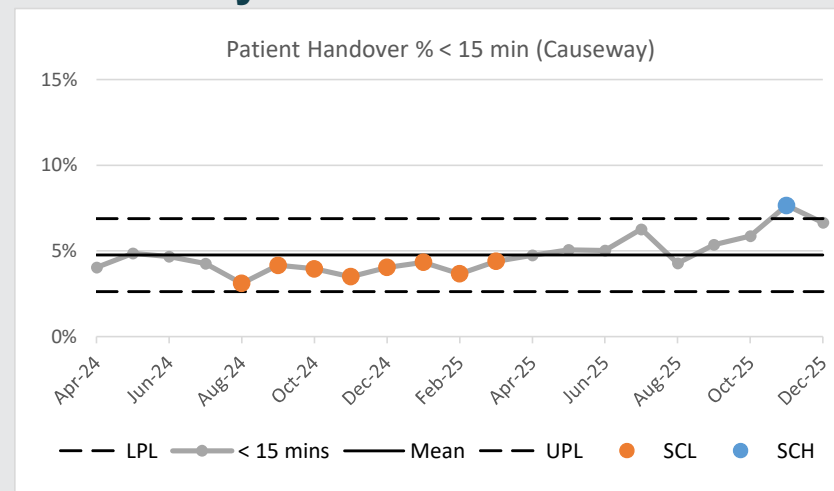
Ambulance Patient Handover within 15 minutes

Antrim



December 2025 – 7% within 15 minutes

Causeway



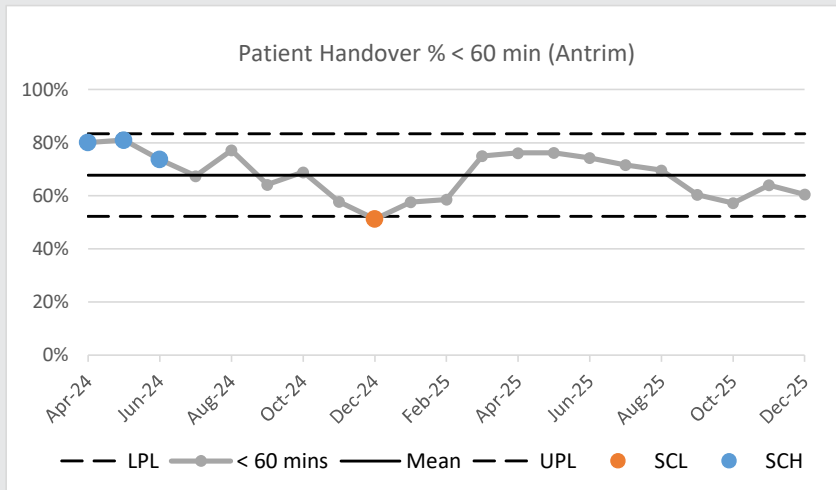
December 2025 – 7% within 15 minutes

Source: Northern Ireland Ambulance Service (NIAS)



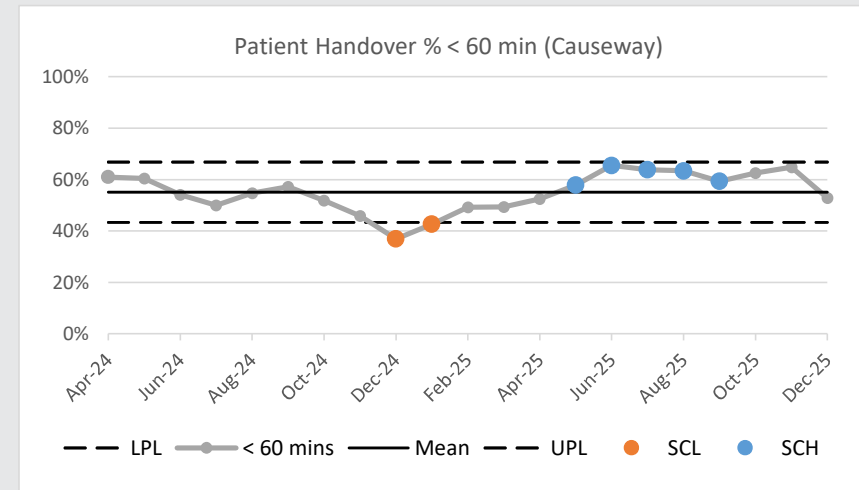
Unscheduled Care Ambulance Patient Handover within 60 minutes

Antrim



December 2025 – 61% within 60 minutes

Causeway



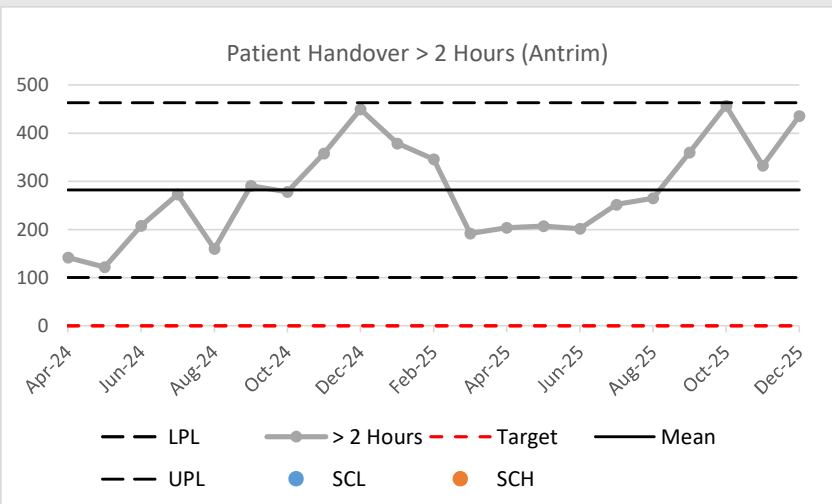
December 2025 – 53% within 60 minutes

Source: Northern Ireland Ambulance Service (NIAS)



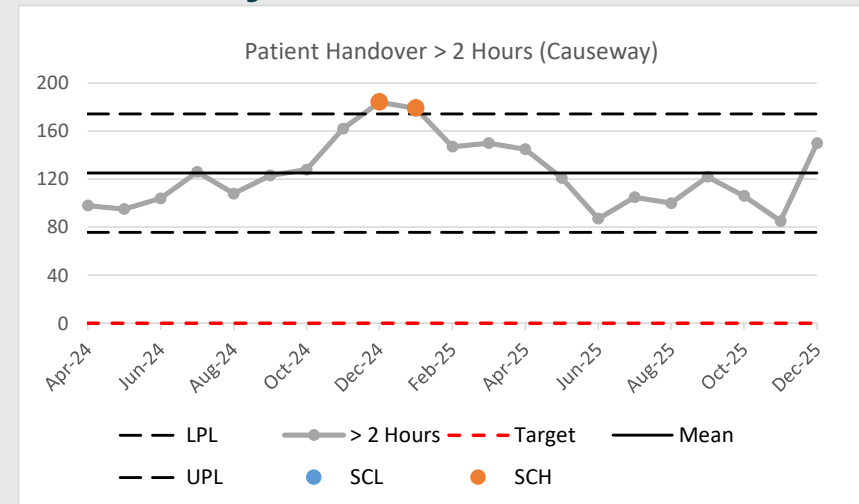
Unscheduled Care Ambulance Patient Handover > 2 hours

Antrim



December 2025 – 436 over 2 hours

Causeway



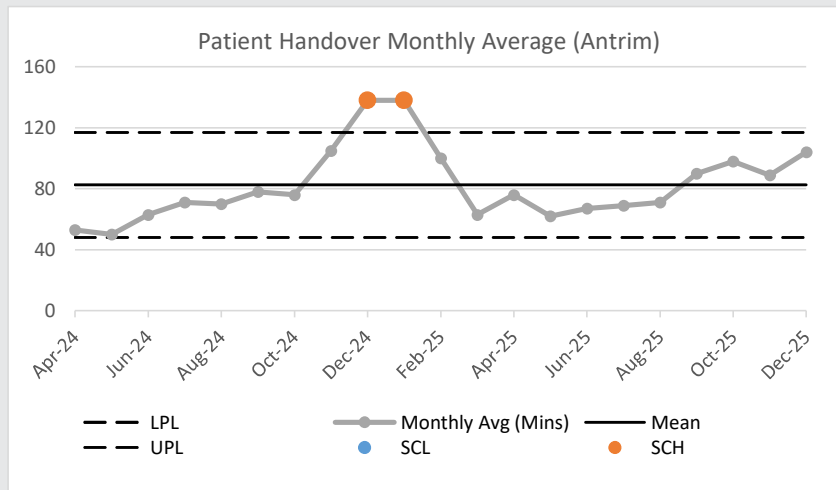
December 2025 – 150 over 2 hours

Source: Northern Ireland Ambulance Service (NIAS)



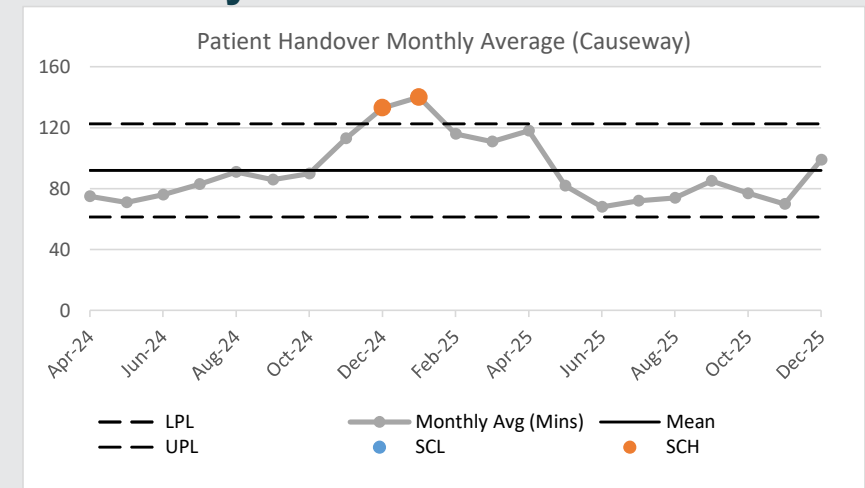
Unscheduled Care Ambulance Patient Handover, Monthly Average

Antrim



December 2025 – Monthly Average 104 minutes

Causeway



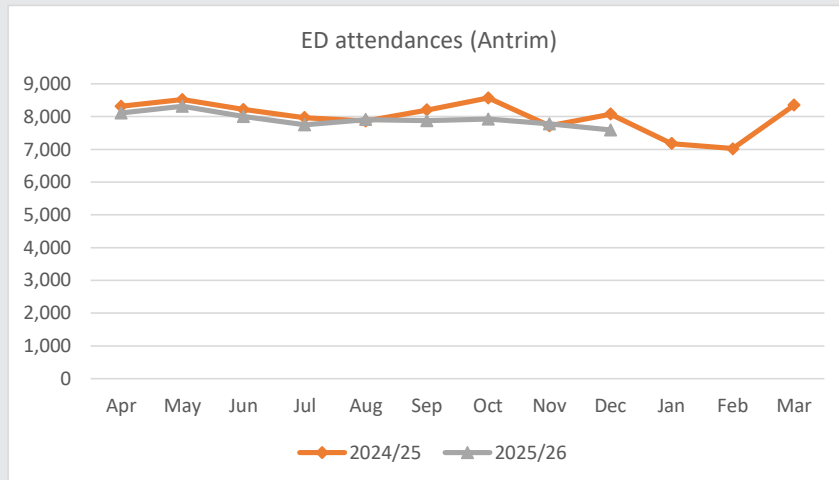
December 2025 – Monthly Average 99 minutes

Source: Northern Ireland Ambulance Service (NIAS)



