Care • Compassion • Community

Northern Health and Social Care Trust

## Northern Health and Social Care Trust Board Meeting in Public - Cover Sheet

| | | | |
|---|---|---|---|
| **Subject:** | Trust Board Capital Programme (September 2026) | **Date of Meeting:** 22nd October 2026 | |
| **Prepared By:** | Donna Cooper, Business Manager Capital Development | | |
| **Approved By:** | Simon Daly, Head of Capital Development | | |
| **Presented By:** | Paddy Graffin, Divisional Director Infrastructure | | |
| **Purpose** | | | |
| The September 2026 capital programme for information and noting | | **Approval** | |
| | | **Assurance** | |
| | | **Update** | |
| | | **Noting** | ✓ |

| **Strategic Objectives** | | | | |
|---|---|---|---|---|
| ***Build Northern Partnerships and Integrate Care*** | ***Continue to improve Outcomes & Experience*** | ***Deliver value by optimising Resources*** | ***Nurture our People, Enable our Talent & Build Our Teams*** | ***Improve population Health & address health & social care inequalities*** |
| | ✔ | ✔ | | |

| **Risk – please note if links to any principal, corporate or divisional risk** | | |
|---|---|---|
| | N/A | |

**Committees/groups where this item has been presented before**

N/A

**Acronyms**

Capital Resource Limit (CRL)

**Executive Summary**

The CRL as at 24th August 2026 is £19.903m as detailed below:

| | £'000 |
|---|---|
| Research & Development | 434 |
| GP Improvement Scheme (Trust Owned) | 181 |
| ICT | 309 |
| Alongside Midwifery Led Unit | 1,940 |
| Imaging Diagnostics | 1,160 |
| Mental Health Minor Works (Task & Finish) | 706 |
| Backlog Maintenance | 5,230 |
| General Capital | 5,888 |
| IFRS16 Cellular Pathology | 3,555 |
| Cellular Pathology – Additional Works | 500 |
| Total | 19,903 |

The attached report provides the details of: -

- Capital Programme 2026/27.
- PPEs received and outstanding.
- Key assumptions and issues.

The report is being presented at this Trust Board meeting for noting as per Trust Policy NHSCT/26/2262, General Capital Management Process.

Northern Health and Social Care Trust

INVESTORS IN PEOPLE®
We invest in people Silver

# Trust Board
# Capital Programme
# September

Prepared & Issued by Capital Development,
Infrastructure Division

22nd October 2026

# Contents


Page 4: Section 1: Capital Programme 2026/27

Page 8: Section 2: Post Project Evaluations (PPEs)

Page 11: Section 3: Key Assumptions and Issues

## Section 1: Capital Programme 2026/27

### 1.1 CRL Allocation 2026/27

The CRL position remains unchanged from that reported to the Trust Board in September. Of the total CRL allocation of £19.903m, £9.960m (50%) relates to Specific/Ringfenced allocations, with £9.943m available through General Capital and IFRS16 funding streams. Table 1 below shows the following specific and general allocations:

**Table 1: Breakdown of CRL as at 30th September 2026**

| Funding type | | Total £'000 |
|---|---|---|
| Specific/Ringfenced | Research & Development | 434 |
| | GP Improvement Scheme (Trust Owned) | 181 |
| | ICT | 309 |
| | Alongside Midwifery Led Unit | 1,940 |
| | Imaging Diagnostics | 1,160 |
| | Mental Health Minor Works (Task & Finish) | 706 |
| | Backlog Maintenance | 5,230 |
| | | |
| **General** | General Capital[1] | 5,888 |
| | IFRS16 Cellular Pathology | 3,555 |
| | Cellular Pathology – Additional Works | 500 |
| | | |
| | **Total CRL available** | **19,903** |

[1]Breakdown of General Capital (including over commitment) by division is provided in the next table

### 1.2 General Capital Split by Division

As in previous years, the Trust is managing an overcommitment against the General Capital allocation of £2.363m, alongside a further £1.86m of identified capital pressures. To address this overcommitment, together with other capital pressures, a bid for additional general capital funding was submitted to the Department of Health on 28th August seeking further financial support. The Trust is awaiting confirmation of the outcome of this request.
Table 2 provides a breakdown of the capital programme across the Divisions.

