

**Northern Health and Social Care Trust
Feedback Report to Trust Board**

Report from:	Report from Resources Committee			
Author of Report:	Paddy Graffin, Director of Infrastructure (Obo of Owen Harkin)			
Lead Director:	Paddy Graffin, Director of Infrastructure (Obo of Owen Harkin)			
Presented By:	Scott Armstrong, Non-Executive Director / Committee Chair			
Date of Meeting:	1 st December 2025			
Purpose				
To provide Trust Board with an update from the sixth meeting of the Resources Committee.				
Strategic Objectives (select)				
<i>Build Northern Partnerships and Integrate Care</i>	<i>Continue to improve Outcomes & Experience</i>	<i>Deliver value by optimising Resources</i>	<i>Nurture our people, enable our talent and build our Teams</i>	<i>Improve population Health and address health and social care inequalities</i>
		✓		
Summary of Committee Business				
The sixth meeting of the Resources Committee took place on 1 st December 2025 and the following was noted:				
- MEM Division reporting major financial and workforce pressures, including a £10.7m deficit, high vacancies and sustained bank/agency reliance. - Performance remains significantly challenged across cancer, dermatology, neurology, outpatients and unscheduled care; ambulance handovers and ED waits continue to deteriorate. - Region-wide financial context remains extremely difficult with a £600m deficit; limited progress from historic savings schemes. - Trust savings delivery is broadly on track (£32.8m at Month 7) with contingency measures offsetting under-delivery in some schemes. - Workforce stabilisation work progressing (Band 5 recruitment, bank reform, medical locum framework changes).				

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Trust Board Reference Number: TB170/15/J

- Costing/PLICS work continues to strengthen despite encompass data challenges; Northern Trust maintains regional leadership.
- Retinue to progress through short-term G-Cloud procurement pending full tender.
- Capital programme constrained, with several major schemes paused pending the DoH 10-Year Capital Plan.
- Approved revenue business cases: Farm Families (IT), Phlebotomy Hub, Autism Strategy.
- Climate Mitigation Report noted 2025 emissions position and ongoing development of reduction targets.

Reports Approved by the Committee

- There were no annual reports approved at the Committee on 1 December 2025

Items for Escalation to Trust Board

- No items for escalation