Unscheduled Care ED Attendances

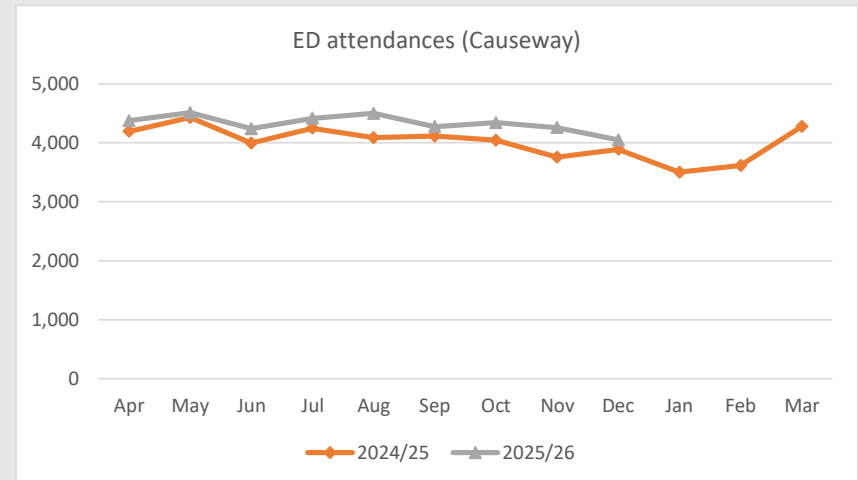
Antrim



April - December 2025 3.0% decrease YTD compared to same period last year

Source: HSC Emergency Care Waits – EPIC (692848)

Causeway

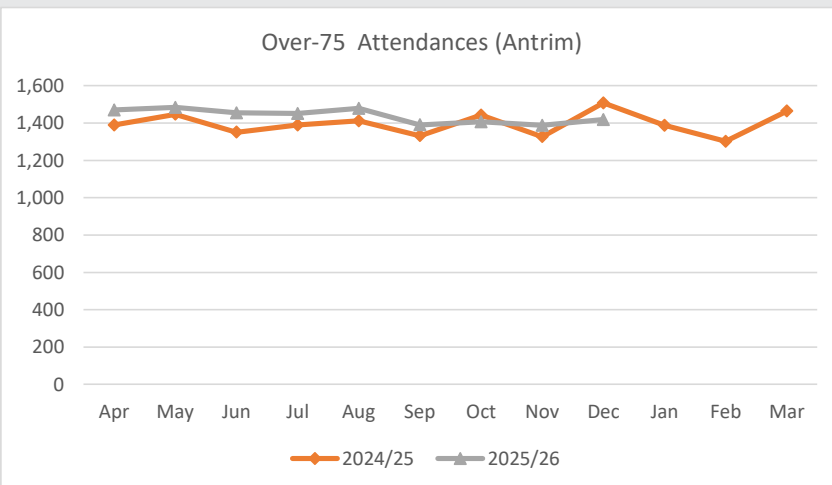


April - December 2025 6.0% increase YTD compared to same period last year



Unscheduled Care Over - 75 ED Attendances

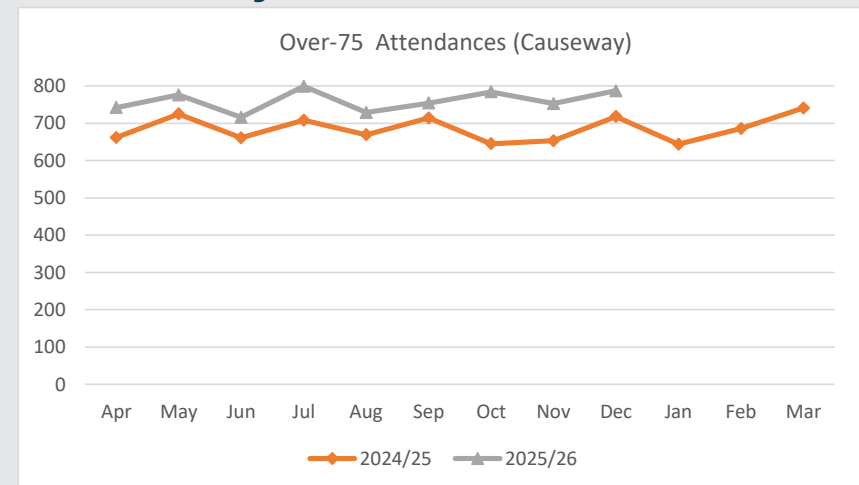
Antrim



April - December 2025 2.7% increase YTD compared to same period last year

Source: HSC Emergency Care Waits – EPIC (692848)

Causeway

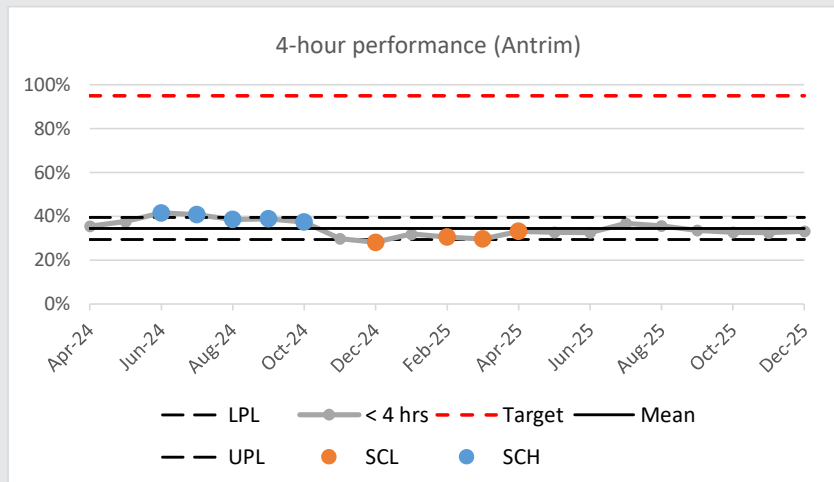


April - December 2025 11.1% increase YTD compared to same period last year



Unscheduled Care ED 4-hour performance

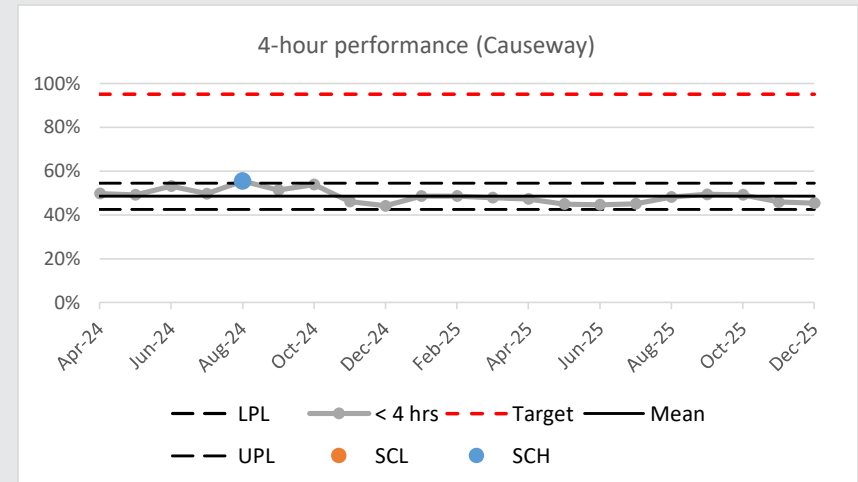
Antrim



December 2025 – 33.1% within 4 hours

Source: HSC Emergency Care Waits – EPIC (692848)

Causeway

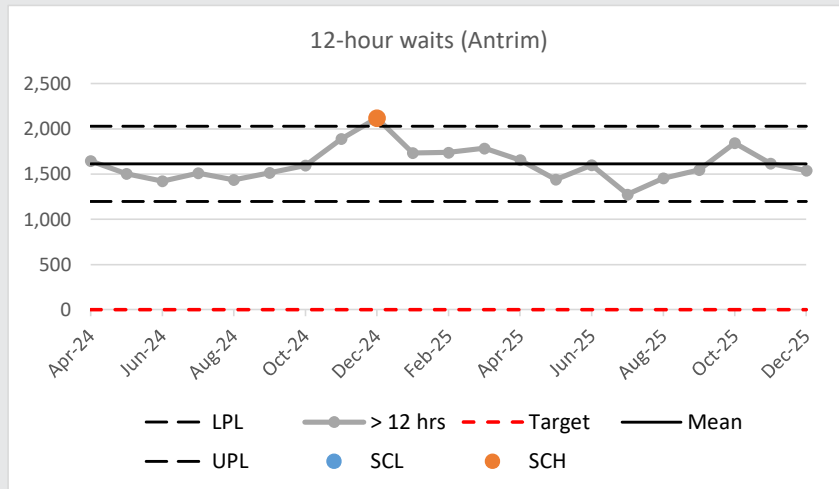


December 2025 – 45.4% within 4 hours



Unscheduled Care ED 12-hour performance

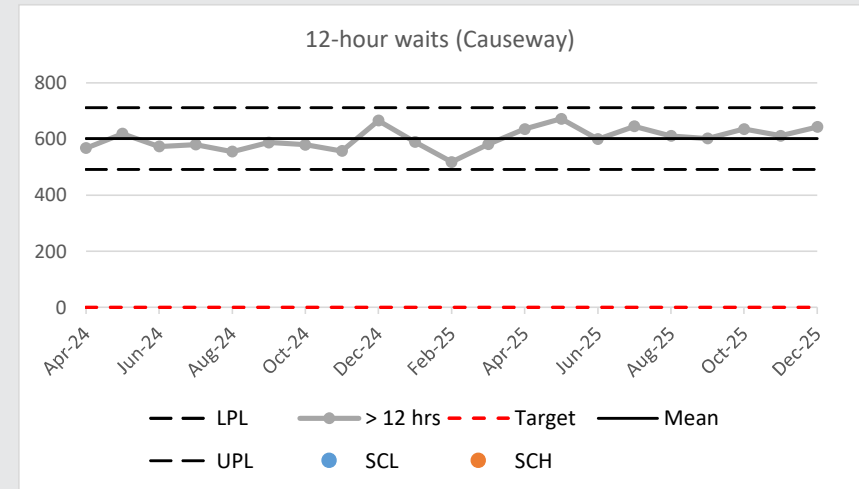
Antrim



December 2025 – 1,538 over 12 hours

Source: HSC Emergency Care Waits – EPIC (692848)

