## Northern Health and Social Care Trust Board Meeting in Public - Cover Sheet

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|---|---|---|
| **Subject:** | Trust Board Capital Programme (December 2024) | **Date of Meeting:** 23 January 2025 |
| **Prepared By:** | Donna Cooper, Business Manager Capital Development | |
| **Approved By:** | Diane Power, Head of Capital Development | |
| **Presented By:** | Alison Renfrew, Assistant Director Capital Development | |

**Purpose**

| | | |
|---|---|---|
| To provide Trust Board with an update on the Capital Programme | **Approval** | |
| | **Assurance** | ✓ |
| | **Update** | |
| | **Noting** | ✓ |

**Strategic Objectives**

| ***Build Northern Partnerships and Integrate Care*** | ***Continue to improve Outcomes & Experience*** | ***Deliver value by optimising Resources*** | ***Deliver value by optimising Resources*** | ***Improve population Health & address health & social care inequalities*** |
|---|---|---|---|---|
| | | | ✓ | |

**Risk – please note if links to any principal, corporate or divisional risk**

**Committees/groups where this item has been presented before**

**Acronyms**

**Executive Summary**

The CRL at 31st December 2024 was £33.248m as detailed below.

| | £'000 |
|---|---|
| Mental Health Inpatient Facility | 2,460 |
| Electrical Infrastructure Antrim | 900 |
| Research & Development | 683 |
| GP Improvements Trust Owned Premises | 648 |
| ICT | 1,216 |
| Encompass | 8,855 |
| Mammography | 593 |
| Alongside Midwifery Led Unit | 350 |
| | |
| General Capital | 7,266 |
| Backlog Maintenance | 3,125 |
| Invest to Save | 1,738 |
| Task & Finish | 817 |
| Imaging Diagnostics | 102 |
| Rapid Diagnostic Centre | 1,708 |
| Car Parking – Hospital Parking Charges Act | 1,033 |
| IFRS16 Leases | 1,754 |

The attached report provides the details of:-

- Capital Programme 2024/25.
- PPEs received and outstanding.
- Capital Programme 2025/26.
- Key assumptions and issues.

The report is being presented at this Trust Board meeting for noting.

*We provide compassionate care with our community, in our community*

Northern Health and Social Care Trust

INVESTORS IN PEOPLE
We invest in people Silver

# Trust Board
# Capital Programme
# December 2024

Prepared & Issued by Capital Development, Infrastructure Division

23rd January 2025

# Contents

## Section 1: Capital Programme 2024/25

### 1.1 CRL Allocation 2024/25

Following receipt of the most recent CRL on 19th December 2024 the Trust's Capital Resourcing Limit is £33.248m, an increase of £458k from the October Trust Board Report. This is due to funding received for the Mental Health Inpatient Facility (£1.24m), Research & Development (£18k), GP Improvements Trust Owned Premises (£86k), ICT (£246k), General Capital (£659k) and Invest to Save (£109k), offset by reductions in Electrical Infrastructure (-£1.2m) and the Alongside Midwifery Led unit (-£700k). Table 1 below shows the specific and general allocations:

**Table 1: Breakdown of CRL at 31st December 2024**

| Funding type | | Total £'000 |
|---|---|---|
| Specific | Mental Health Inpatient Facility | 2,460 |
| | Electrical Infrastructure Antrim | 900 |
| | Research & Development | 683 |
| | GP Improvements Trust Owned Premises | 648 |
| | ICT | 1,216 |
| | Encompass | 8,855 |
| | Mammography | 593 |
| | Alongside Midwifery Led Unit | 350 |
| | | |
| General | General Capital[1] | 7,266 |
| | Backlog Maintenance | 3,125 |
| | Invest to Save | 1,738 |
| | Task & Finish | 817 |
| | Imaging Diagnostics | 102 |

| | | |
|---|---|---|
| | Rapid Diagnostic Centre | 1,708 |
| | Car Parking – Hospital Parking Charges Act | 1,033 |
| | IFRS16 Leases | 1,754 |
| | | |
| | **Total CRL available** | **33,248** |

[1] Breakdown of General Capital (including over commitment) by division is provided in the next table

### 1.2 General Capital Split by Division

The Trust is presenting an under commitment against the General CRL of £220k which is an increase of £194k from the October Trust Board report due to the additional funding received for General Capital. Capital Development continue to review the position to allocate funding to schemes from the list of pressures taking into account the current gap in Encompass Funding. Table 2 below provides the breakdown of capital across the Divisions:

**Table 2: General Capital Allocation by Division**

| Division | £'000 | % |
|---|---|---|
| Children and Young People | 182 | 2.59% |
| Corporate (across divisions) | 3,512 | 49.85% |
| Community Care | 591 | 8.38% |
| Medical Devices | 851 | 12.07% |
| Medical & Governance (Incorporating Pharmacy) | 72 | 1.02% |
| Mental Health, Learning Disability and Community Well-being | 135 | 1.92% |
| Paediatrics, Women's Services and Corporate Support | 875 | 12.42% |
| Surgical and Clinical Services | 378 | 5.36% |
| Strategic Planning, Performance & ICT | 450 | 6.39% |
| **Total Allocated** | **7,046** | |
| **General Capital CRL** | **7,266** | |
| **Over (Under) Allocated** | **(220)** | |



### 1.3 Specific and General Capital Spend by Division at 31st December 2024

The following table indicates the actual spend and commitments at 31st December 2024. At this date 50% of the total approved capital has been spent or committed which is an increase of 2.5% on the same period last year.

**Table 3: Specific and General Capital Spend by Division**

| Approved Funding 2023/24 | Approved Funding £'000 | Spend £'000 | % Spend of Approved Funding |
|---|---|---|---|
| Children and Young People | 237 | 115 | |
| Corporate (across divisions including Encompass) | 21,882 | 13,585 | |
| Community Care | 748 | 272 | |
| Finance | 30 | | |
| Infrastructure (Including Backlog Maintenance & Invest to Save) | 5,152 | 335 | |
| Medicine and Emergency Medicine | 127 | 104 | |
| Medical & Governance (Incorporating Pharmacy) | 72 | | |
| Mental Health, Learning Disability and Community Well-being (Including T&F) | 1,051 | 4 | |
| Paediatrics, Women's Services and Corporate Support | 1,109 | 819 | |
| Strategic Planning, Performance & ICT | 1,812 | 952 | |
| Surgical and Clinical Services | 950 | 403 | |
| **Total** | **33,170** | **16,589** | |
| **Total Capital CRL** | **33,248** | | **50%** |
| **Over (Under) Allocated** | **(78)** | | |

The total trust under commitment is £78k which creates a difference of £142k compared to the General Capital under commitment of £220k as shown in table 2. This is due to over commitment in Backlog Maintenance to support any schemes which may not complete fully in year.

### 1.4 Capital Business Cases

A total of 17 schemes are already committed or deferred from 2023/24 and 16 allocation memos have been issued for these schemes with 1 not proceeding in year. For capital funding in 2024/25, 83 business cases are required. This is an increase of 9 from the October Trust Board report reflecting the increase in General Capital funding. At 31st December 2024, 74 (89%) have been received, (2% decrease from the same period last year). Of these 74, 62 have been allocated and 12 are at various stages in the QA process, the remaining 9 are outstanding. Table 4 below provides the breakdown across the Divisions:

**Table 4: Business Case Position by Division**

| Division | No. of Business Cases Required | No. of Business Cases Received | No. of Business Cases Outstanding |
|---|---|---|---|
| Children and Young People | 6 | 4 | 2 |
| Community Care | 5 | 4 | 1 |
| Finance | 1 | 1 | - |
| Infrastructure | 31 | 27 | 4 |
| Medical & Governance (Incorporating Pharmacy) | 1 | 1 | - |
| Medicine and Emergency Medicine | 1 | 1 | - |
| Mental Health, Learning Disability and Community Well-being | 6 | 6 | - |
| Paediatrics, Women's Services and Corporate Support | 16 | 16 | - |
| Strategic Planning Performance Including ICT | 1 | 1 | - |
| Surgical and Clinical Services | 15 | 13 | 2 |
| **Totals** | **83** | **74** | **9** |

### 1.5 Additional Pressures

Capital Development maintains a list of capital pressures highlighted by Divisions as requiring urgent funding. At 31st December 2024 this list totalled just over £1.5m where funding is not yet identified with £985k of this figure a pressure from Encompass. Communication has taken place with the DHCNI regarding this under funding with indications that the Trust will receive the funding into the CRL.

### 1.6 Business Cases/Addendums to be presented at January Trust Board

There are no Business Cases to be presented this month. Table 5 lists the Addendums that will be tabled at January Trust Board which are schemes where the costs have increased due to a rise in costs only.