**Table 2: General Capital Allocation by Division 2026/27**

| Division | £'000 |
|---|---|
| Allied Health Professionals, Intermediate Care & Integrated Discharge | 655 |
| Children and Young People's Services | 150 |
| Corporate (across divisions) | 2,172 |
| Finance | 203 |
| Human Resources | 20 |
| Infrastructure (Ex Backlog Maintenance) | 583 |
| Medical Devices | 643 |
| Medicine & Emergency Medicine | 260 |
| Medical & Governance (Incorporating Pharmacy) | 246 |
| Mental Health, Learning Disability and Psychological Services (Ex Task & Finish) | 736 |
| Nursing, Corporate Support & Paediatric Services | 460 |
| Surgery, Women's Health & Diagnostic Services | 1816 |
| Strategic Planning, Performance & ICT | 307 |
| **Total Allocated** | **8,251** |
| **General Capital CRL** | **5,888** |
| **Over (Under) Allocated** | **2,363** |

### 1.3 Capital Business Cases

A total of 73 Business Cases are required for capital funding in 2026/27, in addition to 8 schemes carried forward or committed from 2025/26. As at 30 September 2026, 46 Business Cases (63%) have been received. Of these, 27 have been allocated funding and 19 are progressing through the quality assurance process. The remaining 27 Business Cases are outstanding. Table 3 below provides the breakdown across the Divisions:

**Table 3: Business Case Position by Division**

| Division | Required | Received | Outstanding |
|---|---|---|---|
| Allied Health Professionals, Intermediate Care & Integrated Discharge | 4 | 3 | 1 |
| Children and Young People's Services | 2 | 0 | 2 |
| Corporate (across divisions) | 3 | 1 | 2 |
| Human Resources | 1 | 0 | 1 |
| Infrastructure (Inc Backlog Maintenance) | 30 | 16 | 14 |
| Medicine & Emergency Medicine | 1 | 0 | 1 |
| Medical & Governance (Incorporating Pharmacy) | 2 | 0 | 2 |
| Mental Health, Learning Disability and Psychological Services (Inc Task & Finish) | 5 | 4 | 1 |
| Nursing, Corporate Support & Paediatric Services | 5 | 5 | 0 |
| Surgery, Women's Health & Diagnostic Services | 8 | 6 | 2 |
| IFRS16 Leases (Across Divisions | 12 | 11 | 1 |
| **Totals** | **73** | **46** | **27** |

- Capital Development continue to engage regularly with Divisions to ensure timely submission of the remaining Business Cases, supporting the completion of schemes within the current financial year. Regular monitoring meetings will enable the timely reallocation of any slippage to identified pressures.

### 1.4 Business Cases to be presented at October Trust Board

As per the General Capital Management Policy, all Capital Business Cases over the value of £500k require Trust Board approval. Table 4 below lists the Business Cases to be tabled for approval at October Trust Board.

**Table 4: Business Cases being presented at October Trust Board**

| Scheme Title | £'000 |
|---|---|
| Upgrade of GE MRI Scanner Antrim Area Hospital | 634 |
| TOTAL | **634** |

### 1.5 Addendums to be presented at October Trust Board

Table 5 lists the Addendums that will be tabled at October Trust Board which are capital schemes which have increased costs.

**Table 5: Addendums being presented at October Trust Board**

| Scheme Title | £'000 |
|---|---|
| Additional Carparking at Causeway Hospital | 240 |
| TOTAL | **240** |

## Section 2: Post Project Evaluations (PPEs)

### 2.1 Capital Post Project Evaluations 2023/24

A total of 96 PPEs were due for projects completed in 2023/24, including 20 related to IFRS 16 leases, with just 1 now remaining outstanding, 2 have been received since the September Trust Board Report. Capital Development has emailed the Division requesting that the outstanding PPE is completed as a priority. Table 6 provides an overview of the current position by Division for 2023/24

**Table 6: PPEs Overdue 2023/24**

| Division | Total PPEs Required | Total PPEs Completed | Total PPEs Overdue |
|---|---|---|---|
| Children and Young People's Services | 4 | 4 | - |
| Community Care | 2 | 2 | - |
| Infrastructure | 16 | 16 | - |
| Medicine and Emergency Medicine | 3 | 3 | - |
| Medical and Governance (Incorporating Pharmacy) | 2 | 2 | - |
| Mental Health Learning Disability and Psychological Services | 5 | 5 | - |
| Nursing, Corporate Support & Paediatric Services | 18 | 18 | - |
| Surgery, Women's Health & Diagnostic Services | 26 | 25 | 1 |
| IFRS16 Leases (Across Divisions) | 20 | 20 | - |
| **Total** | **96** | **95** | **1** |

## 2.2 Capital Post Project Evaluations 2024/25

A total of 105 PPEs were required for projects which completed during 2024/25 (83 for General Capital & 22 for IFRS16) with date of completion based on the project end date. As at 30 September 2026, 88 of 105 PPEs (84%) have been completed, leaving 17 outstanding, 24 PPEs having been received since the September Trust Board. Capital Development continues to work with the Divisions to ensure completion of the outstanding PPEs are prioritised. Table 7 provides an overview of the current position by Division for outstanding PPEs.