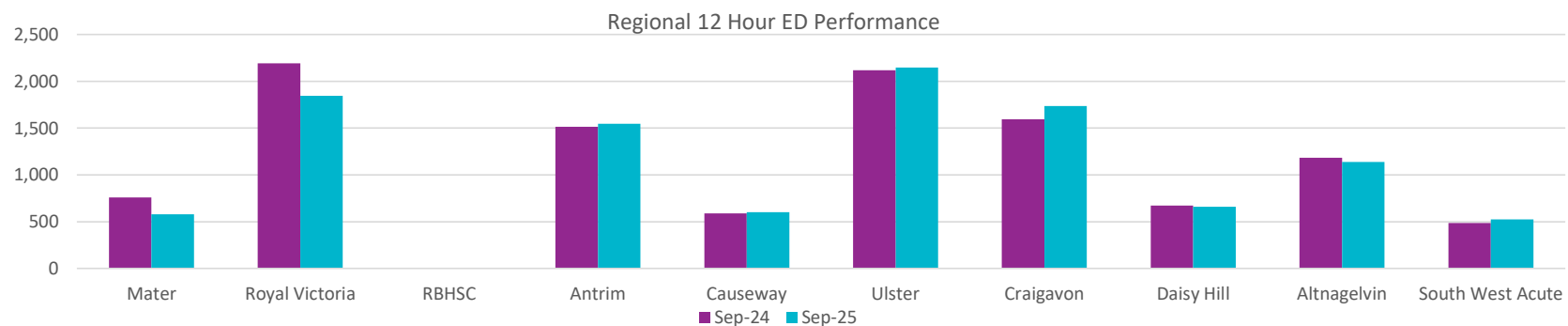
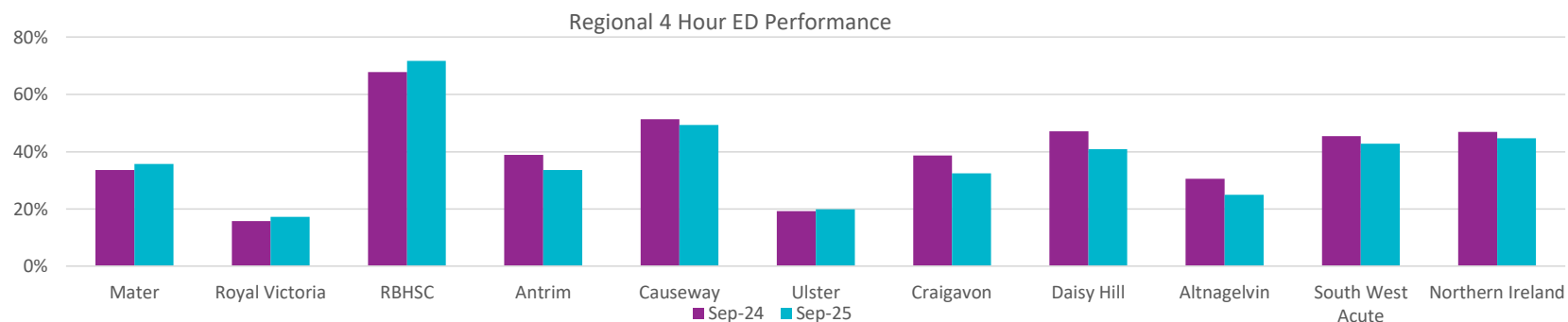
Causeway



December 2025 – 643 over 12 hours



Unscheduled Care Regional 4 & 12 Hour ED Performance

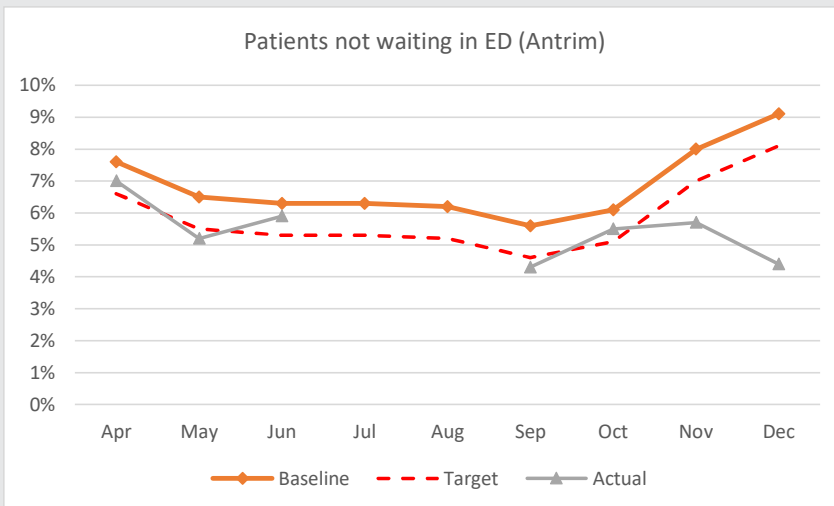


Source: Emergency Care Waiting Times – Department of Health



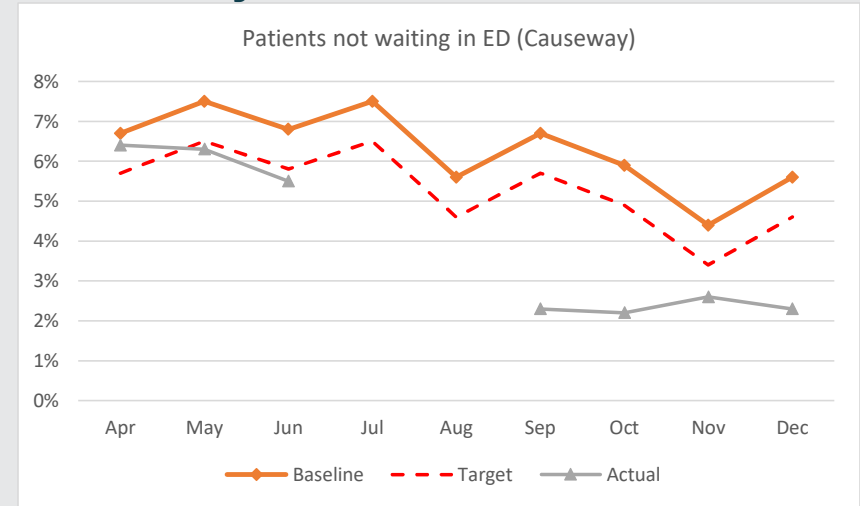
Unscheduled Care Patients not waiting in ED

Antrim



December 2025 – 4.4% against target of 8.1%

Causeway



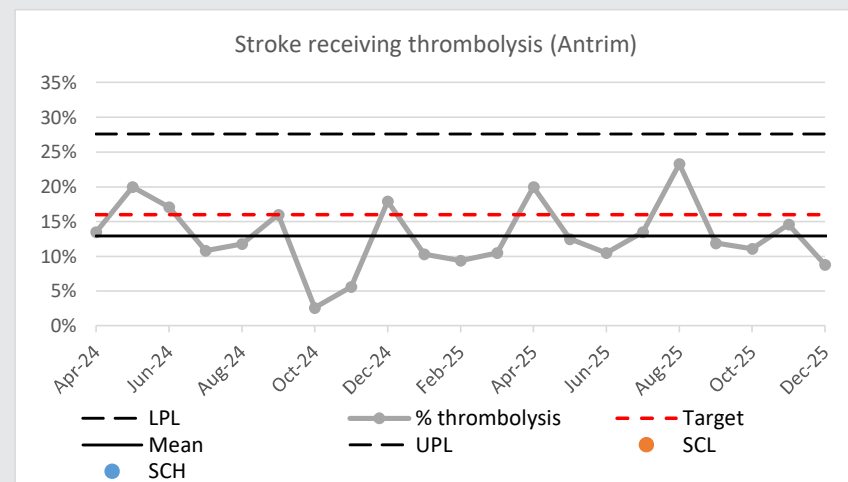
December 2025 – 2.3% against target of 4.6%

Source: System Oversight Measures (SOMs)



Unscheduled Care Stroke - Thrombolysis

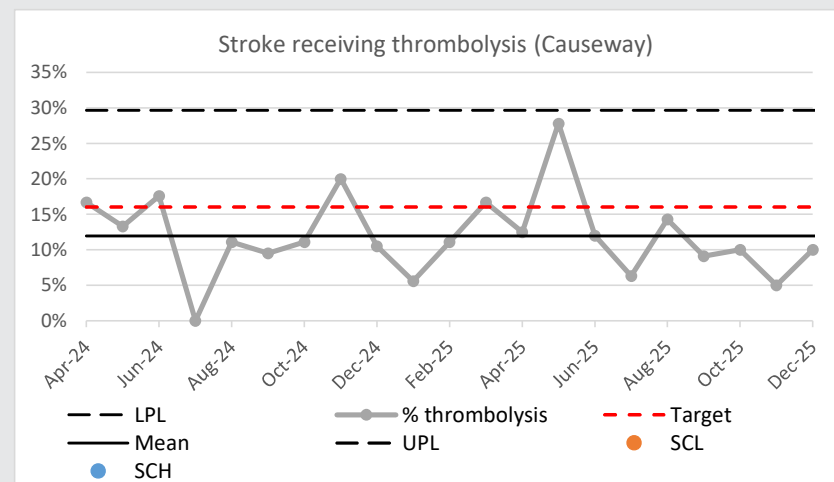
Antrim



December 2025 – 9% against target of 16%

Source: Manual Return

Causeway

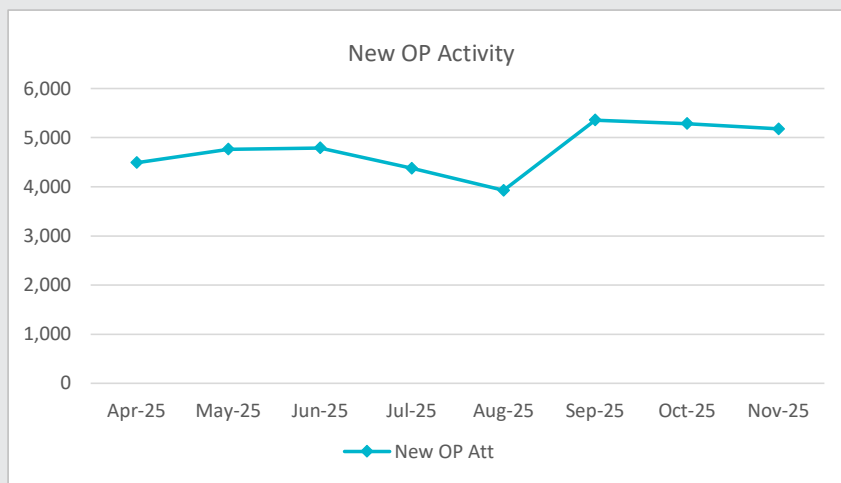


December 2025 – 10% against target of 16%



Elective Care Outpatients

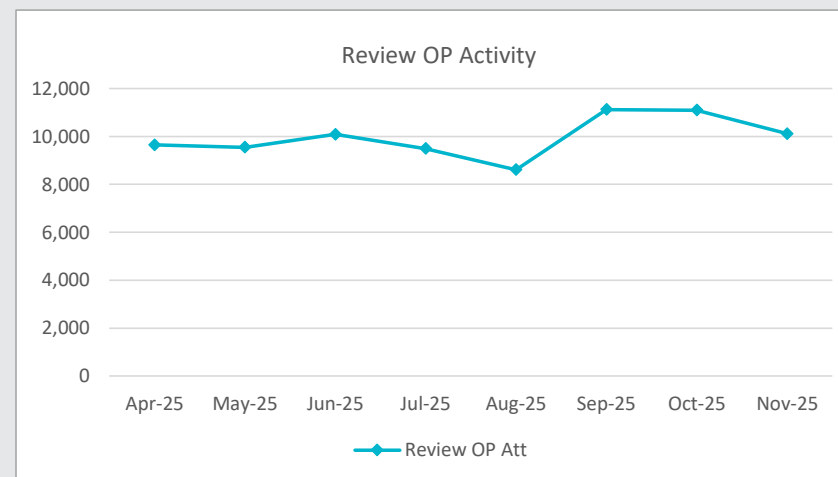
New Attendances



November 2025 – 5,176 New OP Attendances (Consultant)

Source: QOAR & V-QOAR

Review Attendances



November 2025 – 10,110 Review OP Attendances (Consultant)



Elective Care

Untriaged Outpatient Referrals

Specialty	Average Active Wait (Days)		
	Red Flag	Urgent	Routine
Cardiology		8	11
Care of the Elderly			4
Colorectal Surgery	30		15
Dermatology	4	4	5
Diabetes		4	5
Ear,Nose,&Throat (ENT)	1	2	1
Endocrinology		1	2
Fractures		2	7
Gastroenterology	2	2	3
General Surgery	5	10	9
Gynaecology	1	1	1
Neurology	2	7	3
Paediatric Allergy and Immunology			2
Paediatric Medicine	1	3	4
Pain Management		1	2
Respiratory	3	2	5

