Care • Compassion • Community

HSC Northern Health and Social Care Trust

Northern Health and Social Care Trust Board Meeting in Public - Cover Sheet

Subject:	Trust Board Capital Programme (July 2026)	**Date of Meeting:** 27 August 2026
Prepared By:	Donna Cooper, Business Manager Capital Development	
Approved By:	Diane Power, Head of Capital Development	
Presented By:	Paddy Graffin, Divisional Director Infrastructure	

Purpose

Approval	
Assurance	
Update	
Noting	✓

Strategic Objectives

Build Northern Partnerships and Integrate Care	***Continue to improve Outcomes & Experience***	***Deliver value by optimising Resources***	***Nurture our People, Enable our Talent & Build Our Teams***	***Improve population Health & address health & social care inequalities***
	✓	✓		

Risk – please note if links to any principal, corporate or divisional risk

Committees/groups where this item has been presented before

Acronyms

Capital Resource Limit (CRL)

Executive Summary

The CRL as at 8th July 2026 is £19.571m as detailed below:

	£'000
Research & Development	434
ICT	158
Alongside Midwifery Led Unit	1,940
Imaging Diagnostics	1,160
Mental Health Minor Works (Task & Finish)	706
Backlog Maintenance	5,230
General Capital	5,888
IFRS16 Cellular Pathology	3,555
Cellular Pathology – Additional Works	500
Total	19,571

The attached report provides the details of: -

- Capital Programme 2026/27.
- PPEs received and outstanding.
- Key assumptions and issues.

The report is being presented at this Trust Board meeting for noting as per Trust Policy NHSCT/26/2262, General Capital Management Process.

Northern Health and Social Care Trust

INVESTORS IN PEOPLE
We invest in people Silver

Trust Board
Capital Programme
July 2026

Prepared & Issued by Capital Development, Infrastructure Division

27th August 2026

Contents

Section 1: Capital Programme 2026/27

1.1 CRL Allocation 2026/27

Following receipt of the most recent CRL on 8 July 2026, the Trust's Capital Resource Limit stands at £19.571m, representing an increase of £1.885m compared to the position reported at the June Trust Board. This is a result of funding received for Research & Development, (£434K), ICT (£158k), General Capital (£55k) and Backlog Maintenance (£1,238k). Table 1 below shows the following specific and general allocations:

Table 1: Breakdown of CRL as at 31st July 2026

Funding type		Total £'000
Specific/Ringfenced	Research & Development	434
	ICT	158
	Alongside Midwifery Led Unit	1,940
	Imaging Diagnostics	1,160
	Mental Health Minor Works (Task & Finish)	706
	Backlog Maintenance	5,230
General	General Capital[1]	5,888
	IFRS16 Cellular Pathology	3,555
	Cellular Pathology – Additional Works	500
	Total CRL available	**19,571**

[1]Breakdown of General Capital (including over commitment) by division is provided in the next table

1.2 General Capital Split by Division

As in previous years, the Trust is reporting an overcommitment against the General CRL of £2.4m, in addition to £705k identified on the pressures list. The Senior Management Team (SMT) approved a revised Capital Plan on 7 July 2026, following a review of the previous plan to accommodate a number of capital pressures, including the replacement of an X-ray CT Detector, procurement of a Surgical Robot, redevelopment of the Medical Records area, increased Mortuary Refurbishment costs, and the Ambulance Turnaround Scheme at Causeway Hospital. The planned overcommitment provides flexibility to manage potential slippage and to maximise the utilisation of any additional capital funding allocations received during the year. Table 2 provides a breakdown of the capital programme across the Divisions.

Table 2: General Capital Allocation by Division 2026/27

Division	£'000
Allied Health Professionals, Intermediate Care & Integrated Discharge	655
Children and Young People's Services	150
Corporate (across divisions)	2,206
Finance	203
Human Resources	20
Infrastructure (Ex Backlog Maintenance)	643
Medical Devices	643
Medicine & Emergency Medicine	260
Medical & Governance (Incorporating Pharmacy)	246
Mental Health, Learning Disability and Psychological Services (Ex Task & Finish)	737
Nursing, Corporate Support & Paediatric Services	397
Surgery, Women's Health & Diagnostic Services	1866
Strategic Planning, Performance & ICT	307
Total Allocated	**8,333**
General Capital CRL	**5,888**
Over (Under) Allocated	**2,445**

(Note: The information presented in this report reflects the recent changes within the divisions)

1.3 Business Cases to be presented at August Trust Board

As per the General Capital Management Policy, all Capital Business Cases over the value of £500k require Trust Board approval**.** Table 3 below lists the Business Cases to be tabled for approval at August Trust Board.

