Care • Compassion • Community

Northern Health and Social Care Trust

Northern Health and Social Care Trust Board Meeting in Public - Cover Sheet

Subject:	Trust Board Capital Programme (April 2026)	**Date of Meeting:** 28 May 2026
Prepared By:	Donna Cooper, Business Manager Capital Development	
Approved By:	Diane Power, Head of Capital Development	
Presented By:	Paddy Graffin, Divisional Director Infrastructure	

Purpose

Approval	
Assurance	
Update	
Noting	✓

Strategic Objectives

Build Northern Partnerships and Integrate Care	*Continue to improve Outcomes & Experience*	*Deliver value by optimising Resources*	*Nurture our People, Enable our Talent & Build Our Teams*	*Improve population Health & address health & social care inequalities*
	✓	✓		

Risk – please note if links to any principal, corporate or divisional risk

Committees/groups where this item has been presented before

Acronyms

Capital Resource Limit (CRL)

Executive Summary

We provide compassionate care with our community, in our community

Trust Board Reference Number: TB171/12/J

The CRL for 2025/26 was £32.266m as detailed below.

	£'000
Electrical Infrastructure Upgrade AAH	122
Mental Health Inpatient Facility	50
Research & Development	880
GP Improvements Trust Owned Premises	500
Children with Disabilities Service	300
ICT	5,976
Alongside Midwifery Led Unit	3,452
General Capital	8,447
Backlog Maintenance	5,045
Elective Care	2,069
Task & Finish	910
Imaging Diagnostics	2,204
Rapid Diagnosis Centre	400
Car Parking – Hospital Parking Charges Act	399
IFRS16 Leases	1,420
Disposals – Asset Sales	-10
Fees	102
Total	32,266

The CRL as at 14th April 2026 is £12.535m as detailed below:

	£'000
Alongside Midwifery Led Unit	1,940
Mental Health Minor Works (Task & Finish)	706
General Capital	5,833
IFRS16 Cellular Pathology	4,056
Total	12,535

The attached report provides the details of: -

- Capital Position 2025/26.
- Capital Programme 2026/27.
- PPEs received and outstanding.
- Key assumptions and issues.

The report is being presented at this Trust Board meeting for noting as per Trust Policy NHSCT/26/2262, General Capital Management Process.

Northern Health and Social Care Trust

INVESTORS IN PEOPLE
We invest in people Silver

Trust Board
Capital Programme
April 2026

Prepared & Issued by Capital Development, Infrastructure Division

28th May 2026

Contents

Section 1: Capital Position Year End 2025/26

1.1 CRL Allocation 2025/26

The Trust's Capital Resourcing Limit (CRL) for 2025/26 was £32.276m (excluding sale of assets). The table below shows the breakdown of the specific and general allocations and the final spend position:

Table 1: Breakdown of Final Spend 2025/26

Funding type	Project	Capital Allocation £'000	Final Spend £'000	(Under)/Over Spend £'000
Specific	Electrical Infrastructure Upgrade AAH (Fees)	122	122	
	Mental Health Inpatient Facility (Fees)	50	50	
	Research & Development	880	880	
	GP Improvement Scheme (Trust Owned)	500	506	6
	Children with Disabilities Service	300	262	-38
	ICT	5,976	5,979	3
	Alongside Midwifery Led Unit	3,452	3,451	-1
General Capital	[redacted]			
	General Capital[1]	8,447	8,483	36
	Backlog Maintenance	5,045	5096	51
	Elective Care	2,069	2,127	58
	Task & Finish	910	910	
	Imaging Diagnostics	2,204	2,173	-31
	Rapid Diagnosis Centre	400	400	
	Car Parking – Hospital Parking Charges Act	399	399	
	IFRS16 Leases	1,420	1,333	-87
	Robinson Hospital Ward Extension (Fees)	101	101	
	MacMillian Support Centre (Fees)	1	1	

	TOTAL CRL	32,276	32,273	-3

Throughout the year, as underspends became apparent Capital Development ensured any funding was re-allocated to other projects in order to maximise the potential for full expenditure to be achieved. In total, just over £2.6m of funding pressures was re-allocated, resulting in an overall underspend of -£3k (-.01%) a similar position to 2024/25.

Section 2: Capital Programme 2026/27

2.1 CRL Allocation 2026/27

Following receipt of the most recent CRL on 14th April 2026 the Trusts Capital Resourcing Limit is £12.535m, made up of the following specific and general allocations:

Table 2: Breakdown of CRL as at 30th April 2026

Funding type		Total £'000
Specific	Alongside Midwifery Led Unit	1,940
	Mental Health Minor Works (Task & Finish)	706
General	General Capital[1]	5,833
	IFRS16 Cellular Pathology	4,056
	Total CRL available	**12,535**

[1]Breakdown of General Capital (including over commitment) by division is provided in the next table

2.2 General Capital Split by Division

As with previous years the Trust is presenting an over commitment against the General CRL of £1.991m which along with just over £2m on the pressures list, this plan was approved at SMT on 20th Jan 26. This will assist in managing potential additional funding and slippage throughout the year as allocations are received. Table 3 below provides the breakdown of capital across the Divisions:

Table 3: General Capital Allocation by Division 2026/27

Division	£'000
Children and Young People	350
Corporate (across divisions)	1,983
Community Care	1,350
Finance	239
Human Resources	20
Infrastructure (Ex Backlog Maintenance)	566
Medical Devices	625
Medicine & Emergency Medicine	500
Medical & Governance (Incorporating Pharmacy)	346
Mental Health, Learning Disability and Community Well-being (Ex Task & Finish)	812
Paediatrics, Women's Services and Corporate Support	226
Surgical and Clinical Services	500
Strategic Planning, Performance & ICT	307
Total Allocated	**7,824**
General Capital CRL	**5,833**
Over (Under) Allocated	**1,991**

2.3 Business Cases to be presented at November Trust Board

As per the General Capital Management Policy, all Capital Business Cases over the value of £500k require Trust Board approval**.** Table 4 below lists the Business Cases to be tabled for approval at May Trust Board.