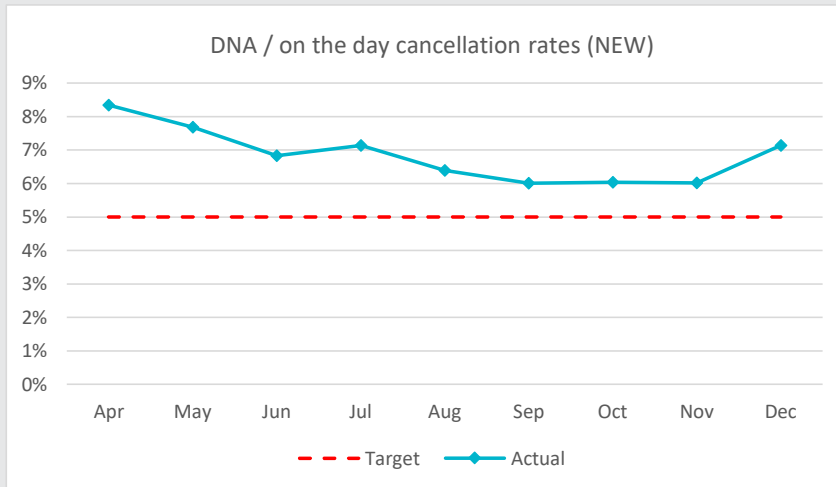
Source: EPIC – 15/01/2026



Elective Care

Outpatient DNAs / on the day cancellation rates

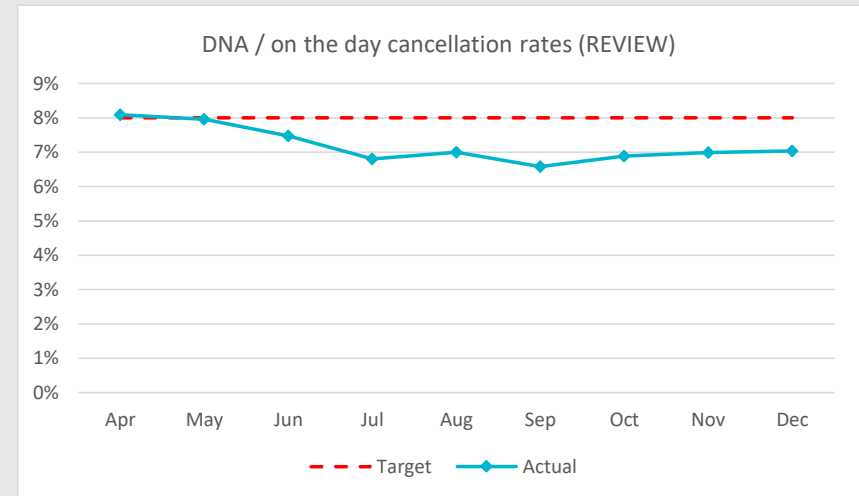
New



YTD – 6.80% New Appointment DNA rate

Source: System Oversight Measures (SOMs)

Review

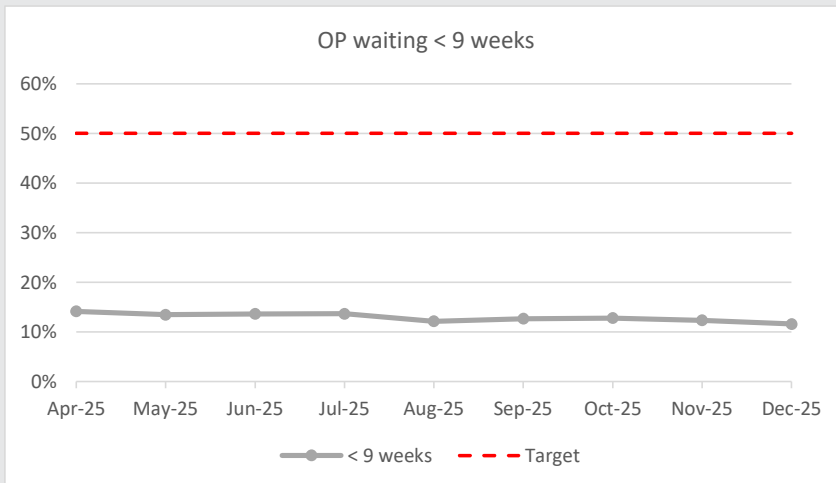


YTD – 7.20% Review Appointment DNA rate



Elective Care Outpatient Waits

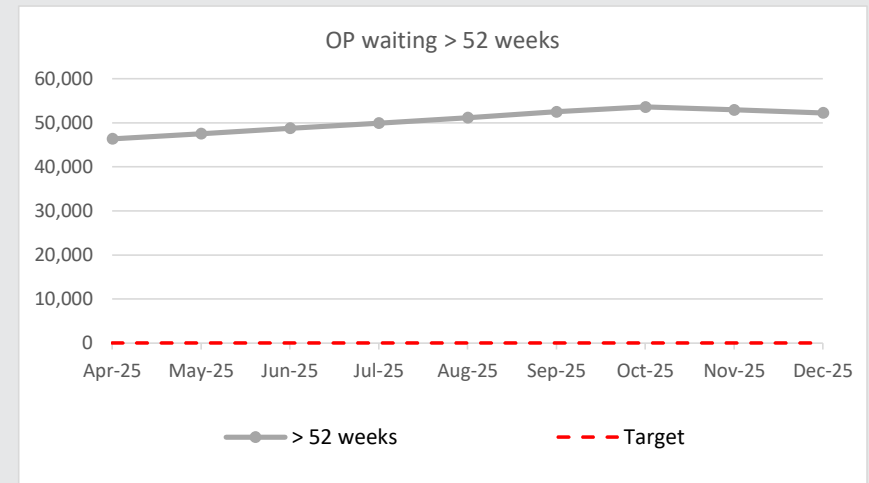
9 Week Waits



December 2025 – 11.58% within 9 weeks against a target of 50%

Source: HSC System Oversight Measures (SharePoint)

52 Week Waits

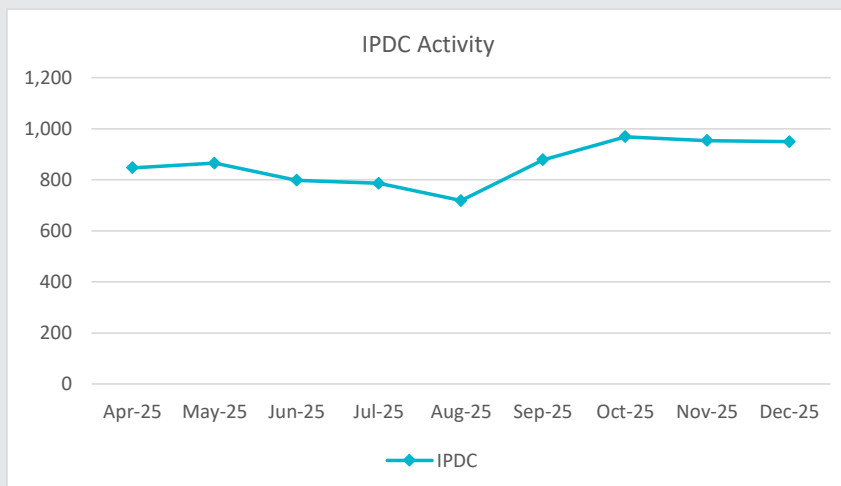


December 2025 – 52,237 waits >52 weeks against a target of 0



Elective Care

Inpatients & Day Cases



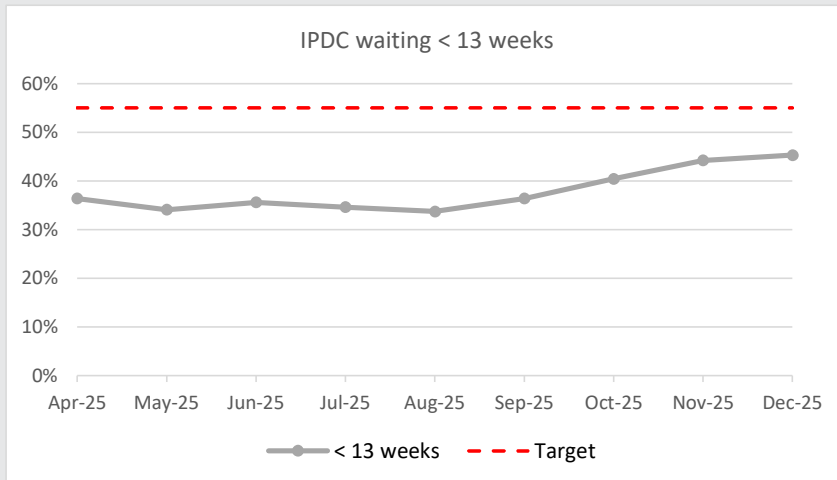
December 2025 – 949 Inpatients & Day Cases

Source: Encompass SDP Dashboard



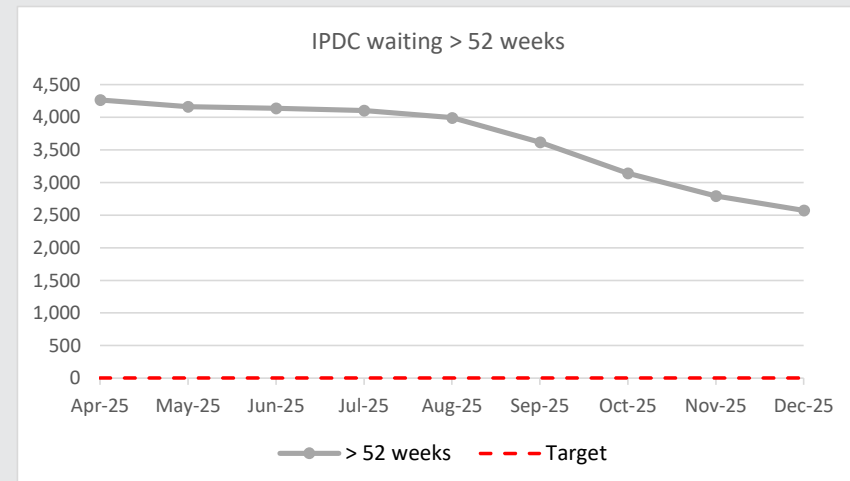
Elective Care Inpatient / Day Case Waits

13 Week Waits



December 2025 – 45.29% within 13 weeks against a target of 55%

52 Week Waits

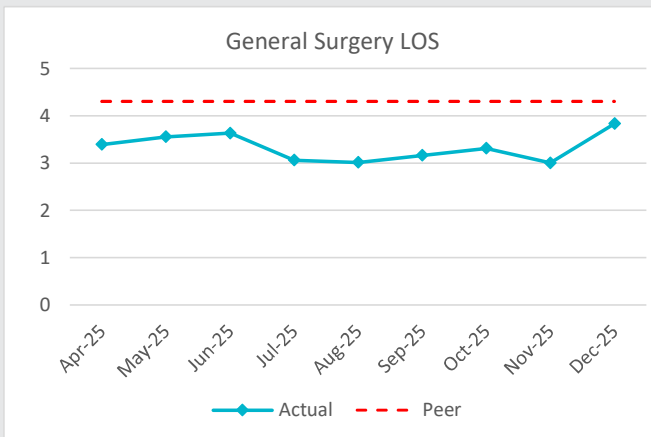


December 2025 – 2,573 waits >52 weeks against a target of 0

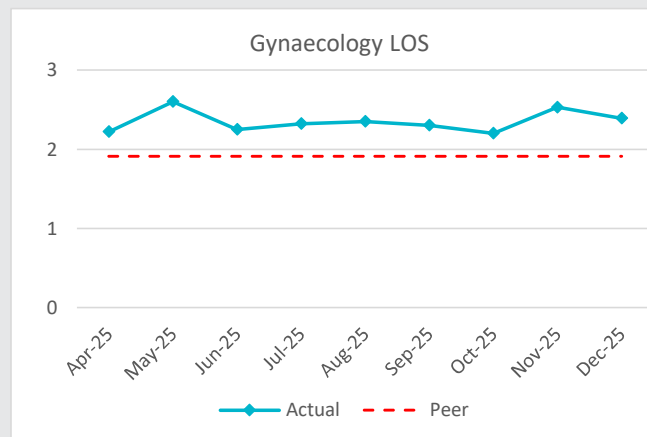
Source: HSC System Oversight Measures (SharePoint)