Table 3: Business Cases being presented at August Trust Board

Scheme Title	£'000
Mid Ulster Hospital - Replacement of Theatre Ventilation & Theatre/Recovery Area Minor Refurbishment	1.247
Lisgarel / Gloucester Park Building Block Flat Roof Refurbishment	1,057
Installation and Replacement of Lifts in Service Users' Homes	631
TOTAL	**2,935**

Section 2: Post Project Evaluations (PPEs)

2.1 Capital Post Project Evaluations 2023/24

A total of 96 PPEs were due for projects completed in 2023/24, including 20 related to IFRS 16 leases, with 3 remaining outstanding. There has been 2 PPEs received since the June Trust Board Report. Capital Development has emailed the Divisions requesting that all outstanding PPEs are completed as a priority. Table 4 provides an overview of the current position by Division for 2023/24

Table 4: PPEs Overdue 2023/24

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue
Children and Young People's Services	4	4	-
Community Care	2	2	-
Infrastructure	16	15	1
Medicine and Emergency Medicine	3	3	-
Medical and Governance (Incorporating Pharmacy)	2	2	-
Mental Health Learning Disability and Psychological Services	5	5	-
Nursing, Corporate Support & Paediatric Services	19	18	1
Surgery, Women's Health & Diagnostic Services	25	25	-
IFRS16 Leases (Across Divisions)	20	19	1
Total	**96**	**93**	**3**

2.2 Capital Post Project Evaluations 2024/25

A total of 111 PPEs were required for projects which completed during 2024/25 (89 for General Capital & 22 for IFRS16) with date of completion based on the project end date, 20 PPEs received since the June Trust Board. Capital Development continues to work with the Divisions to ensure completion of the outstanding PPEs are prioritised. Table 5 provides an overview of the current position by Division for outstanding PPEs.

Table 5: PPEs Overdue 2024/25

Division	Total PPEs Required	Total PPEs Completed	Total PPEs Overdue
Adult Community & Older Peoples Services	1	-	1
Allied Health Professionals, Intermediate Care & Integrated Discharge	3	2	1
Children and Young People's Services	6	-	6
Infrastructure	34	25	9
Medical and Governance (Incorporating Pharmacy)	5	1	4
Mental Health Learning Disability and Psychological Services	4	-	4
Nursing, Corporate Support & Paediatric Services	14	11	3
Surgery, Women's Health & Diagnostic Services	22	9	13
IFRS 16 Leases (Across Divisions)	22	11	11
Total	**111**	**59**	**52**

2.3 Capital Post Project Evaluations 2025/26

A total of 167 PPEs are required for projects completed during 2025/26 (140 for General Capital and 27 for IFRS16) with their date of completion based on the project end date.

Capital Development has commenced the process of working collaboratively with Trust Divisions and requesting submission of completed PPEs. A total of 3 PPEs has been received since the June Trust Board. Table 6 below provides an overview of required PPE submission dates per Division.

Table 6: PPE Position 2025/26

Division	Total PPEs Required	Total PPEs Completed	PPEs Due 30th Sept 2026	PPEs Due 31st Mar 2027
Adult Community & Older Peoples Services	1	-	-	1
Allied Health Professionals, Intermediate Care & Integrated Discharge	6	-	4	2
Children and Young People's Services	1	-	1	-
Infrastructure	46	-	29	17
Medicine & Emergency Medicine	5	3	1	1
Mental Health Learning Disability and Psychological Services	8	-	6	2
Nursing, Corporate Support & Paediatric Services	38	-	38	-
Surgery, Women's Health & Diagnostic Services	35	-	32	3
IFRS 16 Leases (Across Divisions)	27	2	25	-
Total	**167**	**5**	**136**	**26**

Section 3: Key Assumptions and Issues

There are a number of assumptions and issues relating to the Capital Plan for 2026/27. These include:

- The close monitoring of capital throughout the year. Monthly monitoring meetings takes place throughout the year with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2027.
- Ensuring the over commitments of capital are managed in such a way to ensure breakeven is achieved.
- Monitoring the development of Business Cases liaising with stakeholders to ensure business cases are drafted and approved in a timely manner so that capital funding received through CRLs are allocated in time to ensure all funding is spent by 31st March 2027.
- Capital Development are providing support in the development of Business Cases for more complex schemes.
- Continual monitoring of schemes to ensure all variations from business case costs are brought to the immediate attention of Capital Development so additional funding can be identified if available or any slippage can be reallocated.

Our Vision

To deliver excellent integrated services in partnership with our community

If you would like to give feedback on any of our services please contact:

Email: user.feedback@northerntrust.hscni.net
Telephone: 028 9442 4655

Northern Health and Social Care Trust

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