**Table 5: Addendums being presented at January Trust Board**

| Scheme Title | £'000 |
|---|---|
| Implementation of Rapid Diagnosis Centre (RDC) in NHSCT | 272 |
| Replacement of Washer Disinfectors and Upgrade of RO Plant in HSDU | 95 |
| Holywell Hospital-Carrick Ward 4 (secure unit) Ventilation | 89 |
| Replacement of Steam Sterilisers and Steam Generators in HSDU | 43 |
| **Total** | **499** |

## Section 2: Post Project Evaluations (PPEs)

### 2.1 Capital Post Project Evaluations 2022/23

There are 106 PPEs due for projects which completed during 2022/23. Capital Development have been in regular contact with the Divisions with regard to their completion. At 31st December 2024 20 remain outstanding, a decrease of 2 from the October Trust Board report. Capital Development have been assured the remainder would be prioritised. Table 6 below shows the numbers outstanding by Division:

**Table 6: PPEs Overdue 2022/23**

| Division | Total PPEs Required | Total PPEs Completed | Total PPEs Overdue |
|---|---|---|---|
| Children and Young People | 3 | 1 | 2 |
| Community Care | 4 | 4 | - |
| Infrastructure | 20 | 13 | 7 |
| Human Resources | 2 | 1 | 1 |
| Medicine and Emergency Medicine | 8 | 8 | - |
| Medical and Governance (Incorporating Pharmacy) | 3 | 3 | - |
| Mental Health Learning Disability and Community Well Being | 4 | 2 | 2 |
| Paediatrics, Women's Services and Corporate Support | 26 | 19 | 7 |
| Strategic Planning Performance & ICT | 2 | 1 | 1 |
| Surgical and Clinical Services | 34 | 34 | - |
| **Total** | **106** | **86** | **20** |

### 2.2 Capital Post Project Evaluations 2023/24

There are 99 PPEs due to be completed for projects which completed during 2023/24. Capital Development have requested the service completion and return of PPEs by their date due and at the time of report completion 21 have been received. Table 7 below shows the position by Division:

**Table 7: PPE Position 2023/24**

| Division | Total PPEs Required | Total PPEs Completed | PPEs Outstanding | PPEs Due 31st Mar 2025 |
|---|---|---|---|---|
| Children and Young People | 7 | - | 7 | - |
| Community Care | 2 | - | 1 | 1 |
| Infrastructure | 18 | 1 | 11 | 6 |
| Medicine and Emergency Medicine | 3 | 3 | - | - |
| Medical and Governance (Incorporating Pharmacy) | 3 | - | 3 | - |
| Mental Health Learning Disability and Community Well Being | 10 | 1 | 5 | 4 |
| Paediatrics, Women's Services and Corporate Support | 30 | - | 30 | - |
| Surgical and Clinical Services | 26 | 16 | 3 | 7 |
| **Total** | **99** | **21** | **60** | **18** |

## Section 3: Capital Programme 2025/26

The process to compile the draft Capital Programme for 2025/26 began on 28th October 2024. Table 8 below sets out each step.

**Table 8: Capital Programme Key Dates**

| Actions | To be Completed by: |
|---|---|
| 1. Prioritised list to be submitted to Capital Development | Monday 2nd December 2024 |
| 2. Review of bids by Capital Development | Thursday 5th December 2024 |
| 3. Review of Estate related bids regarding deliverability | Monday 9th December 2024 |
| 4. Draft Plan developed and presented for review at Capital Development Management Group | Wednesday 18th December 2024 |
| 5. Draft Plan be tabled at SMT for ratification | Tuesday 14th January 2025 |
| 6. Notification to commence development of business cases | W/C Monday 20th January 2025 |

| | |
|---|---|
| **7. Draft General Capital Plan 2025/26 to be tabled at Trust Board for noting** | Thursday 20th March 2025 |
| **8. Allocation Memos to be issued on receipt of CRL from the Department of Health** | TBC |

Note: Actions have been completed up to and including stage 5.

## Section 4: Key Assumptions and Issues

There are routinely a number of assumptions and issues relating to the Capital Plan for 2024/25. This year the position is more challenging due to the rollout of encompass.

In any year close monitoring of capital throughout the year is required to ensure breakeven is achieved, managing the commitments and slippage position. Monitoring, via meetings/reports, takes place throughout the year with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2025.

There is continual monitoring of schemes to ensure all variations from business case costs are brought to the immediate attention of Capital Development so additional funding can be identified if available or any slippage can be reallocated.

The Capital Plan for 24/25 acknowledged that there would be a strain on Trust resources to deliver schemes this year due to support to Encompass. As such approximately 53% less Estates led schemes and more equipment purchases where less input is required, when compared with previous years.

Based on previous years approximately 86% slippage arises from Estates led schemes, due to less of these schemes in 24/25 it is anticipated there will be less slippage towards the end of the year to manage the year end position.

In respect of completion of Business Case templates Capital Development are supporting business case authors appreciating that resources are constrained as colleagues support the planning and rollout of Encompass.

As of 31st December 2024 the funding gap to support Encompass is £1.423m. The current position prioritises funding through general contingency of £438k leaving a gap of £985k. Capital Development are waiting from a decision on funding this gap from the DHCNI.

Our Vision

**To deliver excellent integrated services in partnership with our community**

If you would like to give feedback on any of our services please contact:
**Email**: user.feedback@northerntrust.hscni.net
**Telephone**: 028 9442 4655

Northern Health and Social Care Trust

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