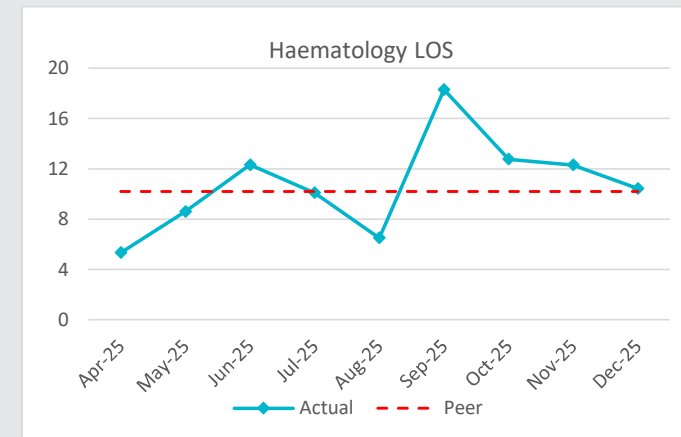
Elective Care Average Length of Stay



YTD – 3.34 against peer 4.30



YTD – 2.36 against peer 1.91



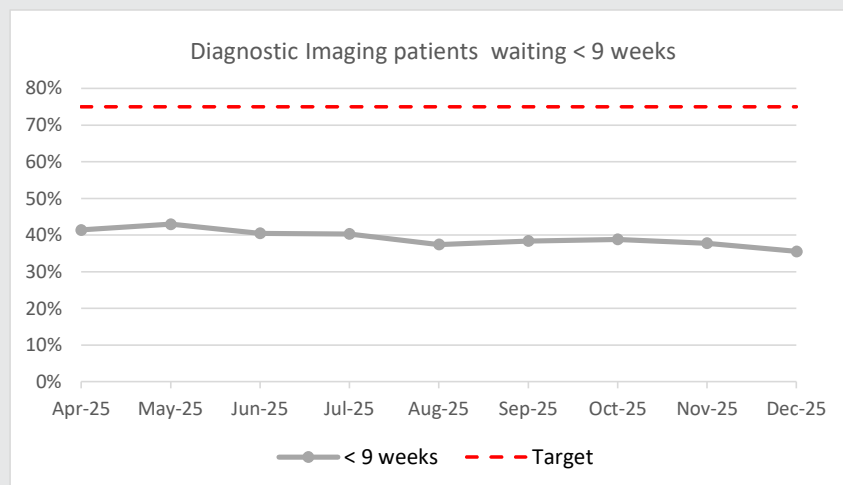
YTD – 10.27 against peer 10.2

Source: HSC System Oversight Measures (SharePoint)



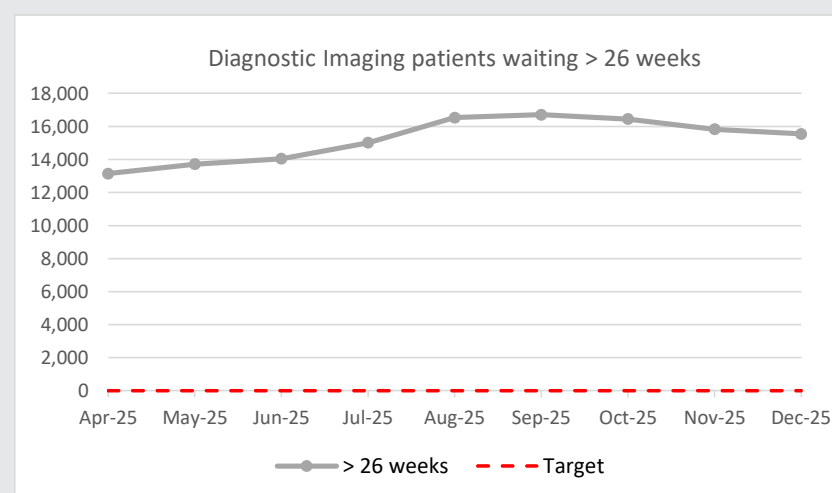
Elective Care Diagnostics - Imaging

9 Week Waits



December 2025 – 35.51% within 9 weeks against a target of 75%

26 Week Waits



December 2025 – 15,546 waits >26 weeks against a target of 0

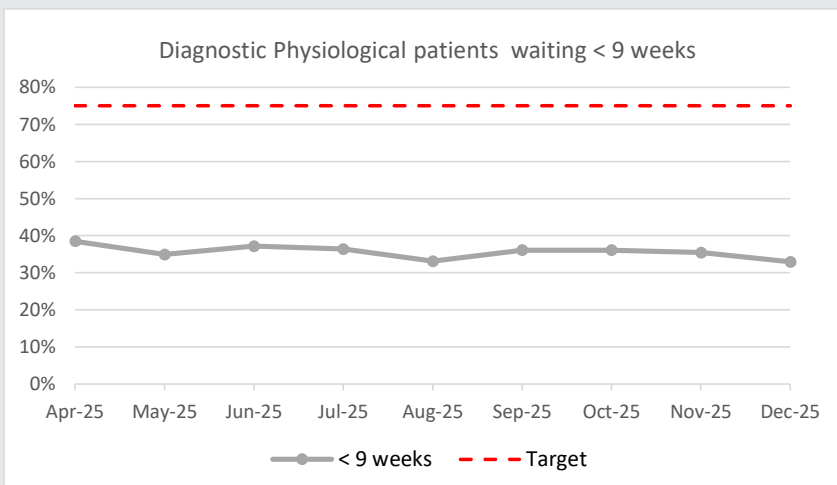
Source: HSC System Oversight Measures (SharePoint)



Elective Care

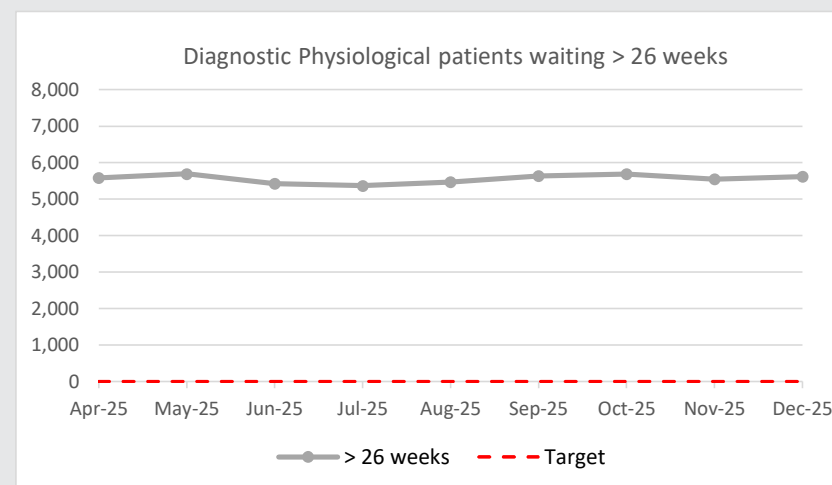
Diagnostics - Physiological

9 Week Waits



December 2025 – 32.92% within 9 weeks against a target of 75%

26 Week Waits

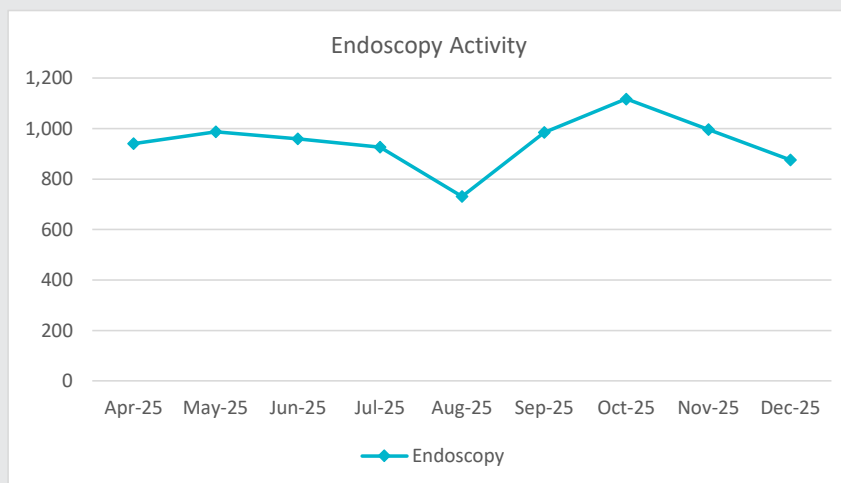


December 2025 – 5,622 waits >26 weeks against a target of 0

Source: HSC System Oversight Measures (SharePoint)



Elective Care Diagnostics - Endoscopy



December 2025 – 876 Patients (Elective)

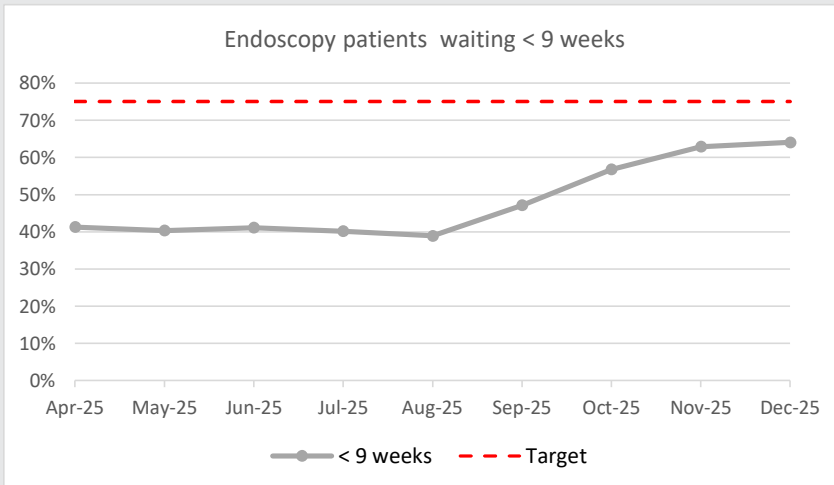
Source: Encompass SDP Dashboard



Elective Care

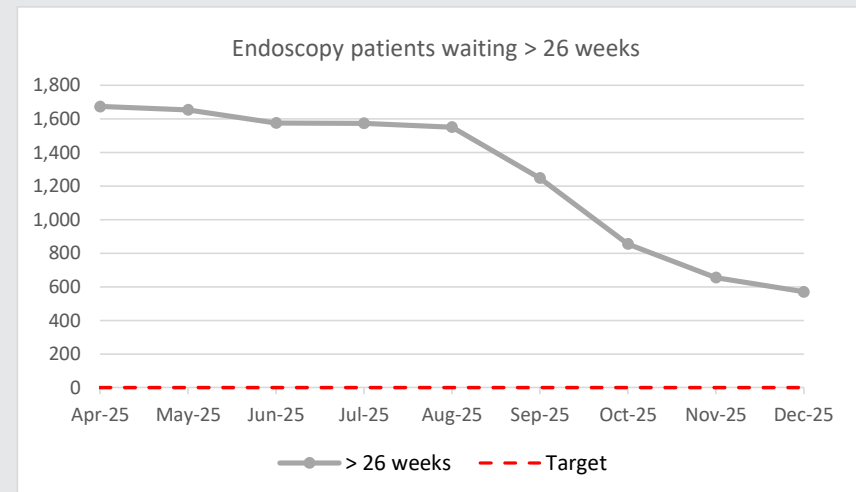
Diagnostics - Endoscopy

9 Week Waits



December 2025 – 64.02% within 9 weeks against a target of 75%

26 Week Waits



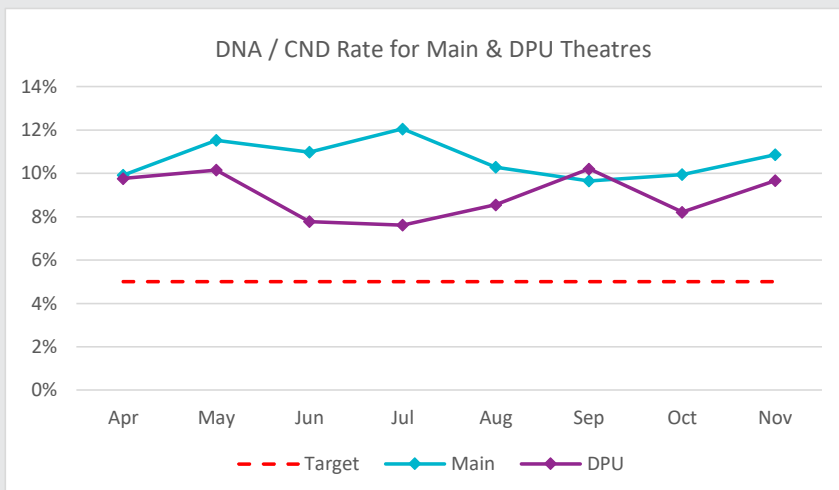
December 2025 – 570 waits >26 weeks against a target of 0

