

Northern Health and Social Care Trust Board Meeting in Public - Cover Sheet

Subject:	Trust Board Capital Programme (February 2026)		Date of Meeting: 26th March 2026	
Prepared By:	Donna Cooper, Business Manager Capital Development			
Approved By:	Diane Power, Head of Capital Development			
Presented By:	Paddy Graffin, Divisional Director Infrastructure			
Purpose				
			Approval	
			Assurance	
			Update	
			Noting	✓
Strategic Objectives				
<i>Build Northern Partnerships and Integrate Care</i>	<i>Continue to improve Outcomes & Experience</i>	<i>Deliver value by optimising Resources</i>	<i>Nurture our People, Enable our Talent & Build Our Teams</i>	<i>Improve population Health & address health & social care inequalities</i>
		✓		
Risk – please note if links to any principal, corporate or divisional risk				
Committees/groups where this item has been presented before				
Acronyms				
Capital Resource Limit (CRL)				
Executive Summary				
The CRL as at 27th February 2026 is £30,043m detailed below:				
	£'000			
Research & Development	880			
GP Improvements Trust Owned Premises	395			
Children with Disabilities Service	300			
ICT	4,343			
Alongside Midwifery Led Unit	3,320			
General Capital	8,447			
Backlog Maintenance	5,052			
Elective Care	2,069			
Task & Finish	910			
Imaging Diagnostics	2,063			
Rapid Diagnosis Centre	400			
Car Parking – Hospital Parking Charges Act	399			
IFRS16 Leases	1,468			
Disposals – Asset Sales	-3			
Total	30,043			
The attached report provides the details of: -				
• Capital Programme 2025/26. • PPEs received and outstanding. • Key assumptions and issues.				
The report is being presented at this Trust Board meeting for noting as per Trust Policy NHSCT/23/1770 , General Capital Management Process.				

Trust Board
Capital Programme
February 2026

Prepared & Issued by Capital Development,
Infrastructure Division

26th March 2026

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Section 1: Capital Programme 2025/26

1.1 CRL Allocation 2025/26

Following receipt of the most recent CRL on 27th February 2026 the Trusts' Capital Resourcing Limit is £30.043m an increase of £5.354m from the January Trust Board Report. This is a result of funding received for Research & Development (£331k) GP Improvement Scheme (Trust Owned) (£71k), ICT (£2,045k), Children with Disabilities Service (£300k), General Capital (£1,843k), Backlog Maintenance (£52k), Imaging Diagnostics (£155k) and IFRS16 Leases (£695k) offset by a reduction in Task & Finish (-£135k) and Disposals on Asset Sales (-£3k). Table 1 below shows the following specific and general allocations:

Table 1: Breakdown of CRL at 28th February 2026

Funding type		Total £'000
Specific	Research & Development	880
	GP Improvement Scheme (Trust Owned)	395
	ICT	4,343
	Children with Disabilities Service	300
	Alongside Midwifery Led Unit	3,320
General		
	General Capital ¹	8,447
	Backlog Maintenance	5,052
	Elective Care	2,069
	Task & Finish	910
	Imaging Diagnostics	2,063
	Rapid Diagnostic Centre	400
	Car Parking – Hospital Parking Charges Act	399
	IFRS16 Leases	1,468
	Disposals on Asset Sales	-3
Total CRL available		30,043

¹ Breakdown of General Capital (including over commitment) by division is provided in the next table

1.2 General Capital Split by Division

As with previous years the Trust is presenting an over commitment against the General CRL of £239k which along with £582k on the pressures list will assist in managing slippage towards the end of the financial year. Table 2 below provides the breakdown of capital across the Divisions:

Table 2: General Capital Allocation by Division

Division	£'000	% of Total General Capital
Corporate (across divisions)	980	8.5%
Community Care	737	11.3%
Finance	302	3.5%
Infrastructure & Corporate Support Services (Excluding Backlog Maintenance)	2,353	27.1%
Medical Devices	1,647	19%
Medicine & Emergency Medicine	120	1.4%
Medical & Governance (Incorporating Pharmacy)	79	0.9%
Mental Health. Learning Disability & Psychological Services (Excluding T&F)	1,592	18.3%
Paediatrics & Women's Services	179	2.1%
Surgical & Clinical Services	123	1.4%
Strategic Planning, Performance & ICT	574	6.5%
Total Allocated	8,686	
General Capital CRL	8,447	
Over (Under) Allocated	239	

1.3 Specific and General Capital Spend by Division at 28th February 2026

The following table indicates the actual spend and commitments as at 28th February 2026. At this date 51.6% of the total approved capital has been spent or committed which is a decrease of 4.4% on the same period last year which is partly attributable to delays in the submission of Business Cases received and the receipt of £5,354m in the last quarter of the financial year. Table 3 below provides the breakdown of Specific and General Capital Spend by Division.