**Table 7: PPEs Overdue 2024/25**

| Division | Total PPEs Required | Total PPEs Completed | Total PPEs Overdue |
|---|---|---|---|
| Adult Community & Older Peoples Services | 1 | 1 | - |
| Allied Health Professionals, Intermediate Care & Integrated Discharge | 4 | 2 | 2 |
| Children and Young People's Services | 5 | 5 | - |
| Infrastructure | 30 | 26 | 4 |
| Medical and Governance (Incorporating Pharmacy) | 5 | 5 | - |
| Mental Health Learning Disability and Psychological Services | 2 | - | 2 |
| Nursing, Corporate Support & Paediatric Services | 14 | 14 | - |
| Surgery, Women's Health & Diagnostic Services | 22 | 19 | 3 |
| IFRS 16 Leases (Across Divisions) | 22 | 16 | 6 |
| **Total** | **105** | **88** | **17** |

### 2.3 Capital Post Project Evaluations 2025/26

A total of 172 PPEs is required for projects completed during 2025/26 (146 for General Capital and 26 for IFRS16) with their date of completion based on the project end date. Capital Development has continued the process of working collaboratively with Trust Divisions and requesting submission of completed PPEs, 17 PPEs have been received since the September Trust Board report and while progress continues to be made, the volume of outstanding PPEs remains significant, with 113 currently overdue and a further 37 due by 31 March 2027. Table 8 below provides an overview of required PPE submission dates per Division.

**Table 8: PPE Position 2025/26**

| Division | Total PPEs Required | Total PPEs Completed | PPEs overdue from 30th Sept 2026 | PPEs Due 31st Mar 2027 |
|---|---|---|---|---|
| Adult Community & Older Peoples Services | 1 | - | - | 1 |
| Allied Health Professionals, Intermediate Care & Integrated Discharge | 6 | - | 2 | 4 |
| Children and Young People's Services | 1 | - | - | 1 |
| Infrastructure | 50 | - | 28 | 22 |
| Medicine & Emergency Medicine | 5 | 4 | - | 1 |
| Mental Health Learning Disability and Psychological Services | 10 | - | 6 | 4 |
| Nursing, Corporate Support & Paediatric Services | 36 | - | 36 | - |
| Surgery, Women's Health & Diagnostic Services | 37 | 5 | 28 | 4 |
| IFRS 16 Leases (Across Divisions) | 26 | 13 | 13 | - |
| **Total** | **172** | **22** | **113** | **37** |

## Section 3: Key Assumptions and Issues

There are a number of assumptions and issues relating to the Capital Plan for 2026/27. These include:

- The close monitoring of capital throughout the year. Monthly monitoring meetings take place throughout the year with Capital Development working alongside the Divisions to ensure any overspend or slippage on schemes is identified and addressed early allowing full spend to be achieved by 31st March 2027.
- Ensuring Capital overcommitments are actively managed to deliver a breakeven position by year end.
- Monitoring the development of Business Cases and liaising with stakeholders to ensure cases are prepared, approved and funded in sufficient time to deliver expenditure by 31 March 2027.
- Capital Development are providing support in the development of Business Cases for more complex schemes.
- Continual monitoring of schemes to ensure all variations from business case costs are brought to the immediate attention of Capital Development so additional funding can be identified if available or any slippage can be reallocated.
- A bid for additional capital funding was submitted to the Department of Health (DoH) on 28 August 2026. The Trust's prioritised funding proposals, totalling £14.591m, seek to address a range of current and emerging service pressures and infrastructure requirements. The three highest-priority schemes were: Surgical Robot (£3.0m), Automated Microbiology, Blood Culture, Identification and Susceptibility Testing System (£0.5m), and Birch Hill Funding Shortfall (£0.312m).
- Capital Development will continue to monitor and review all unfunded schemes through the established prioritisation process and will seek to progress these where opportunities arise through year-end slippage, reallocation of resources, or receipt of additional capital funding during the financial year.

Our Vision

## To deliver excellent integrated services in partnership with our community

If you would like to give feedback on
any of our services please contact:
**Email**: user.feedback@northerntrust.hscni.net
**Telephone**: 028 9442 4655

Northern Health and Social Care Trust

@NHSCTrust

**www.northerntrust.hscni.net**

WORKING TOGETHER
EXCELLENCE