Source: HSC System Oversight Measures (SharePoint)



Elective Care Theatres

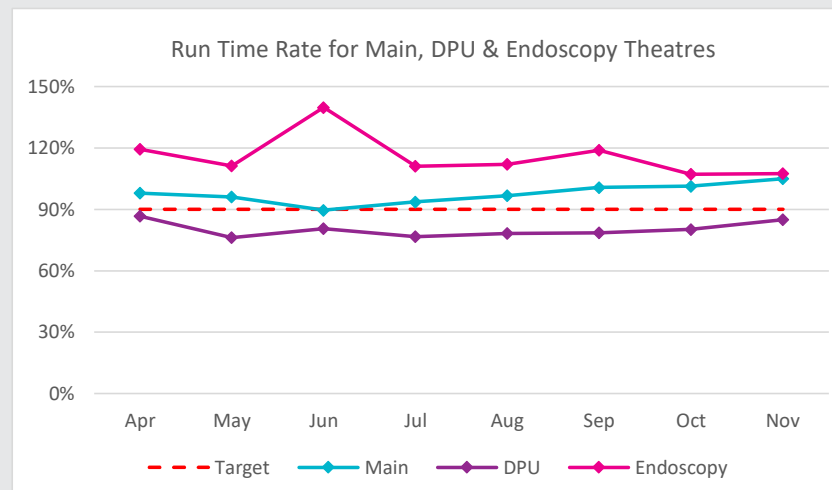
DNA / CND Rate for Main & DPU



YTD – Main 10.62% DPU 9.01% against a target of 5%

Source: HSC System Oversight Measures (SharePoint)

Run Time Rate for Main, DPU & Endoscopy

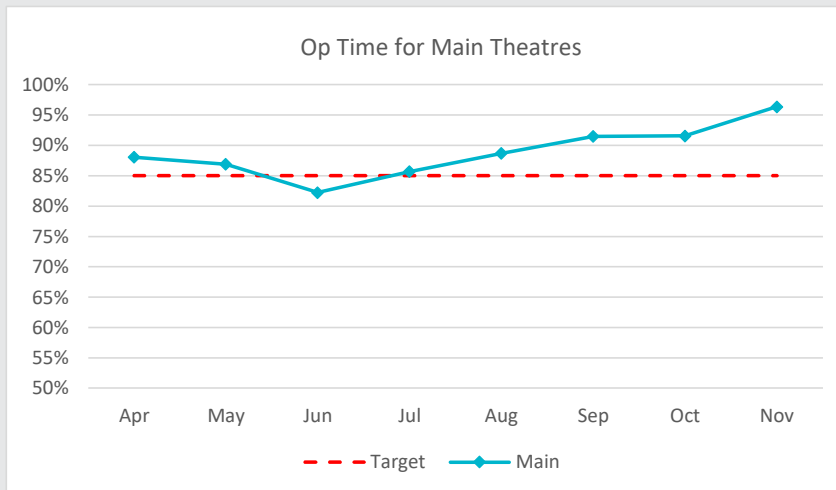


YTD – Main 97.96% DPU 80.27% Endoscopy 115.61% against a target of 90%



Elective Care Theatres

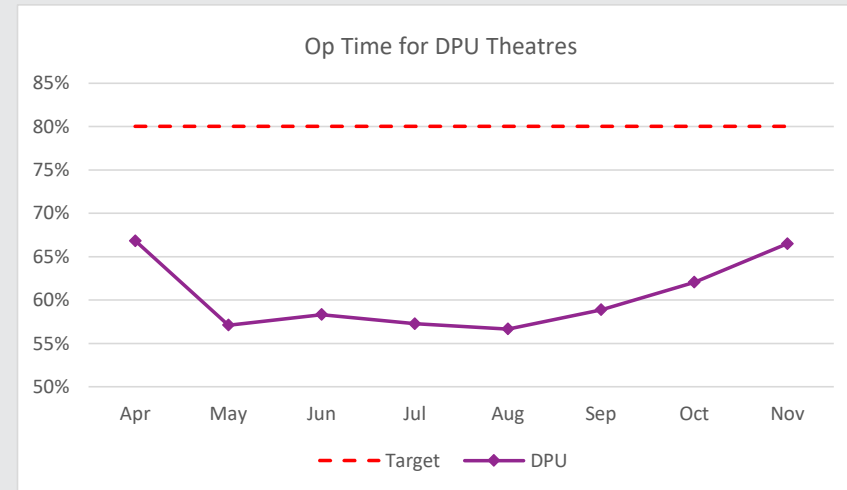
Op Time Rate for Main Theatre



YTD – 89.17% against a target of 85%

Source: HSC System Oversight Measures (SharePoint)

Op Time Rate for DPU Theatre

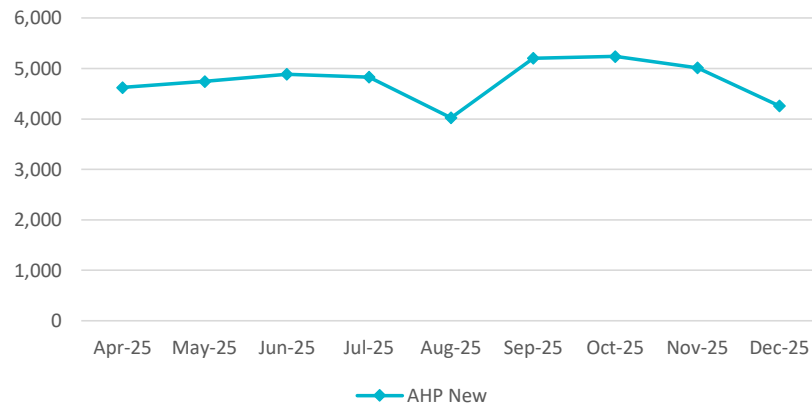


YTD – 60.51% against a target of 80%



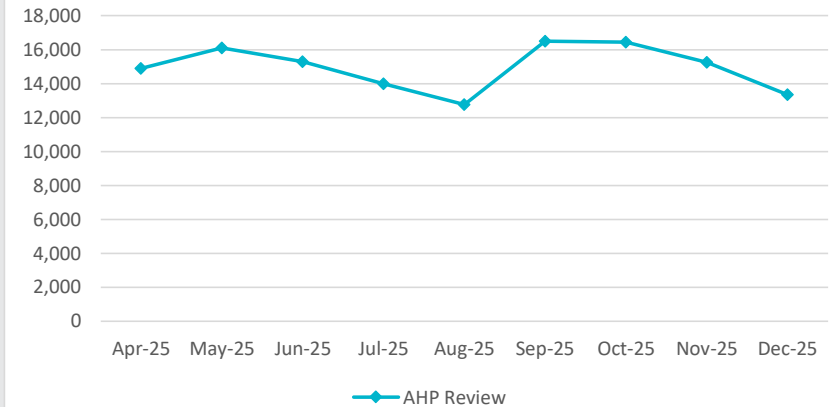
Elective Care AHPs

AHP New Scheduled Contacts



December 2025 – 4,259 New AHP Contacts

AHP Review Scheduled Contacts



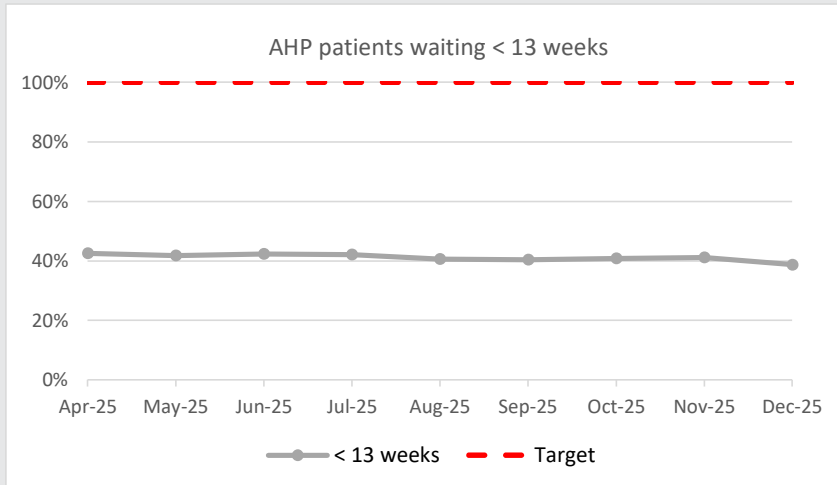
December 2025 – 13,352 Review AHP Contacts

Source: Encompass Report 667793 – AHP Activity



Elective Care AHPs

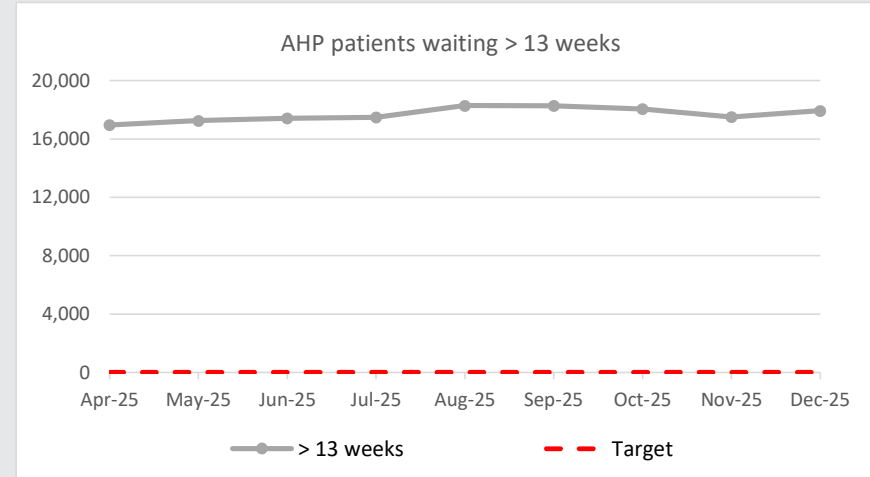
13 Week Waits (%)



December 2025 – 38.73% waiting < 13 Weeks

Source: HSC System Oversight Measures (SharePoint)