Table 3: Specific and General Capital Spend by Division

Approved Funding 2025/26	Approved Funding £'000	Spend £'000	% Spend of Approved Funding
Children and Young People	300		
Corporate (across divisions)	5,974	3,040	
Community Care	769	291	
Finance	302		
Infrastructure & Corporate Support Services (Including Backlog Maintenance)	7,486	1,970	
Medicine and Emergency Medicine	440	364	
Medical & Governance (Incorporating Pharmacy)	79	20	
Mental Health, Learning Disability and Community Well-being (Including T&F)	2,502	1,440	
Paediatrics & Women's Services	904	586	
Strategic Planning, Performance & ICT	4,918	3,336	
Surgical & Clinical Services	5,301	4,009	
IFRS16 Leases (Across Divisions)	822	322	
Total	29,797	15,378	51.6%
Total Capital CRL	30,043		
Over (Under) Allocated	246		

1.4 Capital Business Cases

A total of 16 schemes are already committed or deferred from 2024/25 and 14 allocation memos have been issued for these schemes with the remainder waiting on leases to be signed or confirmation of the level of investment required. For capital funding in 2025/26, 148 business cases are required all which have been received. At 28th February 2026, 14 are at various stages in the QA process and remain unallocated, assurance has been received from the Divisions that these schemes can still be progressed and completed within the financial year.

1.5 Addendums to be presented at March Trust Board

Table 4 lists the Addendums that will be tabled at March Trust Board which are capital schemes which have increased costs.

Table 4: Addendums being presented at March Trust Board

Scheme Title	£'000
AAH Main Hospital LV Switchboard Replacement	54
Trustwide Asbestos Removals	35
TOTAL	89

Section 2: Post Project Evaluations (PPEs)

Capital Development is currently reviewing the PPE process and will be in engaging with Divisions to ensure that PPEs are received in a more timely manner.

2.1 Capital Post Project Evaluations 2023/24

There are 97 PPEs due for projects which completed during 2023/24, including 20 relating to IFRS16 leases. At the time of report completion 71 have been received, 73%, an increase of 3 from the January Trust Board Report. Table 5 shows the position by Division.

Table 5: PPEs Overdue 2023/24

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue
Children and Young People	4	2	2
Community Care	2	2	-
Infrastructure	17	14	3
Medicine and Emergency Medicine	3	3	-
Medical and Governance (Incorporating Pharmacy)	2	-	2
Mental Health Learning Disability and Community Well Being	5	5	-
Paediatrics, Women's Services and Corporate Support	19	16	3
Surgical and Clinical Services	25	24	1
IFRS16 Leases (Across Divisions)	20	5	15
Total	97	71	26

2.2 Capital Post Project Evaluations 2024/25

There are 111 PPEs due to be completed for projects which completed during 2024/25 (split between 89 General Capital & 22 IFRS16) with their date of completion based on the project end date, 7 have been received from the January Trust Board Report. Table 6 below shows the dates when the final PPEs are due:

Table 6: PPE Position 2024/25

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue	PPEs Due 31 st Mar 2026
Children and Young People	6	-	6	-
Community Care	5	-	4	1
Infrastructure	34	8	23	3
Medical and Governance (Incorporating Pharmacy)	5	1	4	-
Mental Health Learning Disability and Community Well Being	3	-	2	1
Paediatrics, Women's Services and Corporate Support	16	2	14	-
Surgical and Clinical Services	20	3	16	1
IFRS 16 Leases (Across Divisions)	22	2	20	-
Total	111	16	89	6

Section 3: Capital Programme 2026/27

The process to compile the draft Capital Programme for 2026/27 began on 18th November 2024. Table 7 below sets out each step.

Table 7: Capital Programme Key Dates

Actions	To be Completed by:
1. Prioritised list of bids to be submitted to Capital Development	Monday 1st December 2025
2. Meetings with Divisions & Estates to discuss bids	W/C Monday 8 th December 2025
3. Review of bids	Monday 15 th December 2025
4. Draft Plan developed and presented for review at Capital Development Management Group	Wednesday 17 th December 2025
5. Draft Plan be tabled at SMT for ratification	Tuesday 20 th January 2026
6. Draft General Capital Plan 2025/26 to be tabled at Trust Board for noting	Thursday 26 th March 2026
7. Allocation Memos to be issued on receipt of CRL from the Department of Health	TBC

Note: Actions have been completed up to and including stage 6.

Section 4: Key Assumptions and Issues

- Throughout the year monthly monitoring meetings have taken place, Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2026.

Our Vision

To deliver excellent integrated services in partnership with our community

If you would like to give feedback on any of our services please contact:

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 Northern Health and Social Care Trust

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