Table 4: Business Cases being presented at May Trust Board

Scheme Title	£'000
The provision of fit for purpose accommodation for the Psychological Therapies Service (PTS) and Adult Autistic Spectrum Disorder Services (AASD)	1,513
TOTAL	**1,513**

2.4 Addendums to be presented at May Trust Board

Table 5 lists the Addendums that will be tabled at May Trust Board which are capital schemes which have increased costs.

Table 5: Addendums being presented at May Trust Board

Scheme Title	£'000
Implementation of Rapid Diagnosis Centre (RDC) in NHSCT	314
The Provisions of fit for Purpose Accommodation in the Robinson Memorial Community Hospital	157
Additional Carparking at Causeway Hospital	63
TOTAL	**534**

Section 3: Post Project Evaluations (PPEs)

3.1 Capital Post Project Evaluations 2023/24

There are 97 PPEs due for projects which completed during 2023/24, including 20 relating to IFRS16 leases. There has been 20 received since the March Trust Board Report. Capital Development has emailed out to the Divisions requesting that all outstanding items are completed as a priority. Table 6 shows the position by Division.

Table 6: PPEs Overdue 2023/24

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue
Children and Young People	4	4	-
Community Care	2	2	-
Infrastructure	17	15	2
Medicine and Emergency Medicine	3	3	-
Medical and Governance (Incorporating Pharmacy)	2	2	-
Mental Health Learning Disability and Community Well Being	5	5	-
Paediatrics, Women's Services and Corporate Support	19	17	2
Surgical and Clinical Services	25	25	-
IFRS16 Leases (Across Divisions)	20	18	2
Total	**97**	**91**	**6**

3.2 Capital Post Project Evaluations 2024/25

There are 111 PPEs due to be completed for projects which completed during 2024/25 (split between 89 General Capital & 22 IFRS16) with their date of completion based on the project end date, 22 have been received from the March Trust Board Report. Capital Development continues to work with the Divisions to ensure completion is prioritised. Table 7 below shows the dates when the final PPEs are due:

Table 7: PPE Position 2024/25

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue
Children and Young People	6	-	6
Community Care	5	-	5
Infrastructure	34	14	20

Medical and Governance (Incorporating Pharmacy)	5	1	4
Mental Health Learning Disability and Community Well Being	3	-	3
Paediatrics, Women's Services and Corporate Support	16	10	6
Surgical and Clinical Services	20	3	17
IFRS 16 Leases (Across Divisions)	22	10	12
Total	**111**	**38**	**73**

3.3 Capital Post Project Evaluations 2025/26

There are 141 PPEs due to be completed for projects which completed during 2025/26 with their date of completion based on the project end date. There are also 27 PPEs due to be completed for IFRS16 projects which are all due 6 months following the issue of a Capital allocation. Capital Development has commenced the process of requesting the PPEs and assisting Divisions with their completion. Table 8 below shows the dates when the final PPEs are due:

Table 8: PPE Position 2025/26

Division	Total PPEs Required	Total PPEs Completed	PPEs Due 30th Sept 2026	PPEs Due 31st Mar 2027
Children and Young People	1	-	1	-
Community Care	8	-	4	4
Infrastructure	78	-	62	16
Medical and Governance (Incorporating Pharmacy)	1	-	1	-
Medicine & Emergency Medicine	4		3	1
Mental Health Learning Disability and Community Well Being	8	-	6	2
Paediatrics, Women's Services and Corporate Support	10	-	10	-
Surgical and Clinical Services	31	-	29	2
IFRS 16 Leases (Across Divisions)	27	-	27	-
Total	**168**	**-**	**143**	**25**

Section 4: Key Assumptions and Issues

There are a number of assumptions and issues relating to the Capital Plan for 2026/27. These include:

- The close monitoring of capital throughout the year. Monthly monitoring meetings takes place throughout the year with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2027.
- Ensuring the over commitments of capital are managed in such a way to ensure breakeven is achieved.
- Monitoring the development of Business Cases liaising with stakeholders to ensure business cases are drafted and approved in a timely manner so that capital funding received through CRLs are allocated in time to ensure all funding is spent by 31st March 2027.
- Providing support in the development of Business Cases for more complex schemes.
- Continual monitoring of schemes to ensure all variations from business case costs are brought to the immediate attention of Capital Development so additional funding can be identified if available or any slippage can be reallocated.

Our Vision

To deliver excellent integrated services in partnership with our community

If you would like to give feedback on any of our services please contact:
Email: user.feedback@northerntrust.hscni.net
Telephone: 028 9442 4655

Northern Health and Social Care Trust

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WORKING TOGETHER EXCELLENCE