13 Week Waits



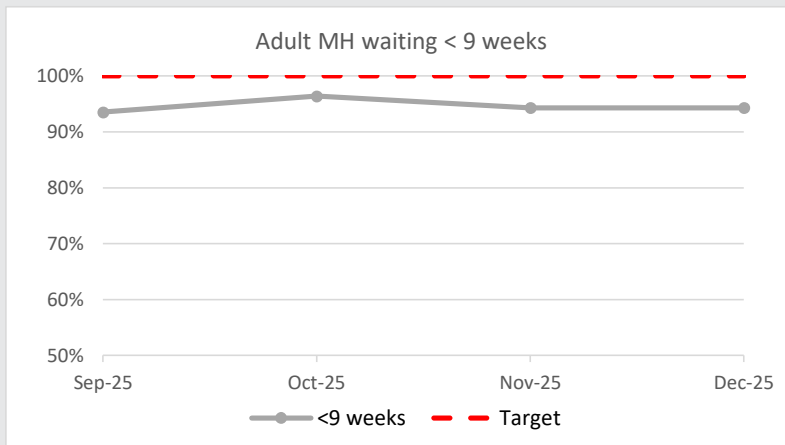
December 2025 – 17,939 waits >13 weeks against a target of 0



Mental Health & Learning Disability

Adult Mental Health Services

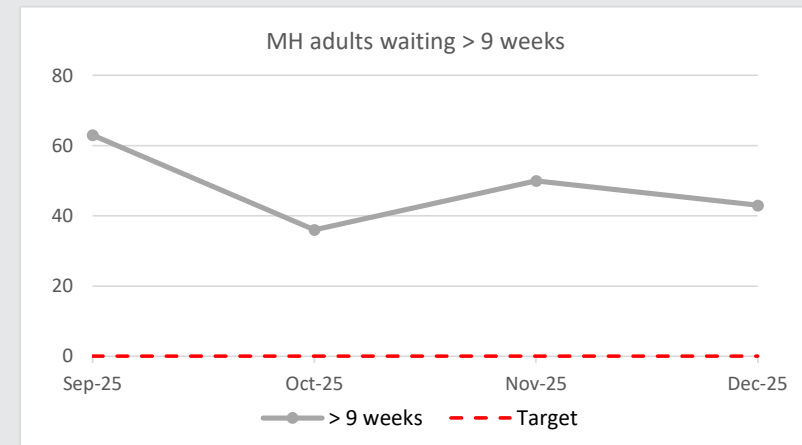
9 Week Waits (%)



December 2025 – 94.30% waiting < 9 weeks

Source: HSC System Oversight Measures (SharePoint)

9 Week Waits



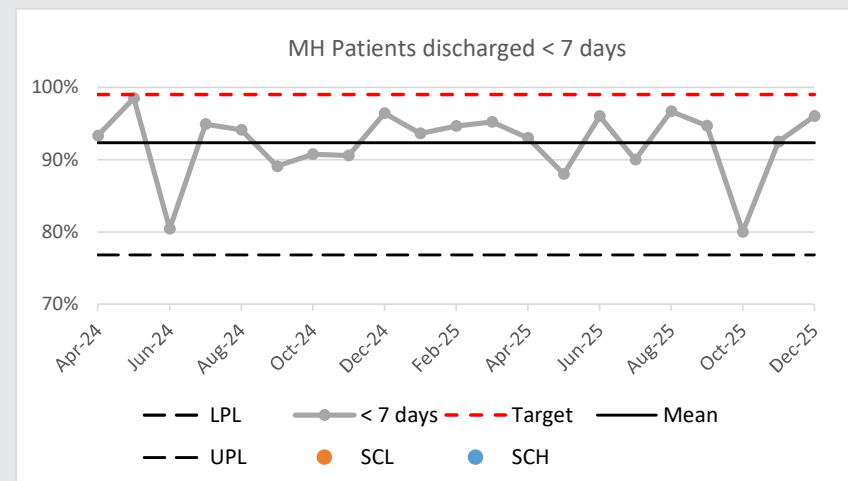
December 2025 – 43 waits >9 weeks against a target of 0



Mental Health & Learning Disability

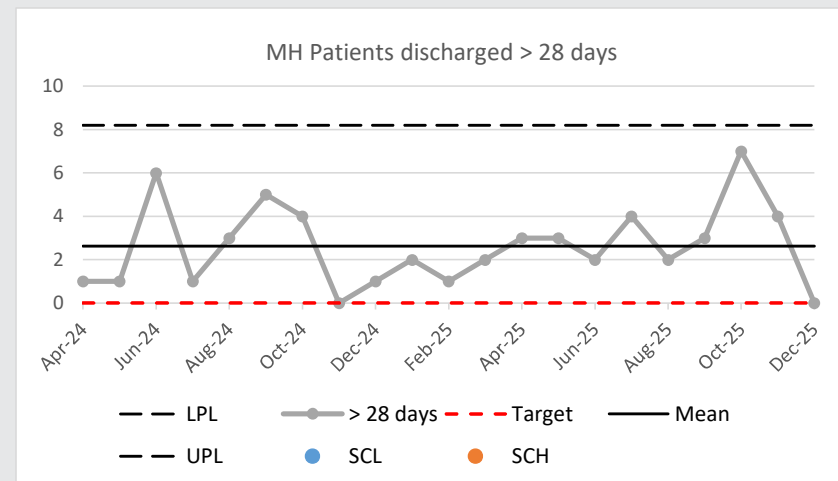
Adult Mental Health Services

7 Day Discharges (%)



December 2025 – 96% discharged within 7 days

28 Day Discharges



December 2025 – 0 patients > 28 days

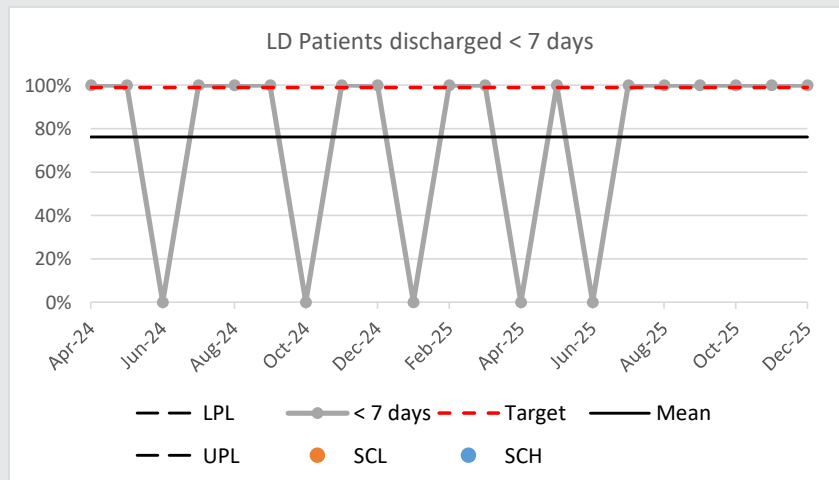
Source: MH Services Monthly Return



Mental Health & Learning Disability

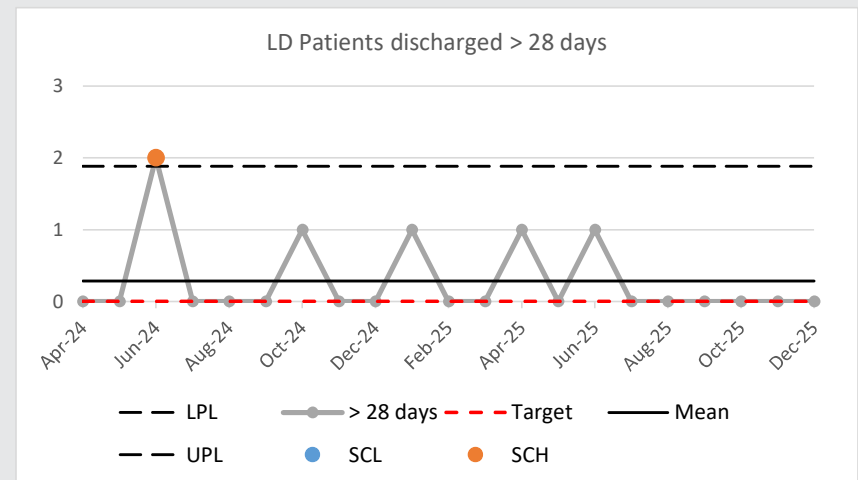
Learning Disability

7 Day Discharges (%)



December 2025 – 100% discharged within 7 days

28 Day Discharges



December 2025 – 0 patients > 28 days

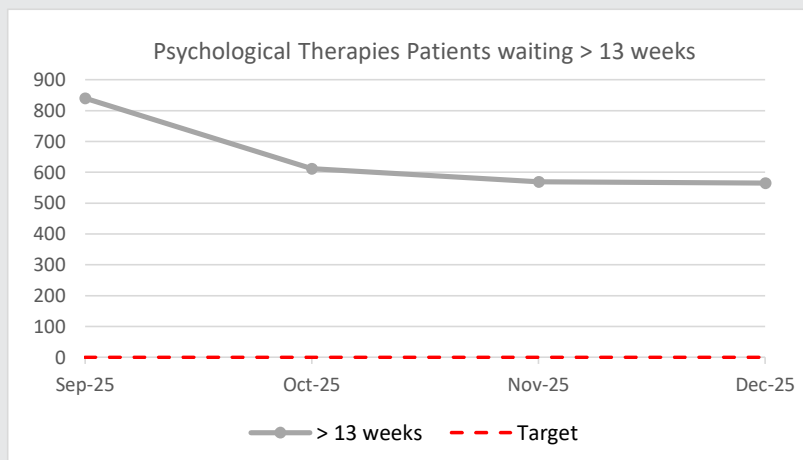
Source: LD Services Monthly Return



Mental Health & Learning Disability

Psychological Therapies

9 Week Waits



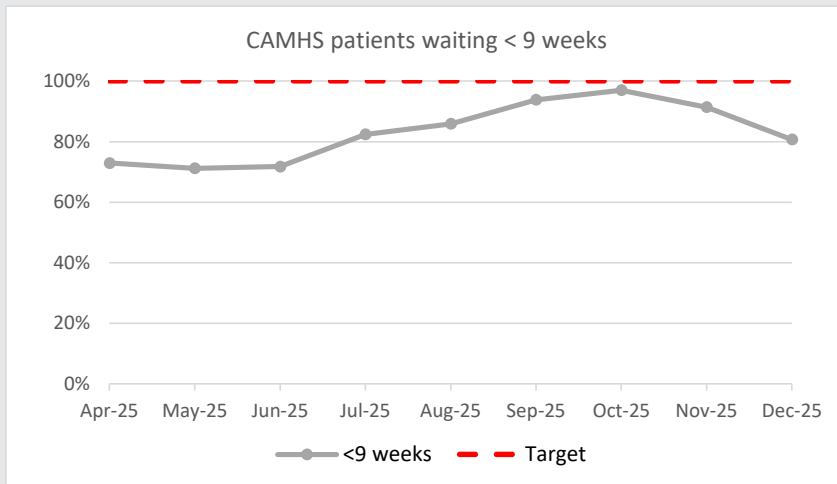
December 2025 – 565 waits >13 weeks against a target of 0

Source: HSC System Oversight Measures (SharePoint)



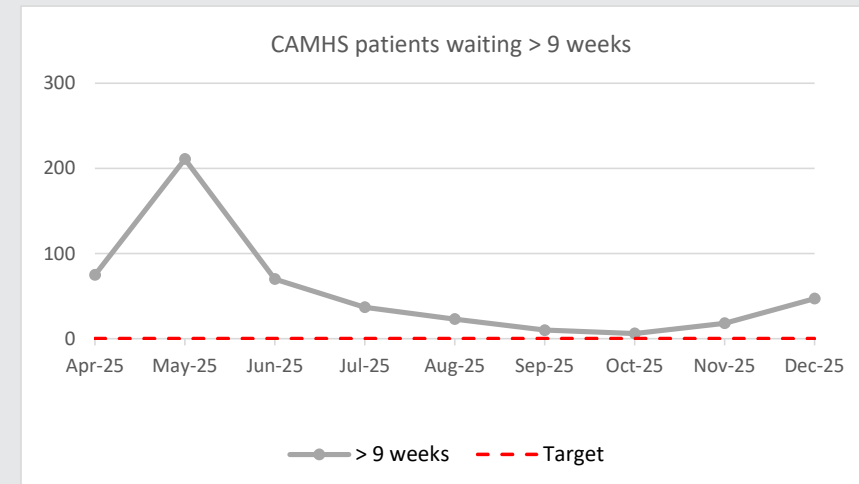
Children's Services CAMHS

9 Week Waits (%)



December 2025 – 80.66% waiting < 9 Weeks

9 Week Waits



December 2025 – 47 waits >9 weeks against a target of 0

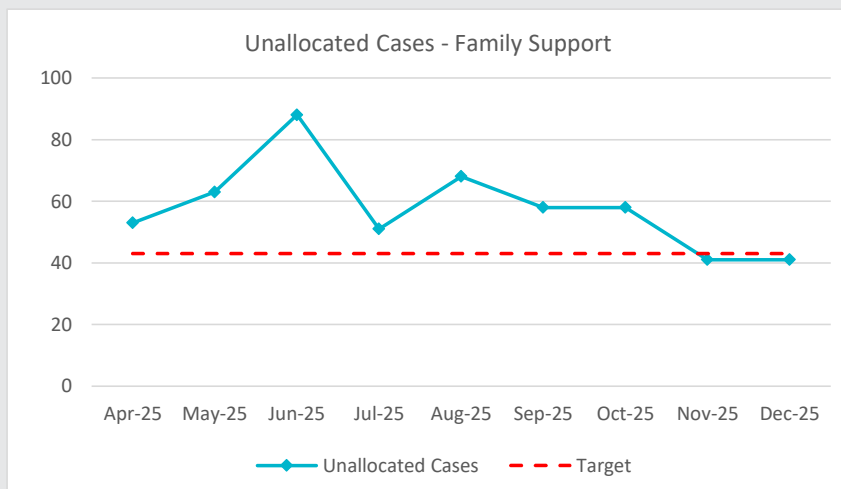
Source: HSC System Oversight Measures (SharePoint)



Children's Services

Unallocated Cases – Family Support

Unallocated Cases > 20 Days



December 2025 – 41 cases > 20 Days

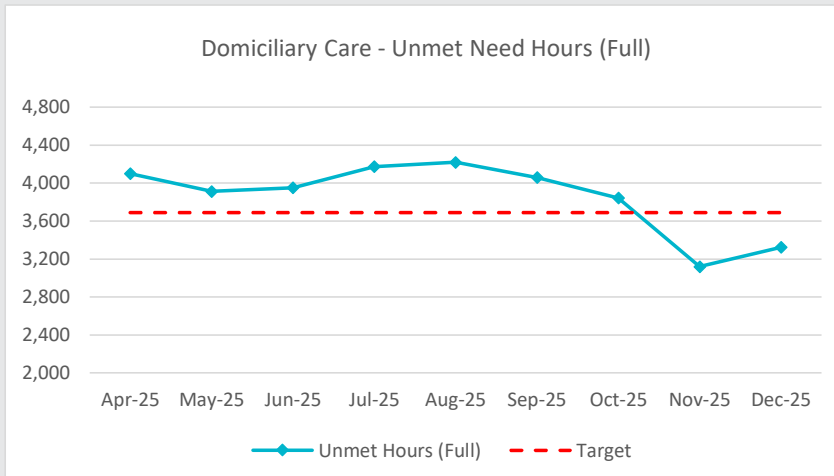
Source: HSC System Oversight Measures (SharePoint)



Community Services

Domiciliary Care Packages

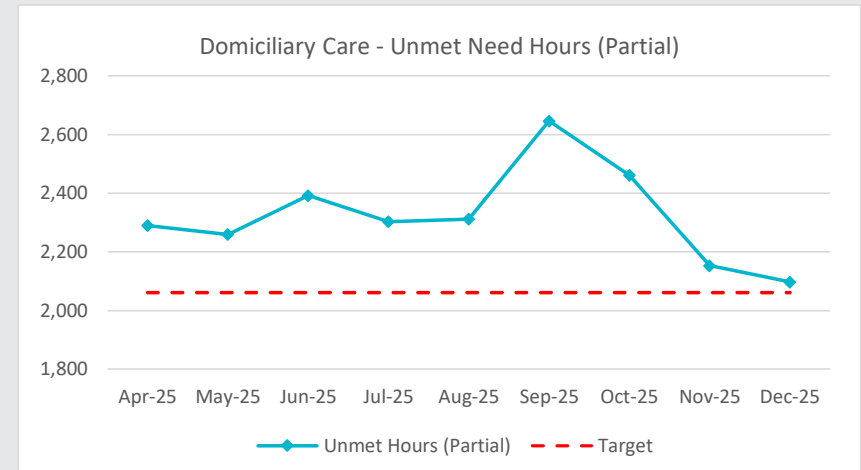
Unmet Need Hours (Full)



December 2025 – 3,324 compared to target of 3,688

Source: HSC System Oversight Measures (SharePoint)

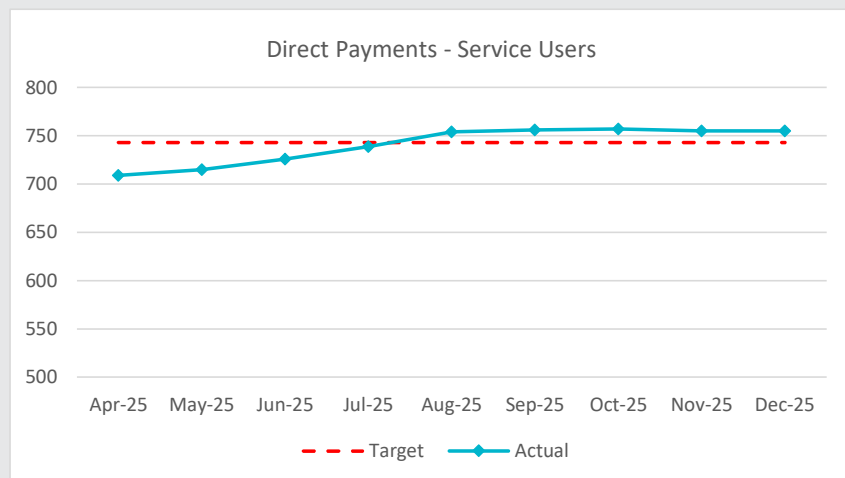
Unmet Need Hours (Partial)



December 2025 – 2,097 compared to target of 2,061



Community Services Direct Payments



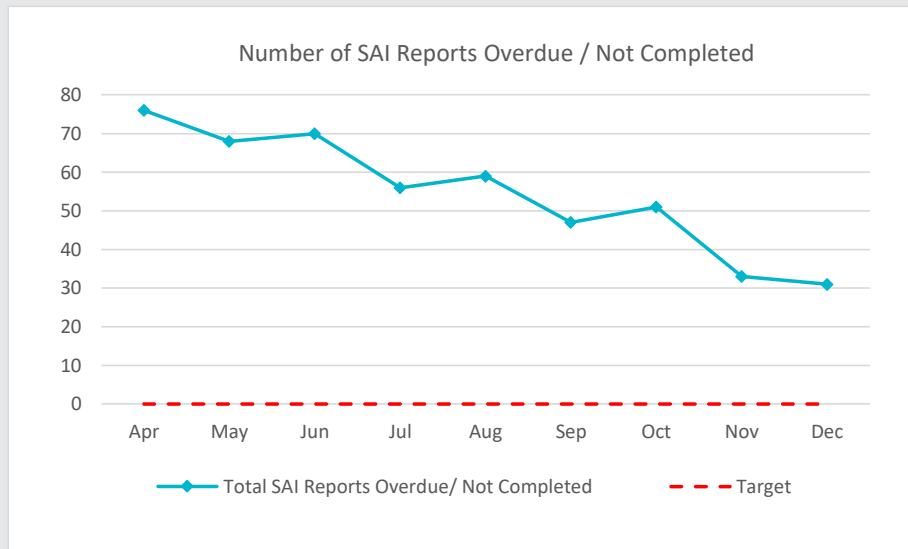
December 2025 – 755 compared to target of 743

Source: HSC System Oversight Measures (SharePoint)



Safety & Quality

Compliance with SAI Process



December 2025 – 31 SAI reports overdue / not completed

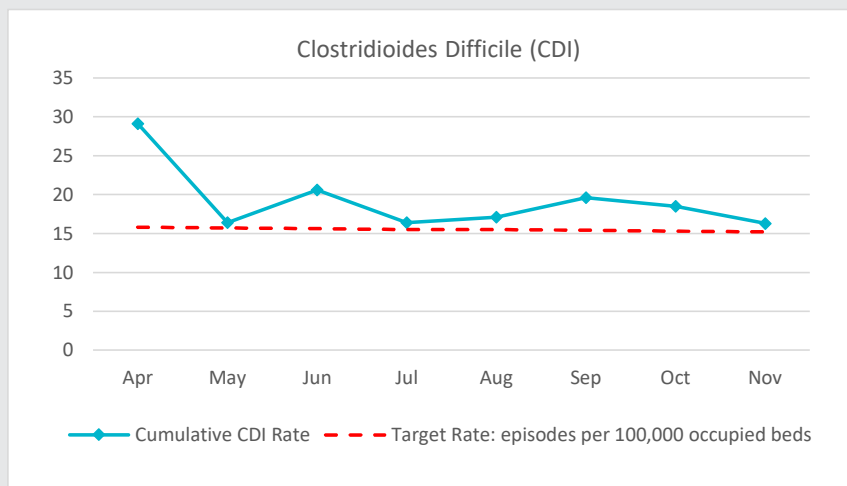
Source: HSC System Oversight Measures (SharePoint)



Safety & Quality

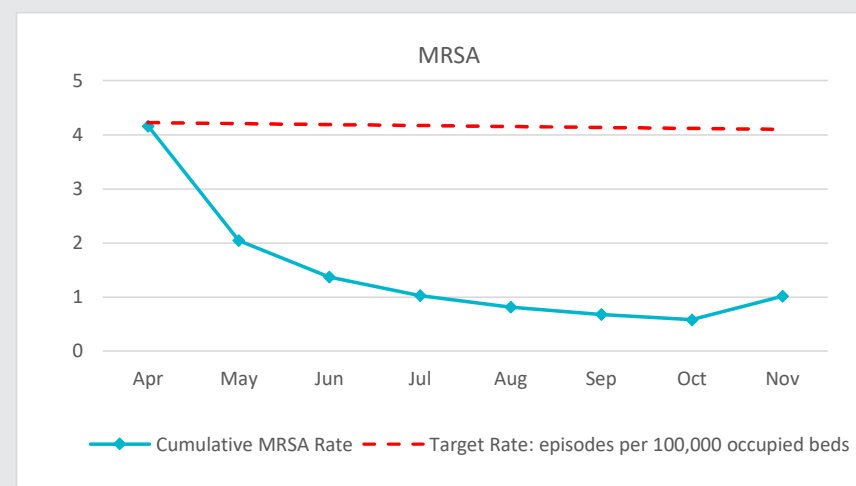
Reduce Hospital Acquired Infections

CDIFF



Cumulative CDI Rate November 25 – 16.3

MRSA



Cumulative MRSA Rate November 25 – 1.016

Source: PHA Monthly Target Monitoring Report

